



Budget Workshop Council Direction

CITY COUNCIL

MARCH 17, 2017



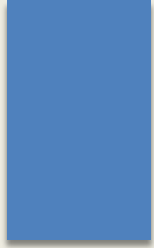
2015/16 Year End Review

General Fund – Fund Balance					<u>June 30, 2016</u>
					\$31,605,346
<u>Contingency for Fund Balance</u>					
Election Cost					50,000
Carryover Expenditures – Encumbrances					131,210
Note from the Successor Agency					16,052,850
Measure I Fund Balance – Revenue in Excess of Expenditures					1,119,850
Oversize Payments Due in Fiscal Year 17/18 and 18/19					3,026,881
25% Reserve					9,597,330
Total Anticipated Contingency for Fund Balance*					\$29,978,121
Balance for Unreserved Fund Balance					\$1,627,225

*Fund Balance is Assets minus Liabilities not Cash on Hand (June 30, 2016 Cash was \$13,500,989 in General Fund)



Mid-Year Budget Review and Direction



Projected Revenues				39,092,240
Estimated Expenditures				40,167,240
Projected Deficit				(1,075,000)
Recommendation:		Fund Balance at 12/31/16	Annual Contribution	Change in Contribution
Reduced Funding to Aviation Fund		129,610	208,000	100,000
Eliminated Funding to Development Services		1,347,147	100,000	100,000
Reduced Funding to Financing Authority		3,674,657	2,315,380	300,000
Eliminated Funding to Property Management		1,349,215	500,000	500,000
Eliminate Funding to Catastrophic Fund		475,000	25,000	25,000
Eliminate Funding to Personnel Fund		53,930	50,000	50,000
Balanced at June 30, 2017				0



Presentation of 2017/18 Budget Overview

1. Preliminary 2017/18 Budget
2. Suggestions to Balance Budget
3. Strengths, Weaknesses, Opportunities, Threats (SWOT)
4. Fleet Control Budget
5. CalPERS
6. Personnel Control Budget (PCB)
7. Equipment Replacement Budget
8. Projects Budget
9. Special Items



Preliminary 2017/18 Budget

1.

General Fund Only	
Projected Revenues	41,749,920
Estimated Expenditures	44,503,540
Projected Deficit	(2,753,620)



Suggestions to Balance 2017/18 Budget

Projected Deficit			(2,753,620)
Recommendations:	Fund Balance at 12/31/16	Annual Contribution	Funding for FY 2017/18
Reduced Funding to Aviation Fund	129,610	208,000	100,000
Eliminate Funding to Development Services	1,347,147	100,000	100,000
Eliminate Funding to Property Management	1,349,215	500,000	500,000
Eliminate Funding to Catastrophic Fund	475,000	25,000	25,000
Eliminate Funding to Personnel Fund	53,930	50,000	50,000
Remaining Deficit			(1,978,620)
Reduction to General Fund Equipment Replacement	5,672,328		1,011,700
Funding for Fire Apparatus			(250,000)
Vehicle Insurance			(34,000)
Funding for Police Vehicles			(170,000)
Remaining Deficit			(1,420,920)
Close Out the Catastrophic Fund (Cash at 6-30-17)			475,000
Close Out the Personnel Reserve Fund (Cash at 6-30-17)			53,930
Projected Deficit for 2017-2018			(891,990)



Suggestions to Balance 2017/18 Budget

Projected Fund Balance at 7-1-17	31,605,350
25% Reserve for 2017/18	10,197,950
Election Services	50,000
Oversize Payment 2018/19	2,039,740
Note from the Successor Agency	16,052,850
2017/18 Projected Deficit	891,990
Measure I Fund Balance – Revenue in Excess of Expenditures	527,920
Total Anticipated Fund Contingencies	29,760,450
Balance for Unreserved Fund Balance	1,844,900

Unreserved Fund Balance to be used for future CalPERS (retirement) cost and possible UUT and Sales tax decline



SWOT 2017/18

Strengths

1.

Experienced Staff

2.

Full Service City

3.

Internal & External Transparency

4.

Improved Internal Processing (Policies, Procedures, etc.)



SWOT 2017/18

Weakness

1.

Fees – Update All Fees

2.

Aging Infrastructure – Parks, City Buildings, Sewer, Water

3.

Budget – Loss of Revenue and Increased Costs

- ▶ Increased Costs include long term disability, minimum wage increase, CalPERS, aging infrastructure, salary increases, utility costs, prevailing wage

4.

Lack of GIS



SWOT 2017/18

Opportunities

1.

Outside Funding

- ▶ Cost recovery, State and Federal Grant Funding, DIF Update, Fee Study, Special Assessment

2.

Process Improvement

- ▶ New ideas, Internal & External Communication

3.

