

*Agri-Center of the World*

# City of Tulare

## City Council

### Notice and Agenda

#### Mayor

Terry A. Sayre, District 2

#### Vice Mayor

Patrick Isherwood, District 5

#### Councilmembers

Jose Sigala, District 1

Stephen C. Harrell, District 3

Dennis A. Mederos, District 4

**Tulare Public Library & Council Chamber**  
**491 North M Street, Tulare**  
[www.tulare.ca.gov](http://www.tulare.ca.gov)

**Tuesday, June 4, 2024**  
**6:30 p.m. – Special Meeting**  
**7:00 p.m. – Regular Meeting**

#### Mission Statement

To promote a quality of life making Tulare the most desirable community in which to live, learn, play, work, worship and prosper.

#### Attending and Participating in Meetings

Regular Council Meetings are held on the first and third Tuesdays of the month in the Council Chamber located in the Tulare Public Library at 491 North M Street, Tulare, subject to cancellation. Additional meetings of the City Council may be called as needed.

Attend meetings in person or access the meeting live via YouTube. For those that wish to provide public comment while not physically in attendance, call **(559) 366-1849** during Public Comments and/or Public Hearing and General Business items. Please note that there will be approximately a 20-second delay in broadcast for viewers. When calling in, mute device used for viewing the meeting.

City of Tulare YouTube Channel:

[https://www.youtube.com/channel/UCdWZiv2o7do1JY0OvGe1\\_aw/videos](https://www.youtube.com/channel/UCdWZiv2o7do1JY0OvGe1_aw/videos)

Documents related to items on the agenda are accessible on the City's website at [www.tulare.ca.gov](http://www.tulare.ca.gov) and available for viewing at the entrance of the Council Chamber.



#### Rules for Addressing Council

- Members of the public may address the City Council on matters within the jurisdiction of the City of Tulare.
- If you wish to address Council, please complete one of the yellow speaker cards located at the entrance to the Council Chamber and provide to the Clerk.
- Persons wishing to address Council concerning an **agendized** item will be invited to address the Council during the time that Council is considering that agenda item. Persons wishing to address Council concerning a **non-agendized** issue will be invited to address Council during the Public Comments portion of the meeting.
- When invited by the mayor to speak, please step up to the podium, state your name and city where you reside, and make your comments. Comments are limited to three minutes per speaker.

#### Americans with Disabilities Act

Pursuant to the Americans with Disabilities Act, persons with a disability who require a disability-related modification or accommodation in order to participate in a meeting, including auxiliary aids or services, may request such modification from the City Clerk's Office at (559) 684-4200. Notification 48 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to the meeting.

**NOTICE IS HEREBY GIVEN**, pursuant to section 54956 of the California Government Code, that a special meeting of the City Council of the City of Tulare is hereby called.

**6:30 p.m. – SPECIAL MEETING**

1. **CALL TO ORDER SPECIAL MEETING**
2. **PUBLIC COMMENT PERTAINING TO CLOSED SESSION ITEMS** - Comments are limited to items to be discussed in closed session. Speaker will be allowed three minutes each per item.
3. **RECESS TO CLOSED SESSION TO DISCUSS THE FOLLOWING**
  - 3.1 **Conference with Legal Counsel - Anticipated Litigation**  
Significant exposure to litigation pursuant to Gov. Code § 54956.9(d)(2): 1 case
4. **RECONVENE FROM CLOSED SESSION**
5. **CLOSED SESSION REPORT** - This is the time for Council to publicly report specified closed session action and the vote taken on those actions, if any.
6. **ADJOURN SPECIAL MEETING**

**7:00 p.m. - REGULAR MEETING**

7. **CALL TO ORDER REGULAR MEETING**
8. **PLEDGE OF ALLEGIANCE AND INVOCATION** - Susan Henard, Pastor of River Valley Church, to deliver an invocation.
9. **PROCLAMATIONS & RECOGNITIONS**
  - 9.1 **Proclamation for LGBTQ Pride Month, June 2024.**
  - 9.2 **Proclamation for Dairy Month, June 2024.**
10. **PUBLIC COMMENTS** - This is the time for the public to comment on matters within the jurisdiction of the Tulare City Council that are not on the agenda. The Council asks that comments are kept brief and positive. The Council cannot legally discuss or take official action on request items that are introduced tonight. This is also the time for the public to comment on items listed under the Consent Calendar or to request an item from the Consent Calendar be pulled for discussion purposes. Comments related to Public Hearing and General Business items will be heard at the time those items are discussed. In fairness to all who wish to speak, each speaker will be allowed three minutes with a maximum time of fifteen minutes per item unless otherwise extended by Council. Please begin your comments by stating your name and providing your city of residence. For those that wish to provide public comment while not physically in attendance, you may call (559) 366-1849.
11. **COMMUNICATIONS** - Communications are to be submitted to the City Manager's Office ten days prior to a Council meeting to be considered for this section of the agenda. No action will be taken on matters listed under Communications; however, the Council may direct staff to schedule issues raised during Communications for a future meeting.

**12. COUNCIL REPORTS AND ITEMS OF INTEREST**

- 13. CONSENT CALENDAR** - All Consent Calendar items are considered routine and will be enacted in one motion. There will be no separate discussion of these matters unless a request is made, in which event the item will be removed from the Consent Calendar to be discussed and voted upon by a separate motion.

**13.1 Waive the reading of ordinances and approve reading by title only.**

**Recommended Action:** Approve the reading by title only of all ordinances and that further reading of such ordinances be waived.

**13.2 Minutes of the Regular and/or Special Meeting on May 21, 2024.**

**Recommended Action:** Approve as submitted. [M. Hermann]

**13.3 Accept TCCA DMV Auto Theft Funds Board Awarded Funds.**

**Recommended Action:** Accept funds previously awarded to the Tulare Police Department by the Tulare County Chiefs Association DMV Auto Theft Funds Board in the amount of \$12,480.00 and allocate said funds to the DMV Auto Theft Software Maintenance account 037-4237-2510. [J. Boatman]

**13.4 ERF-2-R Grant Operating Subsidy Award for Permanent Supportive Housing.**

**Recommended Action:** Authorize the City Manager or his/her designee to execute a service agreement with Salt+Light Works involving an allocation of Encampment Resolution Funding Program Round 2 Rolling Disbursement (ERF-2-R) grant funds in the total amount of \$435,234 as operating subsidies for the leasing of nine permanent supportive housing units at the Neighborhood Village over four years; and authorize the City Manager or his/her designee to execute any amendments thereto and any and all other documents or instruments necessary or required by the California Interagency Council on Homelessness for participation in the ERF Program. [A. Costales]

**13.5 Afterschool Program Agreement.**

**Recommended Action:** Authorize the City Manager or designee to sign an agreement for afterschool programming between the City of Tulare and the Tulare City School District. [J. Glick]

**13.6 Resolution Calling the Election and Request for Consolidation.**

**Recommended Action:** Adopt a resolution calling the General Municipal Election on November 5, 2024, requesting and consenting to consolidation of elections, setting specifications of the election order, and requesting the Tulare County Board of Supervisors permit the Tulare County Registrar of Voters to render specified services to the City relating to the conduct of the election. [M. Hermann]

**13.7 Parking and Business Improvement Area Assessments.**

**Recommended Action:** Approve the report filed by the Tulare Downtown Association Board of Directors as the appointed Advisory Board for the Parking and Business Improvement Area; and adopt a resolution of intention to levy an annual assessment for Fiscal Year 2025 and set a public hearing to levy the proposed assessments on June 18, 2024. [M. Roberts]

**13.8 Community Project Funding/Congressionally Directed Spending Grant.**

**Recommended Action:** Adopt a resolution authorizing the City Manager or designee to accept a grant in the amount of \$4,000,000 from the “Community Project Funding/Congressionally Directed Spending” component of the Fiscal Year 2024 Highway Infrastructure Programs (HIP); authorizing the City Manager or designee to execute all necessary documents for allocation of grant funds; and appropriating grant funds to City Project EN0097 – International Agri-Center Way Extension. [M. Miller]

**14. GENERAL BUSINESS** - Comments related to General Business items are limited to three minutes per speaker, for a maximum of thirty minutes per item, unless otherwise extended by the Council.

**14.1 Transit Representative Nomination to TCAG Board.**

**Recommended Action:** Select one of the nominees to serve as the Transit Representative on the Tulare County Association of Governments Board of Directors from July 1, 2024 through June 30, 2027. [M. Mondell]

**14.2 Update on 6<sup>th</sup> Cycle Multi-jurisdictional Housing Element.**

**Recommended Action:** Receive an update on the 6<sup>th</sup> Cycle Multi-jurisdictional Housing Element. [M. Anaya]

**14.3 Fiscal Year 2025 Preliminary Budget and Strategic Plan Review.**

**Recommended Action:** Review the preliminary City of Tulare Fiscal Year 2025 Budget and provide direction thereto; and review the draft Strategic Plan for Fiscal Year 2025 and provide direction thereto. [M. Roberts; M. Mondell]

**15. FUTURE AGENDA ITEMS****15.1 Renting Rooms in Single Family Residences Increasing Vehicles Parked.**

**Submitted by:** Councilmember Harrell

**Recommended Action:** Review and either direct staff to add to a future agenda or take no action.

**16. STAFF UPDATES****17. ADJOURN REGULAR MEETING**

The next regularly scheduled meeting of the Tulare City Council is Tuesday, June 18, 2024, at 7:00 p.m. in the Council Chamber, 491 North M Street, Tulare.

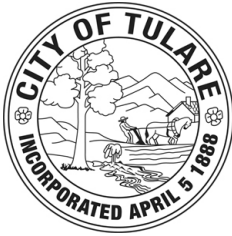
**AFFIDAVIT OF POSTING AGENDA**

I hereby certify, in conformance with Government Code Sections 54954.2 and 54956, this agenda was posted in the kiosk at the front of City Hall, 411 E. Kern Avenue, as well as on the City of Tulare’s website ([www.tulare.ca.gov](http://www.tulare.ca.gov)).