Economic Development

- ▶ Cartmill, South Tulare Interchange, Diversify Economic Base



SWOT 2017/18

Threats

1. GSA - Industries

2. Long Range Planning – Sphere of Influence (SOI)

3. Budget – CalPERS

4. Public Safety Concerns

▶ Prop 64, Prop 57, Civil Unrest

5. Lack of Succession Planning



SWOT 2017/18 Action Plans



Fee Recovery – Perform Fee Study



Capital Plans to address Water/Sewer/Surface Water/Streets Infrastructure



Diversify Economic Development & Streamline City Processes



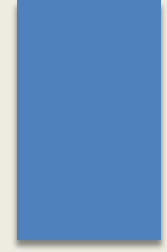
Geographic Information System (GIS) – needs assessment and feasibility



Reorganization of Various City Departments



Fleet Control Budget Changes For 2017/18



- REDUCED CITY RISK FROM BEING SELF INSURED / FCB FUNDS INSURANCE PREMIUMS FOR HIGH VALUED CITY VEHICLE COVERAGE
- START FUNDING FOR REPLACEMENT OF FIRE APPARATUS AND BEGIN PLANNING FOR FUTURE APPARATUS REPLACEMENT
- REDUCTION OF GENERAL FUND DEPARTMENTAL CHARGES (\$610,933) TO REDUCE BUDGET DEFICIT AND USE FUND RESERVES (\$1,685,272) FOR 2017/18 REPLACEMENTS



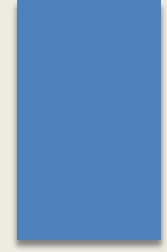
Planning for Fire Apparatus Replacement

- PROPOSED PLAN ASSUMES THE APPROVAL OF \$250K ADDITIONAL IN FIRE BUDGET FOR 2017/18
- ASSUMES CONTINUING A MINIMUM OF \$250K IN ANNUAL BILLING
- ANNUAL INCREASES IN FIRE BUDGET SUGGESTED TO MAKE UP FUTURE DEFICIT

10 Year Catch Up With Replacement Changes					
2 Year No Replacemnt with 5 Consecutive Years of Replacments with Progressing Costs					
Stabilized Costs after Year 9					
Year	Starting Fund	Revenue	Expense	Ending Fund	
2017/18	\$ -	\$250,000	\$0	\$ 250,000.00	
2018/19	\$ 250,000.00	\$250,000		\$ 500,000.00	
2019/20	\$ 500,000.00	\$250,000	\$650,000	\$ 100,000.00	Replace Unit 113
2020/21	\$ 100,000.00	\$250,000	\$250,000	\$ 100,000.00	Replace Unit 130
2021/22	\$ 100,000.00	\$250,000	\$650,000	\$ (300,000.00)	Replace Unit 114
2022/23	\$ (300,000.00)	\$250,000	\$650,000	\$ (700,000.00)	Replace Unit 132
2023/24	\$ (700,000.00)	\$250,000	\$650,000	\$ (1,100,000.00)	Replace Unit 134
2024/25	\$ (1,100,000.00)	\$250,000	\$0	\$ (850,000.00)	
2025/26	\$ (850,000.00)	\$250,000	\$900,000	\$ (1,500,000.00)	Replace Unit 129
2026/27	\$ (1,500,000.00)	\$250,000	\$0	\$ (1,250,000.00)	
2027/28	\$ (1,250,000.00)	\$250,000	\$0	\$ (1,000,000.00)	
2028/29	\$ (1,000,000.00)	\$250,000	\$0	\$ (750,000.00)	
2029/30	\$ (750,000.00)	\$250,000	\$669,500	\$ (1,169,500.00)	Replace Unit 128 (12yrs)
2030/31	\$ (1,169,500.00)	\$250,000	\$0	\$ (919,500.00)	
2031/32	\$ (919,500.00)	\$250,000	\$0	\$ (669,500.00)	
2032/33	\$ (669,500.00)	\$250,000	\$650,000	\$ (1,069,500.00)	Replace Unit 114



Fleet Replacement Budget Funds Overview



3/9/2017	2016/2017	2017/2018			2018 /2019	
	Projected	Estimated	Projected	Projected	Estimated	
Fleet Reserves	2016/2017	Reserve	2017/2018	Insurance	2017/2018	
	Revenue	7/1/2017	Expenditures	Premium	Revenue	
					7/1/2018	
General Fund	199,959	877,264	135,000	5,485	203,400	940,179
Police	552,416	413,694	580,000	13,269	553,800	374,225
Fire	57,600	394,314	90,000	15,113	57,600	346,801
Fire Apparatus	-	-	-	-	250,000	250,000
Development Services	36,177	151,883	-	425	36,600	188,057
Water	73,200	415,836	110,000	1,794	73,200	377,241
Solid Waste	834,860	2,679,041	995,000	29,429	1,032,184	2,686,796
Wastewater/Sewer	173,536	465,627	180,000	4,484	175,800	456,943
						-
General Fund	809,975	1,685,272	805,000	33,867	1,064,800	1,911,205
Enterprise Funds	1,117,773	3,712,386	1,285,000	36,133	1,317,784	3,709,038
TOTAL	1,927,748	5,397,659	2,090,000	70,000	2,382,584	5,620,243
Approved 2015/2016						
		Projected 2017/2018		Insurance Premium		
Replacement Vehicles		Replacement Vehicles	2,090,000	70,000		



Suggested General Fund Department Funding Changes

3/9/2017	2016/2017	2017/2018			2018 /2019	
	Projected	Estimated	Projected	Projected	Estimated	
Fleet Reserves	2016/2017	Reserve	2017/2018	Insurance	2017/2018	
	Revenue	7/1/2017	Expenditures	Premium	Revenue	
7/1/2018						
General Fund	199,959	877,264	135,000	5,485	5,485	742,264
Police	552,416	413,694	580,000	13,269	183,269	3,694
Fire	57,600	394,314	90,000	15,113	15,113	304,314
Fire Apparatus	-	-	-	-	250,000	250,000
Development Services	36,177	151,883	-	425	36,600	188,057
Water	73,200	415,836	110,000	1,794	73,200	377,241
Solid Waste	834,860	2,679,041	995,000	29,429	1,032,184	2,686,796
Wastewater/Sewer	173,536	465,627	180,000	4,484	175,800	456,943
						-
General Fund	809,975	1,685,272	805,000	33,867	453,867	1,300,272
Enterprise Funds	1,117,773	3,712,386	1,285,000	36,133	1,317,784	3,709,038
TOTAL	1,927,748	5,397,659	2,090,000	70,000	1,771,651	5,009,310
Approved 2015/2016						
		Projected 2017/2018		Insurance Premium		
Replacement Vehicles		Replacement Vehicles	2,090,000	70,000		



Fleet Control Budget 2017/18

Recommended Replacements

- PROPOSED REPLACEMENT OF CITY VEHICLES
- ALL UNITS FUNDED AND INSURED BY THE FLEET CONTROL BUDGET

Item of Capital Outlay	Fund	Quantity	2017/2018
Code Enforcement 1008	Police	1	35,000
Replace Patrol	Police	8	400,000
Code Enforcement 0107	Police	1	35,000
Motorcycles	Police	4	110,000
Facility Maint F150 0077	General Fund	1	35,000
Parks 0410	General Fund	1	35,000
Parks 0411	General Fund	1	35,000
Streets 0712 1/2 ton	General Fund	1	30,000
Solid Waste F150 0508	Solid Waste	1	40,000
Solid Waste Forklift	Solid Waste	1	40,000
Solid Waste 3/4 ton 3017	Solid Waste	1	40,000
Street Sweeper	Solid Waste	1	300,000
Street Sweeper	Solid Waste	1	300,000
Front Loader / Roll Off	Solid Waste	1	275,000
Water 0622 (1 ton to 3/4)	Water	1	40,000
Finance Ranger 0631	Water	1	30,000
Water 607 (1 ton to 3/4)	Water	1	40,000
WasteWater 0634 (1 ton to 3/4)	Water	1	40,000
Wastewater 0916	Wastewater Sewer	1	40,000
Wastewater 0712	Wastewater Sewer	1	40,000
WasteWater 0236	Wastewater Sewer	1	30,000
Wastewater 0904	Wastewater Sewer	1	30,000
Fire Tahoe	Fire	1	45,000
Fire Tahoe	Fire	1	45,000
TOTAL REPLACEMENT		34	2,090,000



CalPERS

- Current Discount Rate at 7.50% to be reduced to 7% in 3 years
- Future Discount Rate
 - 2018/19 at 7.375%
 - 2019/20 at 7.25%
 - 2020/21 at 7%

- Increase in City's share of PERS over the next 6 years - \$5,560,000

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
7.50% Discount Rate	6,092,100	6,845,900	7,639,800	8,176,000	8,755,600	9,203,840
Reduced Discount Rate	6,092,100	7,086,000	8,168,000	9,420,000	10,348,000	11,163,000
Bold Increase in PERS	0	240,100	528,200	1,244,000	1,592,400	1,959,160

- 2017/18 PERS cost is lower than 2016/17 by \$771,000
- Discount Rate may be reduced further



CalPERS

For Miscellaneous Plans

Current Discount Rate - 7.50%						
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
NC Rate	9.901%	9.9%	9.9%	9.9%	9.9%	9.9%
NC	\$ 1,155,000	\$ 1,190,000	\$ 1,225,000	\$ 1,262,000	\$ 1,300,000	\$ 1,339,000
UAL	\$ 2,143,036	\$ 2,523,252	\$ 2,924,349	\$ 3,182,725	\$ 3,464,283	\$ 3,671,101
TOTAL	\$ 3,298,036	\$ 3,713,252	\$ 4,149,349	\$ 4,444,725	\$ 4,764,283	\$ 5,010,101
Projected Payroll	\$ 11,666,903	\$ 12,017,000	\$ 12,378,000	\$ 12,749,000	\$ 13,131,000	\$ 13,525,000
Current "Rate"	28.3%	30.9%	33.5%	34.9%	36.3%	37.0%