POSTED: Friday, May 31, 2024



Melissa Hermann, Chief Deputy City Clerk



**To: Mayor and City Council Members**  
**From: Marc Mondell, City Manager**  
**Subject: June 4, 2024 Agenda Memo**  
**Date: May 31, 2024**

**Time Estimates** - Time estimates are provided as part of the Council's effort to manage its time at Council meetings. Listed times are estimates only and are subject to change at any time, including while the meeting is in progress. The Council, by consensus, reserves the right to use more or less time on any item, to change the order of items and/or to continue items to another meeting. Items may be heard before or after the time estimated on the agenda. This may occur to best manage the time at a meeting or to adapt to the participation of the public.

**6:00 p.m. - SPECIAL MEETING**

- 1. CALL TO ORDER SPECIAL MEETING**
- 2. PUBLIC COMMENT PERTAINING TO CLOSED SESSION ITEMS** - Comments are limited to items to be discussed in closed session. Speaker will be allowed three minutes each per item. For those that wish to provide public comment while not physically in attendance, you may call (559) 366-1849.
- 3. RECESS TO CLOSED SESSION TO DISCUSS THE FOLLOWING**
  - 3.1 Conference with Legal Counsel - Anticipated Litigation**  
Significant exposure to litigation pursuant to Gov. Code § 54956.9(d)(2): 1 case
- 4. RECONVENE FROM CLOSED SESSION**
- 5. CLOSED SESSION REPORT** - This is the time for Council to publicly report specified closed session action and the vote taken on those actions, if any.
- 6. ADJOURN SPECIAL MEETING**

**7:00 p.m. - REGULAR MEETING**

- 7. CALL TO ORDER REGULAR MEETING**
- 8. PLEDGE OF ALLEGIANCE AND INVOCATION** - Susan Henard, Pastor of River Valley Church, to deliver an invocation.
- 9. PROCLAMATIONS & RECOGNITIONS** [Time Estimate: 7:05-7:15 p.m.]
  - 9.1 Proclamation for LGBTQ Pride Month, June 2024.**
  - 9.2 Proclamation for Dairy Month, June 2024.**

- 10. PUBLIC COMMENTS** - This is the time for the public to comment on matters within the jurisdiction of the Tulare City Council that are not on the agenda. The Council asks that comments are kept brief and positive. The Council cannot legally discuss or take official action on request items that are introduced tonight. This is also the time for the public to comment on items listed under the Consent Calendar or to request an item from the Consent Calendar be pulled for discussion purposes. Comments related to Public Hearing and General Business items will be heard at the time those items are discussed. In fairness to all who wish to speak, each speaker will be allowed three minutes with a maximum time of fifteen minutes per item unless otherwise extended by Council. Please begin your comments by stating your name and providing your city of residence. For those that wish to provide public comment while not physically in attendance, you may call (559) 366-1849. [Time Estimate: 7:15-7:30 p.m.]
- 11. COMMUNICATIONS** - Communications are to be submitted to the City Manager's Office ten days prior to a Council meeting to be considered for this section of the agenda. No action will be taken on matters listed under Communications; however, the Council may direct staff to schedule issues raised during Communications for a future meeting. [Time Estimate: 7:30 p.m.]
- 12. COUNCIL REPORTS AND ITEMS OF INTEREST** [Time Estimate: 7:30-7:35 p.m.]
- 13. CONSENT CALENDAR** - All Consent Calendar items are considered routine and will be enacted in one motion. There will be no separate discussion of these matters unless a request is made, in which event the item will be removed from the Consent Calendar to be discussed and voted upon by a separate motion. [Time Estimate: 7:35-7:45 p.m.]
- 13.1 Waive the reading of ordinances and approve reading by title only.**  
**Recommended Action:** Approve the reading by title only of all ordinances and that further reading of such ordinances be waived.
- 13.2 Minutes of the Regular and/or Special Meeting on May 21, 2024.**  
**Recommended Action:** Approve as submitted. [M. Hermann]
- 13.3 Accept TCCA DMV Auto Theft Funds Board Awarded Funds.**  
**Recommended Action:** Accept funds previously awarded to the Tulare Police Department by the Tulare County Chiefs Association DMV Auto Theft Funds Board in the amount of \$12,480.00 and allocate said funds to the DMV Auto Theft Software Maintenance account 037-4237-2510. [J. Boatman]

**Summary:** The Tulare Police Department seeks to pay the annual subscription dues to Vigilant Solutions using funds awarded to the Tulare Police Department by the Tulare County Chiefs Association (TCCA) DMV Auto Theft Funds Board. These funds were requested by staff on February 28, 2024. Subsequently, the request was reviewed and approved for award by the TCCA DMV Auto Theft Funds Board. A check in the amount of \$12,480.00 was later sent to the Tulare Police Department as the TCCA DMV Auto Theft Funds Board agreed that using these funds to pay for services provided by Vigilant Solutions was appropriate. Vigilant Solutions provides monitoring and data storage services for the fixed and mobile license plate reader (LPR) cameras within the City and Tulare Police Department patrol vehicles. The LPR cameras used by the Tulare Police Department have and will continue to aid in

recoveries and investigations of stolen vehicles. The awarded funds have since been deposited with the City of Tulare Finance Department awaiting acceptance and appropriation by the City Council.

**Fiscal Impact & Funding Source(s):** Awarded funds to be allocated to account 037-4237-2510 (DMV Auto Theft Software Maintenance) for use to pay Vigilant Solutions invoice in the amount of \$12,480.00.

**Legal Review:** This item does not require legal review.

**Alternative Action:** 1) Approve with changes; 2) Deny; or 3) Table.

**13.4 ERF-2-R Grant Operating Subsidy Award for Permanent Supportive Housing.**

**Recommended Action:** Authorize the City Manager or his/her designee to execute a service agreement with Salt+Light Works involving an allocation of Encampment Resolution Funding Program Round 2 Rolling Disbursement (ERF-2-R) grant funds in the total amount of \$435,234 as operating subsidies for the leasing of nine permanent supportive housing units at the Neighborhood Village over four years; and authorize the City Manager or his/her designee to execute any amendments thereto and any and all other documents or instruments necessary or required by the California Interagency Council on Homelessness for participation in the ERF Program. [A. Costales]

**Summary:** The Community Development Department (Department) administered a Request for Proposals (RFP) process from April 3<sup>rd</sup> to May 1<sup>st</sup>, 2024. A portion of ERF-2-R grant funds allocated for short-term rental and client stability assistance was offered as operating subsidies or a comparable instrument that has the effect of deposit and rental assistance payments on behalf of the ERF project's focus population. The RFP invited developers and/or development sponsors of permanent supportive housing (PSH) for people exiting homelessness to formulate a multiple year operating budget, supportive services plan, and leasing obligation for current and future ERF clients at their respective PSH project. The Department received a single proposal from Salt+Light Works and Self-Help Enterprises, dated April 25, 2024, and available for reference as Attachment 1.

Since the close of the RFP period, Department staff evaluated the proposal and devised tentative adjustments to the applicants' funding request, PSH unit mix, and agreement term. An award of ERF-2-R grant funds in the amount of \$435,234 to Salt+Light Works is structured as a four-year operating subsidy for the newly constructed Neighborhood Village and permits the leasing of a minimum of nine of the project's fifty units for current and future ERF clients. If approved as presented, then Department staff and City Management may finalize a tenant selection plan, reporting standards, and other terms of a service agreement with Salt+Light Works related to financial and performance management.

### BACKGROUND ON CITY'S ERF PROJECT

The state of California established the Encampment Resolution Funding Program ("ERF") pursuant to Chapter 7 (commencing with Section 50250) of Part 1 of Division 31 of the Health and Safety Code. Amended by SB 197 (Statutes of 2022, Chapter 70, Sec.3-8, effective June 30, 2022). The ERF Program is administered by the California Interagency Council on Homelessness ("Cal ICH") in the Business, Consumer Services and Housing Agency. ERF provides one-time, competitive grant funds to Continuums of Care and/or Local Jurisdictions. Housing and Grants Division staff, with letters of commitment and other information from community-based organizations, developed and submitted proposals for the ERF Program in the inaugural round ("ERF-1") during December 2021 and through the Rolling Disbursement period of Round 2 ("ERF-2-R") during February 2023.

The ERF Program, per the ERF-2-R Notice of Funding Availability guidelines, purports to fund actionable, person-centered proposals that resolve the experience of unsheltered homelessness for people residing in encampments. Resolving these experiences of homelessness will necessarily address the safety and wellness of people within encampments, resolve critical encampment concerns, and transition individuals into interim shelter with clear pathways to permanent housing or directly into permanent housing, using data-informed, non-punitive, low-barrier, Housing First, and coordinated approaches. Proposals may bolster existing, successful models and/or support new approaches that provide safe, stable, and ultimately permanent housing for people experiencing homelessness in prioritized encampments.

By June 2023, the city prepared an ERF-2-R application and received a total grant award of \$4,822,586 to scale and enhance outreach, rapid rehousing, services coordination, and systems support of the existing project. At full capacity, the ERF project assists a minimum of 120 unhoused people with individual case management and housing navigation services. The continuation of waste removal, hygiene, and food and palliative services, together with additional staffing and a job-training program, bolstered the City's ERF project and extended its overall term into calendar year 2025. Table 1 outlines the allocations of ERF-2-R grant funds approved by Cal ICH.