For Plans with Funded Ratio between 70%-80%

Revised Discount Rates						
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
	7.375%	7.25%	7.00%	7.00%	7.00%	7.00%
NC Rate	9.901%	10.400%	10.900%	11.900%	11.900%	11.900%
NC - New	\$ 1,155,000	\$ 1,250,000	\$ 1,349,000	\$ 1,517,000	\$ 1,563,000	\$ 1,609,000
UAL Factor	1.00	1.025	1.050	1.125	1.175	1.225
UAL - New	\$ 2,143,000	\$ 2,586,000	\$ 3,071,000	\$ 3,581,000	\$ 4,071,000	\$ 4,497,000
TOTAL - New	\$ 3,298,000	\$ 3,836,000	\$ 4,420,000	\$ 5,098,000	\$ 5,634,000	\$ 6,106,000
Increase in cost	0.0%	3.3%	6.5%	14.7%	18.3%	21.9%
Revised "Rate"	28.3%	31.9%	35.7%	40.0%	42.9%	45.1%
Difference	0.0%	1.0%	2.2%	5.1%	6.6%	8.1%



CalPERS

For Police Plans

Current Discount Rate - 7.50%						
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
NC Rate	19.723%	19.7%	19.7%	19.7%	19.7%	19.7%
NC	\$ 1,024,000	\$ 1,053,000	\$ 1,084,000	\$ 1,117,000	\$ 1,150,000	\$ 1,185,000
UAL	\$ 554,385	\$ 720,818	\$ 896,737	\$ 1,005,771	\$ 1,122,808	\$ 1,207,393
TOTAL	\$ 1,578,385	\$ 1,773,818	\$ 1,980,737	\$ 2,122,771	\$ 2,272,808	\$ 2,392,393
Projected Payroll	\$ 5,189,443	\$ 5,345,000	\$ 5,505,000	\$ 5,670,000	\$ 5,840,000	\$ 6,015,000
Current "Rate"	30.4%	33.2%	36.0%	37.4%	38.9%	39.8%

For Plans with Funded Ratio between 70%-80%

Revised Discount Rates						
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
		7.375%	7.25%	7.00%	7.00%	7.00%
NC Rate	19.723%	20.575%	21.450%	23.200%	23.200%	23.200%
NC - New	\$ 1,024,000	\$ 1,100,000	\$ 1,181,000	\$ 1,315,000	\$ 1,355,000	\$ 1,395,000
UAL Factor	1.00	1.025	1.050	1.125	1.175	1.225
UAL - New	\$ 554,000	\$ 739,000	\$ 942,000	\$ 1,131,000	\$ 1,319,000	\$ 1,479,000
TOTAL - New	\$ 1,578,000	\$ 1,839,000	\$ 2,123,000	\$ 2,446,000	\$ 2,674,000	\$ 2,874,000
Increase in cost	0.0%	3.7%	7.2%	15.2%	17.7%	20.1%
Revised "Rate"	30.4%	34.4%	38.6%	43.1%	45.8%	47.8%
Difference	0.0%	1.2%	2.6%	5.7%	6.9%	8.0%



CalPERS

For Fire Plans

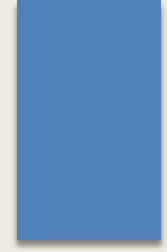
Current Discount Rate - 7.50%						
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
NC Rate	19.723%	19.7%	19.7%	19.7%	19.7%	19.7%
NC	\$ 491,000	\$ 505,000	\$ 520,000	\$ 535,000	\$ 552,000	\$ 568,000
UAL	\$ 421,522	\$ 539,830	\$ 664,858	\$ 740,793	\$ 821,833	\$ 880,955
TOTAL	\$ 912,522	\$ 1,044,830	\$ 1,184,858	\$ 1,275,793	\$ 1,373,833	\$ 1,448,955
Projected Payroll	\$ 2,487,246	\$ 2,562,000	\$ 2,639,000	\$ 2,718,000	\$ 2,800,000	\$ 2,884,000
Current "Rate"	36.7%	40.8%	44.9%	46.9%	49.1%	50.2%

For Plans with Funded Ratio between 70%-80%

Revised Discount Rates						
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
		7.375%	7.25%	7.00%	7.00%	7.00%
NC Rate	19.723%	20.575%	21.450%	23.200%	23.200%	23.200%
NC - New	\$ 491,000	\$ 527,000	\$ 566,000	\$ 631,000	\$ 650,000	\$ 669,000
UAL Factor	1.00	1.025	1.050	1.125	1.175	1.225
UAL - New	\$ 422,000	\$ 553,000	\$ 698,000	\$ 833,000	\$ 966,000	\$ 1,079,000
TOTAL - New	\$ 913,000	\$ 1,080,000	\$ 1,264,000	\$ 1,464,000	\$ 1,616,000	\$ 1,748,000
Increase in cost	0.1%	3.4%	6.7%	14.8%	17.6%	20.6%
Revised "Rate"	36.7%	42.2%	47.9%	53.9%	57.7%	60.6%
Difference	0.0%	1.4%	3.0%	6.9%	8.6%	10.4%



2017/18 Personnel Request



Recommended New Positions for FY 2017-18 Budget

Department	Division	Classification	# of Positions	Annual Salary + benefits		GF Impact	Funding Source
Public Works	Solid Waste	Solid Waste Maintenance Worker	1	\$65,152		none	SW Residential: 012-4710; and off set with reduction of hourly salaries
Public Works	Water	Water Conservation Officer	1	\$70,786		none	Water 010-4614; and off set with reduction of hourly salaries
Community Development	Parks	Landscape Maintenance Technician	1	\$72,890		\$21,867	70% from L & L and 30% General Fund, and offset from a reduction of hourly salaries

Recommended Requests for Classification/Position Upgrades for FY 2017-18 Budget

Department	Division	Classification	# of Positions	Current Annual Salary + benefits	New Annual Salary + benefits	Difference	GF Impact	Funding Source
Public Works	Solid Waste	Solid Waste Maintenance Crew Leader	1	\$70,729	\$79,135	\$8,406	none	Internal promo in SW Maintenance Division for 1 person to promote to Solid Waste Maintenance Crew Leader; not an additional position.
Public Works	Streets	Street Maintenance Crew Leader	1	\$67,888	\$76,175	\$8,287	\$8,287	Internal promo in Street Maintenance Division for 1 person to promote to Street Maintenance Crew Leader; not an additional position
Finance	Finance	Cost/Budget Accountant 4/5T to Senior Management Analyst	1	\$76,749	\$101,570	\$24,821	\$24,821	Dept requests to move position from 4/5 T to Full Time and upgrade position to provide management support to Finance Director
Finance	Finance	Utility/Purchasing/ Revenue Officer to Senior Management Analyst	1	\$93,692	\$101,570	\$7,878	\$7,878	Reorganization, provide higher level management support to Finance Director and Purchasing - position upgrade
Police	Animal Control	Kennel Technician to Veterinary Technician	1	\$58,194	\$70,586	\$12,392	\$12,392	Classification study conducted - upgrade position from Kennel Tech to Veterinary Technician, difference in position impact to General Fund
							\$75,245	Estimated General Fund Impact



Equipment Replacement Budget Amount by Category (All Funds)

Equipment Type	Amount of Replacement
Audio/Visual	19,000
City Computers	48,616
ERP	38,667
Fire Equipment	102,000
Generators	23,000
Network Equipment	40,500
Other Equipment	1,607
Other Software	45,000
Phones	10,824
Police Computers	42,486
Police Equipment	16,875
Radios - Fire	19,343
Radios - Parks	22,131
Radios - Police	21,300
Security Camera Systems	17,000
Servers	24,659
Sewer Equipment	11,429
Water Meters	437,350
Grand Total	941,787



Two Year General Fund Projects Budget

- The following five year capital projects can be moved to later years to reduce the 2017/18 budget deficit.



Proposed 5 Year General Fund Capital Projects

Ranking		601 Other General Fund CIP	FISCAL YEARS					Grand Total
17/18	18/19		2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	
1		Station 61 Roof Replacement	\$57,500					\$57,500
2		Rifle Plate Carrier	\$32,000					\$32,000
3		Aerial Lift Truck	\$140,000					\$140,000
	1	BearCat		\$100,000	\$70,000	\$70,000	\$60,000	\$300,000
4	2	PPE Replacement Project	\$29,600	\$17,800	\$10,900			\$58,300
	3	Cypress Park Rehab		\$321,450	\$138,550			\$460,000
5	4	Annual Facilities Capital Maintenance	\$15,000	\$25,000	\$25,000	\$25,000	\$25,000	\$115,000
6		ADA PRoW Transition Plan	\$28,000					\$28,000
7		City Hall Roof	\$75,500					\$75,500
8	5	ADA Compliance Upgrades - City Facilities	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
9		City Hall Security Upgrade	\$25,000					\$25,000
10		Standby Battery Power for Corp Yard	\$2,500					\$2,500
11		Youth Center Pre Coolers	\$57,200					\$57,200
12		Automated Fluid Dispensing System	\$10,000					\$10,000
13		Aerial Drone	\$3,000					\$3,000
14		Aqueous Parts Washer Cabinet	\$2,500					\$2,500
15		Training Room Corp Yard	\$10,000					\$10,000
16		Landscape Area Retrofit	\$20,000					\$20,000
	6	Removal of Modulars		\$10,000				\$10,000
	7	Airport - Rehabilitation of South End Taxi Lane		\$35,750				\$35,750
		Aerial Orthoimagery			\$32,000			\$32,000
		Airport - Reconfiguration Design Taxi Way			\$7,700			\$7,700
		Corporation Yard Phase 1-3			\$10,000			\$10,000
		Fuel Island Standby Generator Corp Yard			\$22,500			\$22,500
		Matching/Contingency Fund			\$25,000	\$25,000	\$25,000	\$75,000
		Sniper Optics			\$13,000			\$13,000
		Corporation Yard Building Project			\$150,000	\$150,000	\$150,000	\$450,000
		Live Oak and/or Bender Park Rehab				\$240,000	\$250,000	\$490,000
			\$547,800	\$550,000	\$544,650	\$550,000	\$550,000	\$2,742,450