Table 1 – State Approved Allocations of ERF-2-R Grant Funds – as of May 1, 2024

ERF Program - Eligible Use Category	Description	Allocation of ERF-2-R grant funds	Status
Services Coordination	Continue offer of street outreach, case management, and housing navigation services for unhoused people at the temporary encampment area. This accounts for a 1.0 FTE position and follows a	\$29,817	Obligated for expenditure in Fiscal Year (FY) 2024-2025

	commitment of 2023 CDBG and HHAP-4 funds.		
Services Coordination	Added client case management and transportation services with Kings Tulare Continuum of Care Agency, which included two full-time employees and operating expenses.	\$171,042	Expenditure of 16 percent through a 12-month term
Services Coordination	Implemented a paid job-training program for a minimum of 10 clients with Community Services and Employment Training, Inc., which involved staffing, operating, client, and indirect costs.	\$237,502	Expenditure of 17 percent through a 12-month term
Street Outreach	Continued outreach and delivery of food and palliative supplies for clients with Salt+Light Works, which involved personnel, operational, and indirect expenses.	\$307,548	Expenditure of 10 percent through a 12-month term
Street Outreach	Continued mobile shower and hygiene service with Clean the World Foundation, Inc., which included personnel, operating, and indirect expenses.	\$272,664	Expenditure of 25 percent through a 12-month term
Services Coordination	Continue outreach, benefits enrollment,	\$31,200	

	notary service, public health education, and alcohol and drug counseling for clients with Tulare County Health and Human Services Agency's Community Coordination Team.		*Service will continue in FY 2024-2025 without grant financing  **Reprogrammed to construction of office building at temporary area
Operating Subsidies	Invested grant funds in the form of capital operating subsidies for new supportive housing units at Madson Gardens, a multifamily affordable housing project owned by Upholdings and managed by RH Community Builders. Investment included the leasing of 15 units over five years for clients.	\$788,407	Expenditure of 50% to-date
Operating Subsidies	Invested grant funds in the form of capital operating subsidies to interim housing at Eden House, a type of enhanced emergency housing owned by Self-Help Enterprises. This investment reserved 8 beds / rooms over three years for clients.	\$990,908	Expenditure of 50% to-date
Interim Sheltering	Developing interim shelter at the City of Tulare's emergency shelter complex, which will consist of sixteen private 100 square foot units.	\$1,289,200	Pending expenditure of about 40 percent by close of FY 2023-2024

Rapid Rehousing	Provide short term rental assistance (< 12 months) and support with costs related to moving and maintaining tenancy for ERF clients within permanent housing	\$101,160.25 (new balance)	Obligated for expenditure in FY 2024-2025
Operating Subsidies	Invest grant funds in the form of capital operating subsidies for new supportive housing units at The Neighborhood Village, a project owned by Salt+Light Works and Self-Help Enterprises. This investment will reserve nine units, five one-bedroom and four two-bedroom units, over four years for current and future clients.	\$417,245.75 (new balance)	Anticipate an expenditure of 50% by close of Fiscal Year 2023-2024
Street Outreach	Continued deployment and servicing of portable restrooms and hand washing stations with Sierra Sanitation Inc. at prioritized encampment area.	\$74,520	Expenditure of 70 percent to-date
Street Outreach	Continued deployment and servicing of four six-yard waste bins with City's Public Works Department at prioritized encampment area.	\$41,040	Expenditure of about 98 percent to-date

Services Coordination	Accounted for expenses for training, contractor mileage and other client transportation, and general supplies.	\$37,500	Expenditure of 26 percent to-date
Administrative Costs	Maintain project oversight, coordination, evaluation, and grant management duties with City's Community Development Department.	\$32,832	Expenditure of 50 percent to-date
<b>Notes</b> <ul style="list-style-type: none"> <li>About 72 percent of ERF-2-R grant funds address emergency, interim, and/or permanent housing options for clients.</li> </ul>			

**Fiscal Impact & Funding Source(s):** Encampment Resolution Funding Grant (Fund 071)

**Legal Review:** This item does not require legal review. If approved as presented, then the City Attorney's office will review a service agreement prior to execution by the City Manager.

**Alternative Action:** 1) Approve with changes - Staff to incorporate any changes or recommendations directed by City Councilmembers; 2) Deny - Reject the award and identify a different iteration of activities for ERF-2-R grant funds for City staff to present to the state Cal ICH and City Council for approval at a future time; or 3) Table - Reschedule consideration of this item to a future City Council meeting.

### 13.5 Afterschool Program Agreement.

**Recommended Action:** Authorize the City Manager or designee to sign an agreement for afterschool programing between the City of Tulare and the Tulare City School District. [J. Glick]

**Summary:** The Community Services Department proposes to continue the City's partnership with the Tulare City School District to utilize their acquired California Department of Education's Extended Learning Opportunity Program Grant (ELOP) funding for the provisions of free afterschool Bringing Everyone's Strengths Together (B.E.S.T.) Club programming for the 2024-25 school year.

The agreement, included as Attachment 1, will provide free afterschool programing during the regular school year (180 school days), Monday through Friday from 2:30 p.m. to 5:30 p.m. at the following school sites:

- Alpine Vista School,
- Cypress Elementary,
- Garden Elementary,
- Kohn Elementary,
- Maple Elementary,
- Heritage Elementary,
- Mission Valley Elementary, and
- Pleasant School Elementary.

The B.E.S.T. Club afterschool program will have registration limits to maintain an appropriate student to staff ratio in order to ensure provisions of a quality, fun and safe recreation-based afterschool program where students can enjoy group games, sports, arts and crafts, activities, homework assistance, and free play.

The Tulare City School district shall reimburse the City of Tulare \$5.12 per student, per day at 180 services days equaling \$922,000.00 for the 2024-2025 school year.

**Fiscal Impact & Funding Source(s):** 2,000 students per year x \$400 per student, equals \$800,000 in revenue; Tulare City School District will fund an additional Recreation Supervisor in the amount of \$95,000.00; Tulare City School District will fund a part time seasonal employee in the amount of \$13,000.00 and will fund recreational supplies in the amount \$14,000.00.

**Legal Review:** This item was reviewed by the City Attorney's Office.

**Alternative Action:** 1) Approve with changes; 2) Deny; or 3) Table. If denied, the Community Services Department would charge the participants \$400.00 per child for the provision of a similar level of service. The Department would lose participants to other afterschool programs that are free to the public.

### 13.6 Resolution Calling the Election and Request for Consolidation.

**Recommended Action:** Adopt a resolution calling the General Municipal Election on November 5, 2024, requesting and consenting to consolidation of elections, setting specifications of the election order, and requesting the Tulare County Board of Supervisors permit the Tulare County Registrar of Voters to render specified services to the City relating to the conduct of the election. [M. Hermann]

**Summary:** Attached is a resolution calling the General Municipal Election for three City Council seats on November 5, 2024, requesting the services of the Tulare County Registrar of Voters, and requesting consolidation of the General Municipal Election with any other election called for this jurisdiction for this date.

The following City Council seats are up for election this year for full terms (four years, December 2024-December 2028):

District 1, currently held by Councilmember Jose Sigala  
District 3, currently held by Councilmember Stephen C. Harrell  
District 5, currently held by Vice Mayor Patrick Isherwood

There are no term limits established for councilmembers for the City of Tulare; therefore, all three councilmembers are eligible to seek reelection if they choose to do so.

The nomination period is July 15 to August 9. If an incumbent fails to file during this period, there is a five-day extension (deadline August 14). If no one or only one candidate files by the close of the nomination period, the City Clerk shall submit a certificate of these facts to the City Council and inform the Council that it may, at a regular or special meeting held before the municipal election, adopt one of the following courses of action:

1. Appoint to the office the person who has been nominated.
2. Appoint to the office an eligible elector if no one has been nominated.
3. Hold the election, if either no one or only one person has been nominated.

If, by the 75<sup>th</sup> day before the municipal election, no person has been appointed to office, the election shall be held. (Elections Code § 10229)

**Fiscal Impact & Funding Source(s):** The estimated cost of the November 2024 election is \$27,500-\$30,500.

**Legal Review:** This item does not require legal review.

**Alternative Action:** 1) Approve with changes; 2) Deny; or 3) Table.

### **13.7 Parking and Business Improvement Area Assessments.**

**Recommended Action:** Approve the report filed by the Tulare Downtown Association Board of Directors as the appointed Advisory Board for the Parking and Business Improvement Area; and adopt a resolution of intention to levy an annual assessment for Fiscal Year 2025 and set a public hearing to levy the proposed assessments on June 18, 2024. [M. Roberts]

**Summary:** On May 5, 1987, the City Council adopted Ordinance 1523 establishing the Parking and Business Improvement Area ("Area") to fund property-related improvements and activities within the designated boundaries (direct benefit) in the downtown area. The Area is split into two zones: Zone A (Primary Benefit Zone) and Zone B (Secondary Benefit Zone).

There are assessments and charges fixed and levied on business located within the Parking and Business Improvement Area. The following table provides the assessments for each Zone. Assessments are due at the same time business license fees are due.

Zone A (business license required)	175% of business license fee
Zone A (business license not required)	\$30/employee*; min. semiannual assessment of \$200, max. semiannual assessment of \$1,000
Zone B (business license required)	87.5% of business license fee
Zone B (business license not required)	\$17.57/employee*; min. semiannual assessment of \$122.06, max. semiannual assessment of \$610.33

*\*Employed for at least 20 hours per week*

Revenue generated from the collection of the assessments for the Area may be used for acquisition, construction, installation, or maintenance of any tangible property with an estimated useful life of five years or more including, but not limited to, parking facilities, benches, trash receptacles, street lighting, decorations, parks, and fountains. Revenue may also be used for promotion of activities including, but not limited to, promotion of public events which benefit businesses in the Area and take place on or in public places within the Area, furnishing music in any public place in the Area, and activities which benefit businesses located and operating in the Area.

An Advisory Board was appointed by Council as required by the Ordinance to make recommendations on the expenditure of revenues derived from the levy of assessments, on any proposed changes to the Area including any benefit zones within the Area, on the classification of businesses, as applicable, and on the method and basis of levying the assessments. The Advisory Board is required to prepare and submit a report for each fiscal year which shall include the following:

1. Any proposed changes in the boundaries of the Area or benefit zones within the Area.
2. The improvements and activities to be provided for the fiscal year.
3. An estimate of the cost of providing the improvements and activities for the fiscal year.
4. The method and basis of levying the assessment in sufficient detail to allow each business owner to estimate the amount of the assessment to be levied against their business for the fiscal year.
5. The amount of any surplus or deficit revenues to be carried over from a previous fiscal year.
6. The amount of any contribution to be made from sources other than the assessments levied.

Following the creation of the Parking and Business Improvement Area, the City Council appointed the Tulare Improvement Program Corporation, now known as the Tulare Downtown Association, as the Advisory Board and has continued to serve as such since then. The report filed by the Tulare Downtown Association for Fiscal Year 2025 is attached for Council review. Once Council approves the report, Council shall adopt a resolution of intention to levy an annual assessment for Fiscal Year 2025 and set a public hearing for same. The City Clerk's Office will give notice of the public hearing by publishing the resolution of intention once in a newspaper of general circulation in Tulare not less than seven days before the public hearing.

**Fiscal Impact & Funding Source(s):** The cost to publish the resolution of intention is estimated to be \$600-800 and will be paid from the 001-4110-2017 account.

**Legal Review:** This item does not require legal review.

**Alternative Action:** 1) Approve with changes; 2) Deny; or 3) Table.

**13.8 Community Project Funding/Congressionally Directed Spending Grant.**

**Recommended Action:** Adopt a resolution authorizing the City Manager or designee to accept a grant in the amount of \$4,000,000 from the “Community Project Funding/Congressionally Directed Spending” component of the Fiscal Year 2024 Highway Infrastructure Programs (HIP); authorizing the City Manager or designee to execute all necessary documents for allocation of grant funds; and appropriating grant funds to City Project EN0097 – International Agri-Center Way Extension. [M. Miller]

**Summary:** On or about March 3, 2023, the City of Tulare submitted a federal appropriation request to the office of Congressman David Valadao for funding through the “Community Project Funding / Congressionally Directed Spending” component of the FY 2024 Highway Infrastructure Programs (HIP). The Community Project Funding (CPF) Program is a spending provision in federal appropriations legislation that provides a designated amount of discretionary funding to a specific entity for a specific purpose. The CPF Program empowers members of Congress to direct aid to specific projects in their districts and ensures that they are responsive to local needs. The CPF Program process allows Members of Congress to request direct funding for projects that benefit the communities they represent. CPF grants provide investment in a wide variety of projects such as housing, homelessness prevention, workforce training, public facilities, parks, resilience planning and other critical infrastructure and services.

The City’s appropriation request sought CPF grant funding to support City CIP Project EN0097 – International AgriCenter Way Extension, which will construct roadway and utility improvements in International AgriCenter Way between Laspina Street and Turner Drive. The project includes construction of a traffic signal at the intersection of International AgriCenter Way and Laspina Street, and sewer main extension in Turner Drive from Tahoe Avenue to International AgriCenter Way. This project will significantly increase regional connectivity to the new International AgriCenter Interchange, thereby maximizing the substantial investment being made by State and local partners to construct the interchange facility. Turner Drive is a regionally significant roadway serving as an important farm-to-market route. It also serves to connect the City of Tulare with numerous communities located in the southeastern part of Tulare County. The extension of International AgriCenter Way to Turner Drive will provide an alternative connection to SR-99 for traffic on Turner Drive, which will increase safety, reduce congestion, increase connectivity, and improve travel-time reliability of time-sensitive goods. Currently, traffic on Turner Drive relies on the substandard interchange at Paige Avenue and SR-99 to access or cross over SR-99.

On May 10, 2024, staff received notification that the City’s appropriation request had been approved and incorporated into the FY 2024 Highway Infrastructure Program as a CPG grant funded project. The allocation and administration of funding will be through Caltrans. There is no local match requirement for these funds.

The resolution will provide the acknowledgement of funding acceptance and designation of signing authority needed for staff to move forward with the process to request the allocation of funds through Caltrans.

**Fiscal Impact & Funding Source(s):** There are no local match requirements associated with the CPF grant funding, however additional funds will be necessary to fully fund Project EN0097. The following additional funding sources have been identified, and were previously incorporated into the project sheet that was approved as part of the CIP Program Budget for Fiscal Years 2023/2024 thru 2027/2028:

Fund 021 – Measure R Local  
Fund 077 – CDBG  
Fund 230 – Local Streets and Traffic Signal DIF  
Fund 260 – Water DIF  
Fund 290 – Sewer DIF  
Fund TBD – IAC Way Benefit District

A revised project sheet incorporating the CPF grant funding is attached.

**Legal Review:** The City Attorney's Office will review any agreements or non-standard documentation that the City is required to execute to allocate the CPF grant funding.

**Alternative Action:** 1) Approve with changes; 2) Deny; or 3) Table.

- 14. GENERAL BUSINESS** - Comments related to General Business items are limited to three minutes per speaker, for a maximum of thirty minutes per item, unless otherwise extended by the Council. [Time Estimate: 7:45-9:30 p.m.]

**14.1 Transit Representative Nomination to TCAG Board.**

**Recommended Action:** Select one of the nominees to serve as the Transit Representative on the Tulare County Association of Governments Board of Directors from July 1, 2024 through June 30, 2027. [M. Mondell]

**Summary:** In 2015, a Transit Representative position on the Tulare County Association of Governments (TCAG) Board of Directors was created which carries a three-year term. This position is a full voting member of the Board that is appointed by the Council of Cities. The person holding this position should be an elected official from a City that directly provides fixed route service who is willing to fulfill the job which includes the following items:

- Receive orientation and training on the roles and responsibility of TCAG as an agency as well as the responsibilities of individual board members.
- Represent the interests of public transit in Tulare County. This includes the interest of residents and riders in the county as well as all agencies that provide public transit in Tulare County.
- Serve as the TCAG representative on the CalVans Board of Governors.
- Attend various meetings, functions, conferences, etc. Examples include:
  - CalVans Board meetings
  - Stakeholder and community meetings

- Unmet Needs public hearings
- Transit forum meetings
- Meetings of the Social Services Transportation Advisory Council (SSTAC)
- Events, functions, etc. with local, regional, state, and federal partner agencies
- Advocacy trips to Sacramento and Washington D.C.
- Project groundbreakings
- Ensure that you are provided the necessary information for decision-making.
- Attend board member training.
- Attend TCAG board meetings and workshops.
- Promote and advocate for public transit that serves the residents of Tulare County.

The Tulare County Council of Cities put out a call for nominations to fill a full term as the Transit Representative. On May 21, 2024, the Council selected Councilmember Sigala to be considered for nomination for this position. The only other name provided by the member cities was Liz Wynn from the City of Visalia.

Since more than one city put forth names of interested councilmembers for consideration, each city has been provided the list of nominees to select from. The candidate that garners the most votes will be forwarded to the TCAG Board as the Transit Representative with the person receiving the second highest number of votes given the opportunity to serve as the alternate. A tie will be forwarded to the Council of Cities for a final decision.

Currently, Mayor Sayre serves as the primary, with Councilmember Sigala as the alternate, on the TCAG Board of Directors as the City's representative. The Transit Representative is a separate position than those that are held by all eight cities. This selection does not affect Mayor Sayre's current position on the Board. The City could potentially have two councilmembers appointed to the TCAG Board of Directors.

**Fiscal Impact & Funding Source(s):** There is no fiscal impact associated with this action.

**Legal Review:** This item does not require legal review.

**Alternative Action:** 1) Approve with changes; 2) Deny; or 3) Table.

**14.2 Update on 6<sup>th</sup> Cycle Multi-jurisdictional Housing Element.**

**Recommended Action:** Receive an update on the 6<sup>th</sup> Cycle Multi-jurisdictional Housing Element. [M. Anaya]

*Council will receive an update at the meeting; there is not a staff report associated with this item.*

**14.3 Fiscal Year 2025 Preliminary Budget and Strategic Plan Review.**

**Recommended Action:** Review the preliminary City of Tulare Fiscal Year 2025 Budget and provide direction thereto; and review the draft Strategic Plan for Fiscal Year 2025 and provide direction thereto. [M. Roberts; M. Mondell]

**Summary:**

This is the first draft of the proposed budget for Fiscal Year 2025 which provides a preliminary overview of the City's overall budget.

General Fund	
Anticipated General Fund Revenues	\$61,392,242
Anticipated General Fund Transfers In	58,370
Estimated Expenditures	56,153,312
Estimated Transfers Out	4,840,667
<hr/>	
Financing Sources in Excess of Financing Uses	\$ 456,633

The draft Strategic Plan for Fiscal Year 2025 is being provided as part of this budget item for review and discussion.

**Fiscal Impact & Funding Source(s):** There is no fiscal impact to the current Fiscal Year 2024 budget as this is in preparation for the Fiscal Year 2025 budget.

**Legal Review:** This item does not require legal review.

**Alternative Action:** 1) Approve with changes; 2) Deny; or 3) Table.

**15. FUTURE AGENDA ITEMS** [Time Estimate: 9:30-9:35 p.m.]

**15.1 Renting Rooms in Single Family Residences Increasing Vehicles Parked.**

**Submitted by:** Councilmember Harrell

**Recommended Action:** Review and either direct staff to add to a future agenda or take no action.

**16. STAFF UPDATES** [Time Estimate: 9:35-9:40 p.m.]

**17. ADJOURN REGULAR MEETING**

The next regularly scheduled meeting of the Tulare City Council is Tuesday, June 18, 2024, at 7:00 p.m. in the Council Chamber, 491 North M Street, Tulare.