2017/18 General Fund Capital Projects

Ranking 17/18	601 Other General Fund CIP	2017-2018
1	Station 61 Roof Replacement	\$57,500
2	Rifle Plate Carrier	\$32,000
3	Aerial Lift Truck	\$140,000
4	PPE Replacement Project	\$29,600
5	Annual Facilities Capital Maintenance	\$15,000
6	ADA PRoW Transition Plan	\$28,000
7	City Hall Roof	\$75,500
8	ADA Compliance Upgrades - City Facilities	\$40,000
9	City Hall Security Upgrade	\$25,000
10*	Standby Battery Power for Corp Yard	\$2,500
11	Youth Center Pre Coolers	\$57,200
12*	Automated Fluid Dispensing System	\$10,000
13	Aerial Drone	\$3,000
14*	Aqueous Parts Washer Cabinet	\$2,500
15*	Training Room Corp Yard	\$10,000
16	Landscape Area Retrofit	\$20,000

*Indicates General Fund is only a partial funding source.

\$547,800





2018/19 General Fund Capital Projects

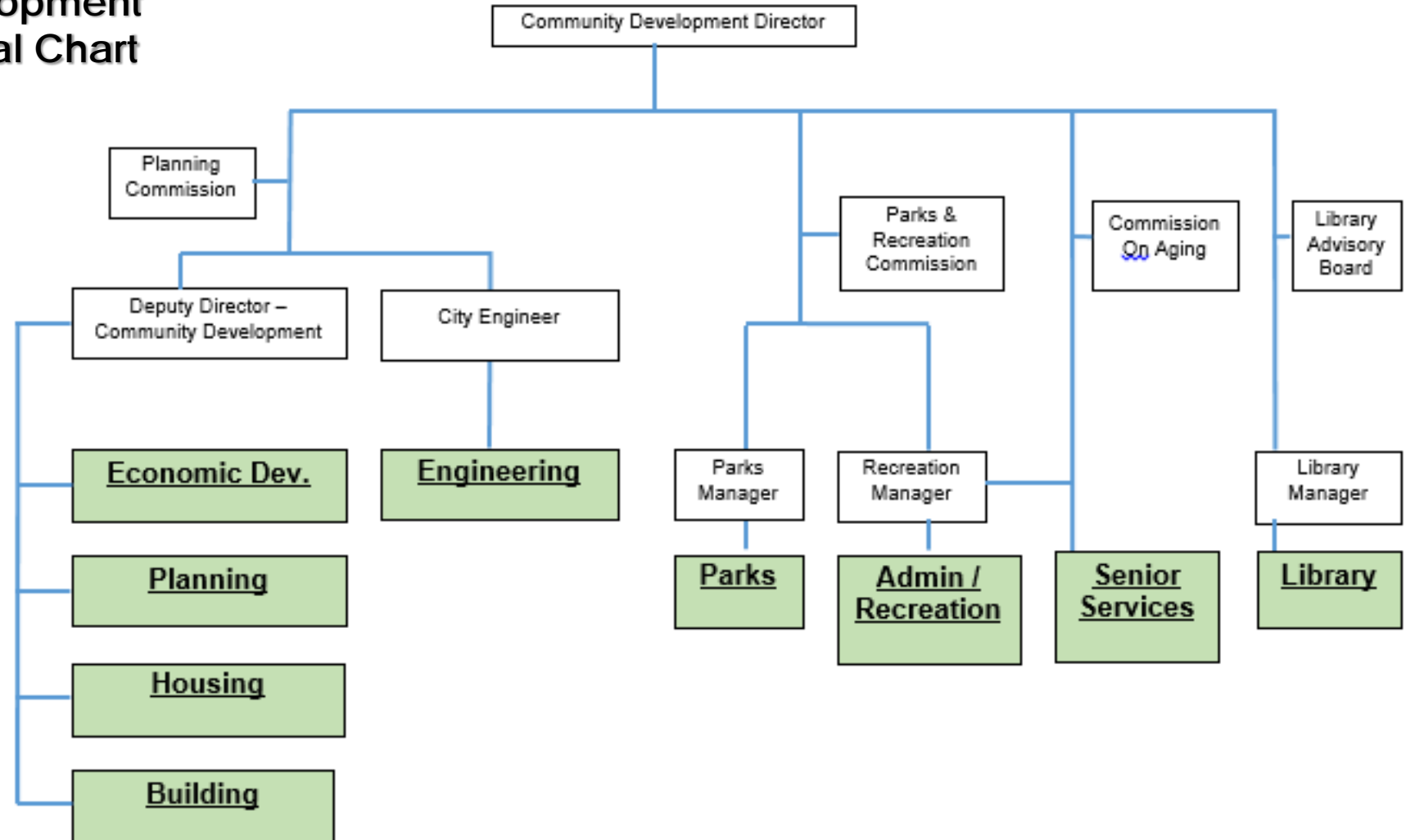
Ranking		
18/19	601 Other General Fund CIP	2018-2019
1	BearCat	\$100,000
2	PPE Replacement Project	\$17,800
3	Cypress Park Rehab	\$321,450
4	Annual Facilities Capital Maintenance	\$25,000
5	ADA Compliance Upgrades - City Facilities	\$40,000
6	Removal of Modulars	\$10,000
7*	Airport - Rehabilitation of South End Taxi Lane	\$35,750
*Indicates	General Fund is only a partial funding source.	\$550,000