# Proclamation

**WHEREAS**, the City of Tulare supports the rights of every citizen to experience equality and freedom from discrimination; and

**WHEREAS**, all people regardless of age, gender identity, race, color, religion, marital status, national origin, sexual orientation, or physical challenges have the right to be treated on the basis of their intrinsic value as human beings; and

**WHEREAS**, all human beings are born free and equal in dignity and rights. Lesbian, Gay, Bisexual, Transgender, and Queer (LGBTQ) individuals have had immeasurable impact to the cultural, civic, and economic success of our country; and

**WHEREAS**, the City of Tulare is committed to ensuring Tulare is a welcoming, inclusive, and safe community for all including our LGBTQ families, friends, neighbors, and co-workers; and

**WHEREAS**, while society at large increasingly supports LGBTQ equality, it is essential to acknowledge that the need for education and awareness remains vital to end discrimination and prejudice; and

**WHEREAS**, the City of Tulare appreciates the value and dignity of each person, recognizes the importance of equality and freedom, and acknowledges positive contributions made by members of the LGBTQ community to actively promote principles of equality, acceptance, and love.

**NOW, THEREFORE**, we, the City Council of the City of Tulare, do hereby proclaim the month of June 2024 as

## LGBTQ Pride Month

in the City of Tulare and encourage our residents to celebrate the LGBTQ+ community and accept each other for who we are.

Dated this 4<sup>th</sup> day of June 2024.



*Terry A. Sayre*  
Terry A. Sayre, Mayor

*Patrick Isherwood*  
Patrick Isherwood, Vice Mayor

*Jose Sigala*  
Jose Sigala, Councilmember

*Stephen C. Harrell*  
Stephen C. Harrell, Councilmember

*Dennis A. Mederos*  
Dennis A. Mederos, Councilmember



# Proclamation

**WHEREAS**, June has been celebrated as National Dairy Month since 1937 as a way to promote the consumption of dairy products and to thank those involved in the dairy industry for their labors; and

**WHEREAS**, the Dietary Guidelines for Americans report published by the United States Department of Agriculture and Department of Health and Human Services recommends consuming three servings of dairy products each day as part of a balanced diet; and

**WHEREAS**, since 1969, the California Milk Advisory Board was established whose mission is to spread the word about extraordinary dairy products made with Real California Milk; and

**WHEREAS**, California has been the lead dairy-producing state in the nation with Tulare County as the largest dairy-producing county in the nation with a gross value of approximately \$2.7 billion in milk production representing 31 percent of the total crop and livestock value; and

**WHEREAS**, Tulare County prides itself on its vibrant agricultural sector, of which the dairy industry represents a key part; and

**WHEREAS**, in addition to fluid milk, dairy processors in Tulare produce a variety of products including cheese, ice cream, butter, yogurt, and powdered milk; and

**WHEREAS**, the dairy industry contributes in innumerable ways to the state and local community's economic prosperity.

**NOW, THEREFORE**, we, the City Council of the City of Tulare, do hereby proclaim the month of June 2024 as

## Dairy Month

in the City of Tulare and encourage all citizens to celebrate the valuable contributions that the dairy industry has made to our community and beyond.

Dated this 4<sup>th</sup> day of June 2024.



*Terry A. Sayre*  
Terry A. Sayre, Mayor

*Patrick Isherwood*  
Patrick Isherwood, Vice Mayor

*Jose Sigala*  
Jose Sigala, Councilmember

*Stephen C. Harrell*  
Stephen C. Harrell, Councilmember

*Dennis A. Mederos*  
Dennis A. Mederos, Councilmember

**CITY OF TULARE  
CITY COUNCIL MEETING MINUTES**

**Tulare Public Library & Council Chamber  
491 North M Street, Tulare**

**Tuesday, May 21, 2024  
7:00 p.m. - Regular Meeting**

**COUNCIL PRESENT:** Mayor Terry A. Sayre  
Vice Mayor Patrick Isherwood  
Councilmember Jose Sigala  
Councilmember Stephen C. Harrell  
Councilmember Dennis A. Mederos

**STAFF PRESENT:** City Manager Marc Mondell; City Attorney Mario U. Zamora;  
Chief Deputy City Clerk Melissa Hermann; Assistant City  
Manager Josh McDonnell; Assistant Finance Director Melanie  
Gaboardi; City Engineer Michael Miller; Public Works Director  
Trisha Whitfield; Police Chief Fred Ynclan; Fire Chief Michael  
Ott; Human Resources Director Shonna Oneal; Community  
Development Director Mario Anaya; Executive Director of  
Economic Development and Redevelopment Traci Myers

Proper notice of this meeting was given pursuant to Government Code Section 54954.2 and 54956.

**1. CALL TO ORDER**

Mayor Sayre called to order the regular meeting of the City Council at 7:01 p.m. in the Council Chamber located at 491 North M Street.

**2. PLEDGE OF ALLEGIANCE AND INVOCATION**

City Attorney Mario U. Zamora led the Pledge of Allegiance, and an invocation was given by Micah Thiesen, Senior Pastor of Evangelical Free Church.

**3. PROCLAMATIONS & RECOGNITIONS**

**3.1 Proclamation for International Firefighter's Day, May 4, 2024.**

Councilmember Mederos read and presented the proclamation to Fire Chief Michael Ott to retroactively proclaim May 4, 2024 as International Firefighter's Day in Tulare.

**3.2 Proclamation for Emergency Medical Services Week, May 19-25, 2024.**

Councilmember Harrell read and presented the proclamation to members of LifeStar Ambulance proclaiming May 19-25, 2024 as Emergency Medical Services Week May in Tulare.

**3.3 Recognition to Momentum Dance Academy Dance Team.** Mayor Sayre presented certificates of recognition to the dance team for their accomplishments and a video of their dance was shared.

#### 4. PUBLIC COMMENTS

Dan Swassing addressed the Council regarding issues with dogs at the temporary homeless encampment, specifically regarding vaccination and spay/neuter needs; Ken Espinosa addressed the Council regarding the deteriorated appearance of the main hangar at the Mefford Airport, specifically the need for new paint; and Rosalinda Avitia addressed the Council regarding the need for assistance with mobile home repairs.

#### 5. COMMUNICATIONS

City Manager Marc Mondell advised there were no communications.

#### 6. COUNCIL REPORTS AND ITEMS OF INTEREST

Council reported out on recent events and discussed items of interest.

#### 7. CONSENT CALENDAR

Items 7.4, 7.5, 7.6, and 7.8 were removed from the Consent Calendar by Council and staff.

It was moved by Councilmember Sigala, seconded by Councilmember Harrell, and unanimously carried to approve the items on the Consent Calendar as presented except for items 7.4, 7.5, 7.6, and 7.8.

##### 7.1 Waive the reading of ordinances and approve reading by title only.

**Recommended Action:** Approve the reading by title only of all ordinances and that further reading of such ordinances be waived.

##### 7.2 Special and/or Regular Meeting Minutes of May 7, 2024.

**Recommended Action:** Approve as submitted. [M. Hermann]

##### 7.3 Notice of Completion for Project PK0038.

**Recommended Action:** Accept as complete the contract with JT2 Inc. DBA Todd Companies of Visalia, CA for work on Project PK0038 - Prosperity Sport Basketball Courts; authorize the City Engineer to sign the Notice of Completion; and direct the City Clerk to file the Notice of Completion with the Tulare County Recorder's Office. [M. Powers]

##### 7.7 Accept Grant from the U.S. Economic Development Administration.

**Recommended Action:** Adopt a resolution authorizing the City Manager or designee to accept a grant award in the amount of \$600,000 from the U.S. Economic Development Administration; authorizing the City Manager or designee to execute all necessary grant documents; and authorizing the appropriation of funding necessary to the corresponding revenue budget for the purchase of equipment and supplies for the City of Tulare's Business Accelerator's Maker Space. [T. Myers]

**PULLED CONSENT CALENDAR ITEMS****7.4 Rejection of Claim - Estate of Nelva Beltran Sanchez.**

**Recommended Action:** Reject the liability claim for damages filed on May 6, 2024, by Attorney Justin Farahi on behalf of claimant Estate of Nelva Beltran Sanchez, FR102099/22815. [S. Oneal]

**Council Action:** Councilmember Mederos pulled items 7.4 and 7.5 for clarification. It was moved by Councilmember Mederos, seconded by Councilmember Harrell, and unanimously carried to approve the item as presented.

**7.5 Rejection of Claim - Rosa Isela Sanchez.**

**Recommended Action:** Reject the liability claim for damages filed on May 6, 2024, by Attorney Justin Farahi on behalf of claimant Rosa Isela Sanchez, FR102099/22816. [S. Oneal]

**Council Action:** Councilmember Mederos pulled items 7.4 and 7.5 for clarification. It was moved by Councilmember Mederos, seconded by Councilmember Harrell, and unanimously carried to approve the item as presented.

**7.6 Amendment to Contract with RSG.**

**Recommended Action:** Approve amendment to contract with RSG for consulting services associated with administration of American Rescue Plan Act ("ARPA") funding; and adopt a resolution to reallocate \$25,000 from the ARPA Marketing and Social Media category to the ARPA Consultant category. [M. Gaboardi]

**Council Action:** Councilmember Sigala pulled this item to receive an update on the Social Media and Marketing efforts that Council appropriated ARPA funds to. Councilmember Sigala also inquired about marketing efforts for the west side of Tulare. It was moved by Councilmember Sigala, seconded by Councilmember Harrell, and unanimously carried to approve the item as presented.

**7.8 Consolidated Rail Infrastructure and Safety Improvements Program Grant.**

**Recommended Action:** Adopt a resolution authorizing the City of Tulare to apply for a Federal Railroad Administration's 2025 Consolidated Rail Infrastructure and Safety Improvements Program grant for proposed improvements to the Union Pacific Railroad at-grade crossings of Prosperity Avenue, San Joaquin Avenue, and Cross Avenue; and designate the City Manager or designee as the individual authorized to execute all grant documents on behalf of the City. [M. Miller]

**Council Action:** This item was pulled at the request of staff to provide a correction. It was moved by Councilmember Mederos, seconded by Mayor Sayre, and unanimously carried to approve the item as amended, correcting San Joaquin Avenue to Kern Avenue.