Proposed Reorganization of Community Development

Existing Community Development Department Organizational Chart





Proposed Reorganization of Community Development

Separate Community Development Department into:

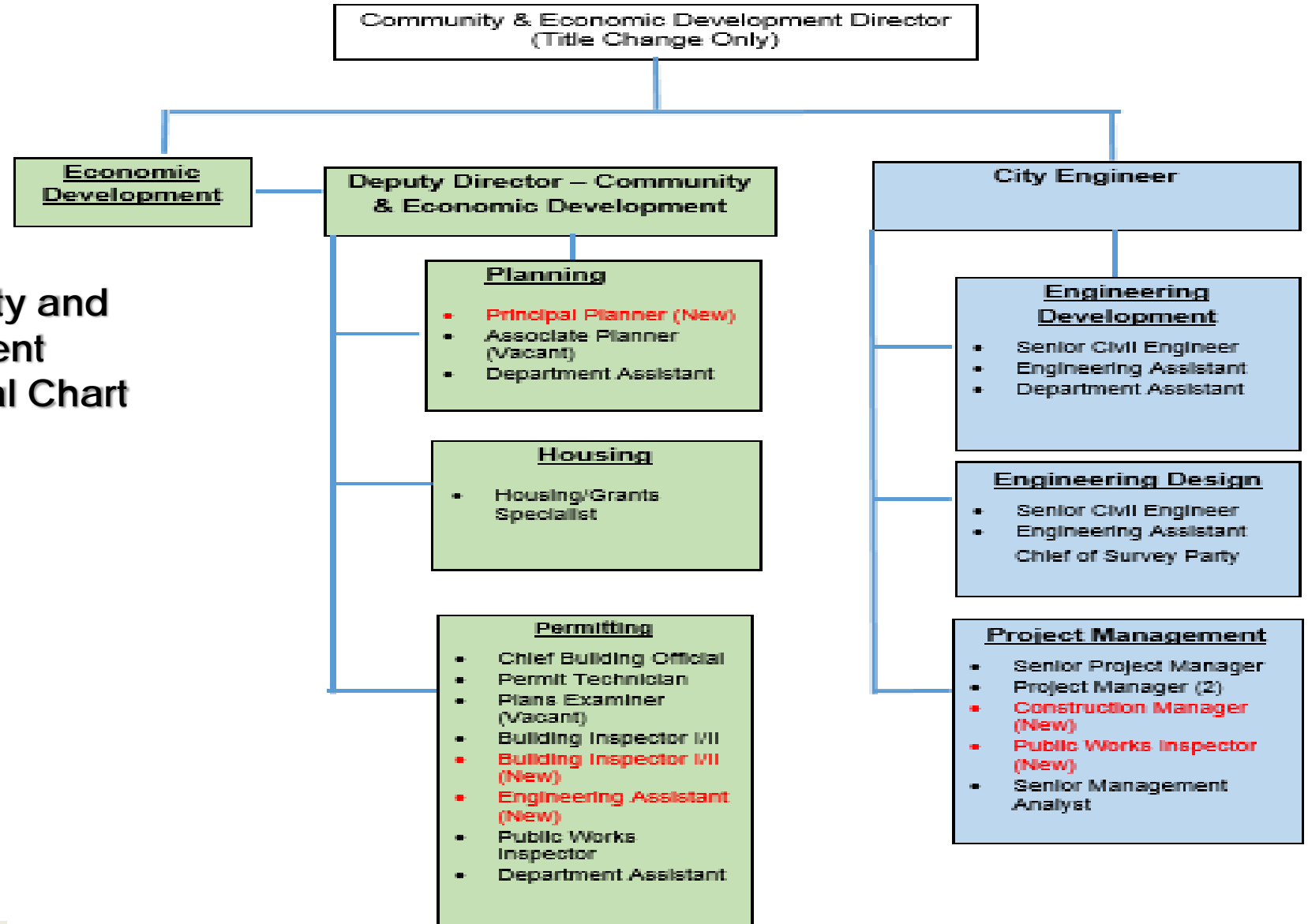
- ✓ **Community & Economic Development Department**
- ✓ **Community Services Department**

- Elimination of Deputy City Manager position and replace with Community Services Director to oversee Parks, Recreation, Library and Senior Programs
- Creation of Community & Economic Development Director Position to oversee Economic Development, Planning, Building, Housing and Engineering
- Move Project Management under the Engineering Division
- Creation of Principal Planner Position and reduction of Consultant costs for planning functions
- Creation of Building Inspector I/II Position and reduction of Consultant costs for building inspection services
- Creation of Construction Manager and Public Works Inspector position to reduce reliance on outside consultant services for project management and public works inspections
- Creation of Engineering Assistant within the Permitting Division to improve responsiveness in processing permit applications, utility connection requests, and general inquiries from citizens, prospective businesses, and the overall development community