**8. GENERAL BUSINESS****8.1 Tulare Downtown Master Plan Update.**

**Recommended Action:** Adopt the Tulare Downtown Master Plan Update dated April 16, 2024; and authorize staff to move forward with implementation of the

final Master Plan Update considering City Council and public input received during the public review of the Draft Plan.

**Presented By:** Executive Director of Economic Development and Redevelopment Traci Myers

**Public Comment:** There were no public comments.

**Council Action:** It was moved by Councilmember Sigala, seconded by Mayor Sayre, and unanimously carried to approve the item as revised to include suggestions discussed by Council including removing the downtown investments dashboard from the Downtown Master Plan as this will be something staff works on outside of the Downtown Master Plan, and revise the comment regarding moratoriums on secondhand stores as to continue to work towards developing other policies and legislative agendas to further the Downtown Master Plan (ex. exploration of dealing with downtown second hand stores).

## 8.2 Construction Contracts for Project PK0037.

**Recommended Action:** Award and authorize the City Manager to sign contracts related to the construction of Project PK0037 K9 Bane Dog Park; authorize the City Manager or designee to approve contract change orders in the amount not to exceed 10% of each contract amount; and approve the revised project sheet.

	Task Description	Contractor	Amount
1.	Construction Contractor	Caliber Contracting Services Inc. of Fresno, CA	\$1,287,000
2.	Material Testing	Smith-Emery of Fresno, CA	\$23,116
3.	Construction Survey	Provost & Prichard of Visalia, CA	\$17,000
4.	Labor Compliance	Labor Consultants of California of Hanford, CA	\$8,925

**Presented By:** City Engineer Michael Miller

**Public Comment:** Dan Swassing addressed the Council regarding spending money on this project and not being able to vaccinate or spay/neuter dogs.

**Council Action:** It was moved by Councilmember Harrell, seconded by Councilmember Mederos, and unanimously carried to approve the item as presented.

## 8.3 Transit Representative Nomination to TCAG Board.

**Recommended Action:** Select a councilmember to be considered for nomination for the Transit Representative position on the Tulare County Association of Governments Board of Directors.

**Presented By:** City Manager Marc Mondell

**Public Comment:** There were no public comments.

**Council Action:** It was moved by Councilmember Harrell, seconded by Vice Mayor Isherwood, and unanimously carried to select Councilmember Sigala to be considered for nomination for the Transit Representative position on the Tulare County Association of Governments Board of Directors.

## 9. FUTURE AGENDA ITEMS

### 9.1 Designation of City Intersection as “Dolores Huerta Square.”

**Submitted by:** Councilmember Sigala

**Recommended Action:** Review and either direct staff to add to a future agenda or take no action.

**Council Action:** It was moved by Councilmember Sigala to add this item to a future agenda. The motion fails for lack of a second.

**9.2 Completion, Striping, and Painting of Bicycle Lanes in District 1.**

**Submitted by:** Councilmember Sigala

**Recommended Action:** Review and either direct staff to add to a future agenda or take no action.

**Council Action:** It was moved by Vice Mayor Isherwood, seconded by Councilmember Mederos, and unanimously carried to direct staff to add an item to a future agenda to provide information for educational purposes regarding bike lanes citywide.

**10. STAFF UPDATES**

Staff provided updates on department activities.

**11. ADJOURNMENT**

The regular meeting was adjourned at 9:07 p.m.

Approved by Council: June 4, 2024

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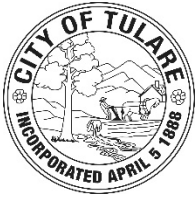
TERRY A. SAYRE, MAYOR

ATTEST:

MARC MONDELL, CITY CLERK

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By Melissa Hermann, Chief Deputy City Clerk



## Staff Report

Meeting: City Council

Date: June 4, 2024

Item #: 13.3  
Consent

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**Department:** Police

**Submitted by:** Jerod Boatman, Police Captain

**Agenda Title:** Accept TCCA DMV Auto Theft Funds Board Awarded Funds

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### RECOMMENDED ACTION

Accept funds previously awarded to the Tulare Police Department by the Tulare County Chiefs Association DMV Auto Theft Funds Board in the amount of \$12,480.00 and allocate said funds to the DMV Auto Theft Software Maintenance account 037-4237-2510.

### SUMMARY

The Tulare Police Department seeks to pay the annual subscription dues to Vigilant Solutions using funds awarded to the Tulare Police Department by the Tulare County Chiefs Association (TCCA) DMV Auto Theft Funds Board. These funds were requested by staff on February 28, 2024. Subsequently, the request was reviewed and approved for award by the TCCA DMV Auto Theft Funds Board. A check in the amount of \$12,480.00 was later sent to the Tulare Police Department as the TCCA DMV Auto Theft Funds Board agreed that using these funds to pay for services provided by Vigilant Solutions was appropriate. Vigilant Solutions provides monitoring and data storage services for the fixed and mobile license plate reader (LPR) cameras within the City and Tulare Police Department patrol vehicles. The LPR cameras used by the Tulare Police Department have and will continue to aid in recoveries and investigations of stolen vehicles. The awarded funds have since been deposited with the City of Tulare Finance Department awaiting acceptance and appropriation by the City Council.

### FISCAL IMPACT & FUNDING SOURCE(S)

Awarded funds to be allocated to account 037-4237-2510 (DMV Auto Theft Software Maintenance) for use to pay Vigilant Solutions invoice in the amount of \$12,480.00.

### LEGAL REVIEW

This item does not require legal review.

### ALTERNATIVE ACTION

1. Approve with changes
2. Deny
3. Table

### ATTACHMENTS

1. Vigilant Solutions Invoice
2. TCCA DMV Auto Theft Funds Board approval

Reviewed/Approved: 



# ATTACHMENT 1

## INVOICE

Vigilant Solutions, LLC  
6200 Stoneridge Mall Rd  
3rd Floor Suite 301  
Pleasanton CA 94588  
United States  
Ph: (925) 398-2079 Fax: (925) 398-2113

Page Number	Page 1 of 1
Request Date	02/13/2024
Sold To	603548
Branch Plant	10204
Order Number	32516 S5
Invoice	55911 RI
Invoice Date	02/13/2024

### Sold To:

Tulare PD - City of  
Tulare PD - City of  
411 East Kern  
Jason Bowling  
Tulare CA 93274  
United States

Line No	Item Number	Description	Quantity	Price
1	VS SLA RNWL	ANNUAL SUBSCRIPTION RENWL FEE Period: 4/24 - 3/25	1	\$ 9,880.00
2	VS SLA BASE RNWL	SITE LICENSE AGREEMENT - BASE Period: 4/24 - 3/25	1	\$ 2,600.00
Terms		Net 30 Days		
Net Due Date		3/14/2024	Total Service Charge	\$ 12,480.00

### PAYMENT INSTRUCTIONS

<b>U.S REGULAR MAIL</b> VIGILANT SOLUTIONS, LLC P.O. BOX 841001 DALLAS, TX 75284-1001	<b>EXPRESS/OVERNIGHT DELIVERY</b> BANK OF AMERICA - LOCKBOX SERVICES VIGILANT SOLUTIONS, LLC - LOCKBOX 841001 1950 N STEMMONS FREEWAY DALLAS, TX 75202	<b>ACH/ WIRE TRANSFERS</b> ACCOUNT NAME: VIGILANT SOLUTIONS, LLC BANK OF AMERICA 135 SOUTH LASALLE CHICAGO, IL 60603  ABA Routing Number: 071000039 Account Number: 8670615284 SWIFT Code: BOFAUS3N
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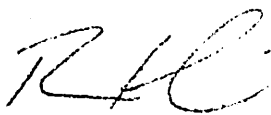
**AB286/AB183 DMV Auto Theft Funds Board Approval  
2024**

**Request received from:** Captain J. Boatman, Tulare PD (2/28/24)

**Amount Requested:** \$12,480.00

**Funds will be used for:** Vigilant Solutions-The attached invoice pertains to Tulare PD's annual subscription (4/24-3/25) required for continued monitoring of four (4) permanently affixed LPR cameras within the City of Tulare, as well as four (4) mobile LPR cameras. These cameras have and will continue to aid the Tulare Police Department in the recovery of stolen vehicles and/or the apprehension of persons in possession of said stolen vehicles.

**TCCA DMV Auto Theft Funds Board Approval:**

  
\_\_\_\_\_  
Interim Chief R. Heinks, Lindsay PD

3-21-2024  
Date


  
\_\_\_\_\_  
Chief D. Charles, COS PD

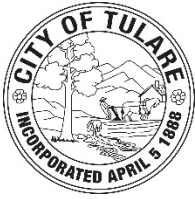
03/21/2024  
Date

  
\_\_\_\_\_  
Chief J. Salazar, Visalia PD

3/22/24  
Date

**Reviewed by TCCA President:**

  
\_\_\_\_\_  
Chief Jake Castellow, Porterville PD



# Staff Report

**Meeting:** City Council

**Date:** June 4, 2024

**Item #: 13.4**  
**Consent**

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**Department:** Community Development - Housing

**Submitted by:** Alexis Costales, Housing and Grants Manager

**Agenda Title:** ERF-2-R Grant Operating Subsidy Award for Permanent Supportive Housing

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## RECOMMENDED ACTION

Authorize the City Manager or his/her designee to execute a service agreement with Salt+Light Works involving an allocation of Encampment Resolution Funding Program Round 2 Rolling Disbursement (ERF-2-R) grant funds in the total amount of \$435,234 as operating subsidies for the leasing of nine permanent supportive housing units at the Neighborhood Village over four years; and authorize the City Manager or his/her designee to execute any amendments thereto and any and all other documents or instruments necessary or required by the California Interagency Council on Homelessness for participation in the ERF Program.

## SUMMARY

The Community Development Department (Department) administered a Request for Proposals (RFP) process from April 3<sup>rd</sup> to May 1<sup>st</sup>, 2024. A portion of ERF-2-R grant funds allocated for short-term rental and client stability assistance was offered as operating subsidies or a comparable instrument that has the effect of deposit and rental assistance payments on behalf of the ERF project's focus population. The RFP invited developers and/or development sponsors of permanent supportive housing (PSH) for people exiting homelessness to formulate a multiple year operating budget, supportive services plan, and leasing obligation for current and future ERF clients at their respective PSH project. The Department received a single proposal from Salt+Light Works and Self-Help Enterprises, dated April 25, 2024, and available for reference as Attachment 1.

Since the close of the RFP period, Department staff evaluated the proposal and devised tentative adjustments to the applicants' funding request, PSH unit mix, and agreement term. An award of ERF-2-R grant funds in the amount of \$435,234 to Salt+Light Works is structured as a four-year operating subsidy for the newly constructed Neighborhood Village and permits the leasing of a minimum of nine of the project's fifty units for current and future ERF clients. If approved as presented, then Department staff and City Management may finalize a tenant selection plan, reporting standards, and other terms of a service agreement with Salt+Light Works related to financial and performance management.

## BACKGROUND ON CITY'S ERF PROJECT

The state of California established the Encampment Resolution Funding Program ("ERF") pursuant to Chapter 7 (commencing with Section 50250) of Part 1 of Division 31 of the Health and Safety Code. Amended by SB 197 (Statutes of 2022, Chapter 70, Sec.3-8, effective June 30, 2022). The ERF Program is administered by the California Interagency Council on Homelessness ("Cal ICH") in the Business, Consumer Services and Housing Agency. ERF provides one-time, competitive grant funds to Continuums of Care and/or Local Jurisdictions. Housing and Grants Division staff, with letters of commitment and other information from

community-based organizations, developed and submitted proposals for the ERF Program in the inaugural round (“ERF-1”) during December 2021 and through the Rolling Disbursement period of Round 2 (“ERF-2-R”) during February 2023.

The ERF Program, per the ERF-2-R Notice of Funding Availability guidelines, purports to fund actionable, person-centered proposals that resolve the experience of unsheltered homelessness for people residing in encampments. Resolving these experiences of homelessness will necessarily address the safety and wellness of people within encampments, resolve critical encampment concerns, and transition individuals into interim shelter with clear pathways to permanent housing or directly into permanent housing, using data-informed, non-punitive, low-barrier, Housing First, and coordinated approaches. Proposals may bolster existing, successful models and/or support new approaches that provide safe, stable, and ultimately permanent housing for people experiencing homelessness in prioritized encampments.

By June 2023, the city prepared an ERF-2-R application and received a total grant award of \$4,822,586 to scale and enhance outreach, rapid rehousing, services coordination, and systems support of the existing project. At full capacity, the ERF project assists a minimum of 120 unhoused people with individual case management and housing navigation services. The continuation of waste removal, hygiene, and food and palliative services, together with additional staffing and a job-training program, bolstered the City’s ERF project and extended its overall term into calendar year 2025. Table 1 outlines the allocations of ERF-2-R grant funds approved by Cal ICH.

Table 1 – State Approved Allocations of ERF-2-R Grant Funds – *as of May 1, 2024*

ERF Program - Eligible Use Category	Description	Allocation of ERF-2-R grant funds	Status
Services Coordination	Continue offer of street outreach, case management, and housing navigation services for unhoused people at the temporary encampment area. This accounts for a 1.0 FTE position and follows a commitment of 2023 CDBG and HHAP-4 funds.	\$29,817	Obligated for expenditure in Fiscal Year (FY) 2024-2025
Services Coordination	Added client case management and transportation services with Kings Tulare Continuum of Care Agency, which included two full-time employees and operating expenses.	\$171,042	Expenditure of 16 percent through a 12-month term

Services Coordination	Implemented a paid job-training program for a minimum of 10 clients with Community Services and Employment Training, Inc., which involved staffing, operating, client, and indirect costs.	\$237,502	Expenditure of 17 percent through a 12-month term
Street Outreach	Continued outreach and delivery of food and palliative supplies for clients with Salt+Light Works, which involved personnel, operational, and indirect expenses.	\$307,548	Expenditure of 10 percent through a 12-month term
Street Outreach	Continued mobile shower and hygiene service with Clean the World Foundation, Inc., which included personnel, operating, and indirect expenses.	\$272,664	Expenditure of 25 percent through a 12-month term
Services Coordination	Continue outreach, benefits enrollment, notary service, public health education, and alcohol and drug counseling for clients with Tulare County Health and Human Services Agency's Community Coordination Team.	\$31,200	<p>*Service will continue in FY 2024-2025 without grant financing</p> <p>**Reprogrammed to construction of office building at temporary area</p>
Operating Subsidies	Invested grant funds in the form of capital operating subsidies for new supportive housing units at Madson Gardens, a multifamily	\$788,407	Expenditure of 50% to-date

	affordable housing project owned by Upholdings and managed by RH Community Builders. Investment included the leasing of 15 units over five years for clients.		
Operating Subsidies	Invested grant funds in the form of capital operating subsidies to interim housing at Eden House, a type of enhanced emergency housing owned by Self-Help Enterprises. This investment reserved 8 beds / rooms over three years for clients.	\$990,908	Expenditure of 50% to-date
Interim Sheltering	Developing interim shelter at the City of Tulare's emergency shelter complex, which will consist of sixteen private 100 square feet units.	\$1,289,200	Pending expenditure of about 40 percent by close of FY 2023-2024
Rapid Rehousing	Provide short term rental assistance (< 12 months) and support with costs related to moving and maintaining tenancy for ERF clients within permanent housing	\$101,160.25 (new balance)	Obligated for expenditure in FY 2024-2025
Operating Subsidies	Invest grant funds in the form of capital operating subsidies for new supportive housing units at The Neighborhood Village, a project owned by Salt+Light Works and Self-Help Enterprises.	\$417,245.75 (new balance)	Anticipate an expenditure of 50% by close of Fiscal Year 2023-2024

	This investment will reserve nine units, five one-bedroom and four two-bedroom units, over four years for current and future clients.		
Street Outreach	Continued deployment and servicing of portable restrooms and hand washing stations with Sierra Sanitation Inc. at prioritized encampment area.	\$74,520	Expenditure of 70 percent to-date
Street Outreach	Continued deployment and servicing of four six-yard waste bins with City's Public Works Department at prioritized encampment area.	\$41,040	Expenditure of about 98 percent to-date
Services Coordination	Accounted for expenses for training, contractor mileage and other client transportation, and general supplies.	\$37,500	Expenditure of 26 percent to-date
Administrative Costs	Maintain project oversight, coordination, evaluation, and grant management duties with City's Community Development Department.	\$32,832	Expenditure of 50 percent to-date
<i>Notes</i> <ul style="list-style-type: none"> <li>About 72 percent of ERF-2-R grant funds address emergency, interim, and/or permanent housing options for clients.</li> </ul>			

**FISCAL IMPACT & FUNDING SOURCE(S)**

Encampment Resolution Funding Grant (Fund 071)

**LEGAL REVIEW**

This item does not require legal review. If approved as presented, then the City Attorney's office will review a service agreement prior to execution by the City Manager.

**ALTERNATIVE ACTION**

1. Approve with changes - Staff to incorporate any changes or recommendations directed by City Councilmembers.
2. Deny - Reject the award and identify a different iteration of activities for ERF-2-R grant funds for City staff to present to the state Cal ICH and City Council for approval at a future time.
3. Table - Reschedule consideration of this item to a future City Council meeting.

**ATTACHMENTS**

1. Copy – Proposal to RFP 24-800 from Salt+Light Works and Self-Help Enterprises

Reviewed/Approved: 

# Attachment 1

**Salt + Light**  
**April 25, 2024**

**24-800-Permanent Supportive Housing for ERF Clients**

## 1. Table of Contents

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**2. Applicant Information**  
**Request for Proposal 24-800 – Encampment Resolution Funding Program**

<i>Legal Name of Agency / Organization:</i>	<i>Fictitious Name (if applicable):</i>
Salt + Light Works	Salt + Light

<i>UEI Number:</i>	<i>Federal Tax ID #</i>
TAWRECNQB594	35-2667828


<i>Mailing Address:</i>	<i>Organization website address</i>
6943 Pershing Ave. Visalia, CA 93291	www.saltandlightworks.org

<i>Name of Executive Officer</i>	<i>Email</i>
Adrienne Hillman	adrienne@saltandlightworks.org

<i>Principal Contact</i>		
<i>Person:</i>	<i>Principal Contact's Title:</i>	<i>Physical Address</i>
Erin Garner-Ford	Chief Strategy Officer	erin@saltandlightworks.org

<i>Primary Phone #:</i>	<i>Alternative Phone #:</i>	<i>E-mail Address:</i>
559.731.3034	n/a	grants@saltandlightworks.org

<i>Print Name of Authorized Signatory:</i>	<i>Title of Authorized Signatory:</i>
Adrienne Hillman	Founder & CEO

<i>Signature of Authorized Signatory</i>	<i>Date of Signature:</i>
	04/25/2024

<i>Legal Name of Agency / Organization:</i>	<i>Fictitious Name (if applicable):</i>
Self-Help Enterprises	

<i>UEI Number:</i>	<i>Federal Tax ID #</i>
YWCPA31KBJY6	94-1592676


<i>Mailing Address:</i>	<i>Organization website address</i>
8445 W. Elowin Court,. Visalia, CA 93291	<a href="https://www.selfhelpenterprises.org/">https://www.selfhelpenterprises.org/</a>