Proposed Reorganization of Community Development

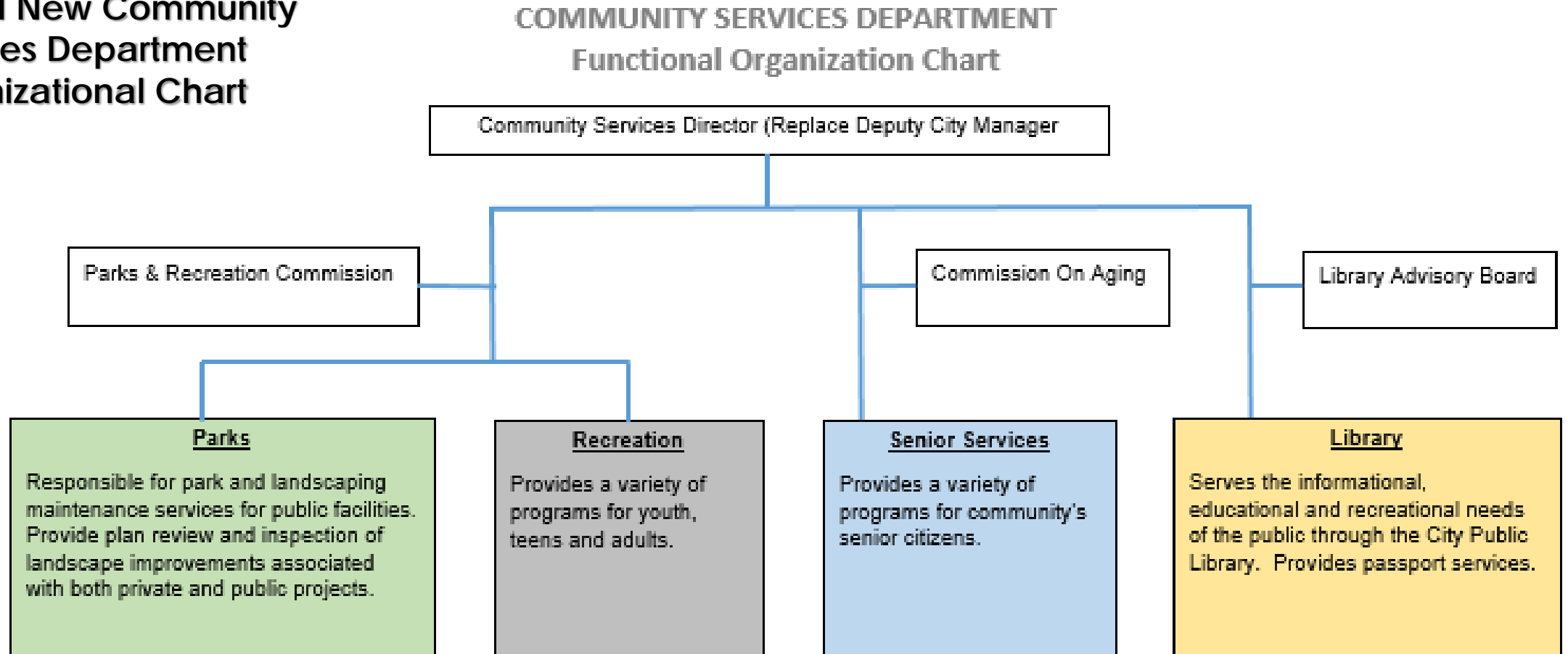
Proposed New Community and Economic Development Department Organizational Chart





Proposed Reorganization of Community Development

Proposed New Community Services Department Organizational Chart





Proposed Reorganization of Community Development

Budget Impact

Budget *savings* from the elimination of Deputy City Manager position and reduction of consulting services for planning, building inspection, engineering and project management tasks, coupled with the *expense* for the creation of six new positions, will result in a *negligible impact* to the overall departmental budgets.



Redevelopment Agency Loan

- Department of Finance approved the \$16,052,850
 - 2017/18 Payment of \$271,930
 - Payments will be similar or slightly increase over the span of 20 years
 - Loan Balance at 6/30/2018 \$15,780,920
- 20% of any payment (\$54,386 includes both principal and interest) must be allocated to the Successor Housing Fund (Low/Moderate Fund)



Master Fee Review

- Gathered all fees shared by the City
- Department Directors reviewed the fees
- Contract with an outside agency to evaluate and recommend changes to the fees



General Discussion Questions & Answers

- Questions/Answers





Next Steps

- Operating Budget Workshop
 - April 6th Board of Public Utilities
- Projects Budget
 - April 4th City Council
 - April 6th Board of Public Utilities
 - April 24th Planning Commission
- Budget Adoption
 - June 1st Board of Public Utilities
 - June 6th City Council