<i>Name of Executive Officer</i>	<i>Email</i>
Betsy McGovern-Garcia	betsyg@selfhelpenterprises.org

<i>Principal Contact Person:</i>	<i>Principal Contact's Title:</i>	<i>Physical Address</i>
Jose Flores	Senior Project Manager	josef@selfhelpenterprises.org

<i>Primary Phone #:</i>	<i>Alternative Phone #:</i>	<i>E-mail Address:</i>
559.802.1595	n/a	n/a

<i>Print Name of Authorized Signatory:</i>	<i>Title of Authorized Signatory:</i>
Betsy McGovern-Garcia	Vice-President

<i>Signature of Authorized Signatory</i>	<i>Date of Signature:</i>
	04/25/2024

### **3. Project Description**

#### **a. Project Type:**

Salt + Light and Self Help Enterprises have partnered to introduce The Neighborhood Village (TNV), a new, groundbreaking, affordable manufactured rental community designed to address Tulare County's critical need for affordable housing and Permanent Supportive Housing (PSH). This innovative project, set to welcome residents for move-in in early to mid-June, 2024, 4, will exclusively serve formerly unhoused individuals, offering 50 PSH units of grounded mobile homes. As co-owners, Self-Help Enterprises serves as the developer, while Salt + Light Works (S+L) takes the lead as the service provider, ensuring on-site wrap-around services to support residents in maintaining their housing and achieving their goals. Salt + Light has established itself as a dedicated advocate for neighbors experiencing homelessness over the past three years. Through the implementation of innovative programs and services, tailored to the diverse needs of the community, Salt + Light ensures equitable access to resources and opportunities for marginalized individuals. By partnering with Self-Help Enterprises, Salt + Light strengthens its commitment to addressing homelessness by bringing expertise in housing development and community support services together to create lasting positive change in our city.

Self-Help Enterprises (SHE) is a nonprofit organization that has been working in the San Joaquin Valley for 60 years to improve the living conditions of low-income families. Since its founding in 1965, SHE's main area of focus has been the creation of new affordable housing opportunities and the preservation and improvement of existing housing. SHE has developed, and currently operates, 2,641 units of affordable housing at 55 sites across the San Joaquin Valley. Besides its 60-year history developing affordable housing and delivering projects on-time and on-budget, SHE has 10 years of experience developing and operating Permanent Supportive Housing for people experiencing homelessness. SHE partners with service providers such as S+L to provide wrap-around services, and has experience bringing together tenant, owner, service provider, and property management to work through tenant issues and collaborate toward high rates of housing retention and a safe, healthy community for all residents. In the last three years SHE has brought online 921 units of Multi-Family Housing, 100% of which are reserved for low-income residents, and 598 in Tulare County alone. These projects include Finca Serena in Porterville, Palm Terrace II in Lindsay, Sequoia Commons II in Goshen, Sierra Village II in Dinuba, all of which SHE worked with local partners to house those experiencing homelessness in specific set-aside units. Today, SHE's portfolio includes 276 PSH units, with 169 located in Tulare County.

#### **b. Form and Use of Funds:**

The organizations will utilize the funds to assist with housing deposits and rental assistance for nine homes housing a minimum of 9 ERF neighbors up to 16 neighbors depending on household size. We will use funds to subsidize the rent in The Neighborhood Village on a sliding scale depending on household size, need, and other risk factors, and rent money will be put back into TNV to support the coordination and implementation of onsite support services. With Fair Market One-Bedroom rents in the area running \$989/month, we are assuming we will have 9 units occupied with households able to contribute \$200/month in rent, which puts our COSR request at \$789/unit/month. Additionally, we are requesting \$85/unit/month in Supportive Services.

**c. Overview of Assisted Units:**

The Neighborhood Village proposes 50 grounded mobile homes for permanent supportive housing. Each unit will include 1-2 bedrooms, a bathroom, a living room, and a kitchen. One-bedroom units will be roughly 517 square feet, while the two-bedroom units will range between 520 and 546 square feet. The fully functional kitchens will be equipped with necessary appliances and amenities to promote self-sufficiency and enhance residents' overall quality of life. Additionally, every unit will include a Welcome Home Kit, comprising furniture for the bedroom, living room, and kitchen, as well as essential items like towels, bedding, lamps, cookware, and dishware.

For individuals within the ERF focus population who have a disability, accommodations will be made as needed. 18 units will be designed with additional accessibility in mind, which includes ramps at entrances, wider doorways, roll-in showers, raised toilets, and no shelves under kitchen/bathroom sink. These special design features will support neighbors with disabilities in maintaining their independence and improving their quality of life within The Neighborhood Village.

**d. Overview of Tenant Requirements:**

The tenant selection plan for The Neighborhood Village will prioritize individuals experiencing homelessness, particularly those with extended periods of housing instability and limited income. Eligibility criteria may include factors like the duration of homelessness, household income, and vulnerability assessments conducted via case managers through the Coordinated Entry System. The selection process will follow a Housing First approach, with low barriers to entry and compliance with federal, state, and local laws regarding resident protections. Monthly Neighbor Advisory Council meetings will be held to address resident needs and enhance community engagement within the supportive housing site.

#### **4. Project Schedule**

##### **Phase 1: Pre-Move-in (March-May 2024)**

- Finish construction and landscaping in The Neighborhood Village
- Conduct lease-up calls with potential tenants
- Host application workshops
- Assign neighbors their units
- Coordinate with supportive service providers to ensure a seamless transition and access to necessary resources.

##### **Phase 2: Move-In and Occupancy (June-August 2024)**

- Facilitate lease signings and move-in logistics for selected tenants.
- Conduct orientation sessions to familiarize neighbors with property rules, amenities, and available services.
- Establish ongoing communication channels to address neighbor concerns and maintain positive relationships.

##### **Phase 3: Services Implementation (May 2024-ongoing)**

- Establish a robust schedule of services and programs to implement in the TNV
- Collaborate with local agencies to provide onsite counseling
- Assign spaces for each service and program
- Continually assess programs and services, inviting feedback from participants, to make them better fit their intended audience and meet their intended goals.

## 5. Project Proforma

### a. Operating Subsidy Table:

We propose utilizing the ERF funds to provide operating subsidies for a minimum of 9 units over a five (5) year period. The operating subsidy will be structured to cover the difference between the federal fair market rent limits for Tulare County in 2024 and the affordable rent charged to tenants. Formulas and sizing rationale will be based on a thorough analysis of market trends, rental rates, and operating expenses to ensure financial sustainability and compliance with underwriting standards. Cost escalation details will be incorporated to account for potential increases in operating expenses over the project's duration. An attached spreadsheet is included with the proposal to show the tables below.

# of units	# bedrooms	Square feet	AMI %	2023 HCD rents	Util Allowance	Total Rental Income	Max HTC rent	FMR	Small Area FMR	ERF COSR	Subsidy type	Rent to project per unit	Monthly rent to project
9	1		30%	\$ 464	\$ 81	\$ 200	\$ 200	\$ 989		\$ 789	Tulare City ERF	\$ 989	\$ 8,901
4	1		30%	\$ 464	\$ 81	\$ 200	\$ 200	\$ 989				\$ 200	\$ 800
3	1		45%	\$ 696	\$ 81	\$ 615	\$ 615	\$ 989		\$ -		\$ 615	\$ 1,845
3	1		45%	\$ 696	\$ 81	\$ 200	\$ 615					\$ 200	\$ 600
1	1		50%	\$ 773	\$ 81	\$ 692	\$ 692	\$ 989		\$ -		\$ 692	\$ 692
1	1		50%	\$ 773	\$ 81	\$ 200	\$ 692					\$ 200	\$ 200
6	1		50%	\$ 773	\$ 81	\$ 692	\$ 692	\$ 989		\$ -		\$ 692	\$ 4,152
5	1		50%	\$ 773	\$ 81	\$ 200	\$ 692					\$ 200	\$ 1,000
12	2		30%	\$ 557	\$ 117	\$ 200	\$ 200	\$ 1,299		\$ -		\$ 200	\$ 2,400
4	2		45%	\$ 743	\$ 117	\$ 626	\$ 626	\$ 1,299		\$ -		\$ 626	\$ 2,504
2	2		50%	\$ 928	\$ 117	\$ 811	\$ 811	\$ 1,299		\$ -		\$ 811	\$ 1,622
						\$ -	\$ -					\$ -	\$ -
1	2		50%	\$ 928		\$ -	\$ -					\$ -	\$ -
1	2		50%	\$ 928		\$ 928	\$ 928					\$ 928	\$ 928

Rental	Annual rental income (Low Income)		\$ 296,592
	Annual rental income (Volunteer)		\$ 22,272
	Residential fee income		
	Income - Supportive Services (ERF)		\$ 94,480.60
	Commercial income		
	Vacancy	5%	\$ (15,943)
Financial	Interest income		
	Interest from reserve accounts		
	Other financial income		
Service	Laundry		\$ 7,500
	Tenant charges/fees		
	Elderly care/service delivery		
	Other		
	<b>Effective gross income</b>		<b>\$ 404,901</b>

**b. Operating Budget (Five-Year Projection):**

The operating budget estimates the project's total annual operating expenses, including management, janitorial and maintenance services, administrative costs, insurance, reserve deposits, and supportive services.

Supportive services costs are included within the operating budget to ensure comprehensive and effective assistance for tenants.

Year	Number of Units	Bedroom Type	Gross Sq/Ft	AMI %	Rent to project/unit	Yearly Rent to project	Supportive Services to Residents	Yearly ERF
1	9	1 Bedroom	517	30%	\$ 789.00	\$ 85,212.00	\$ 9,268.60	\$ 94,480.60
2	9	1 Bedroom	517	30%	\$ 789.00	\$ 85,212.00	\$ 9,268.60	\$ 94,480.60
3	9	1 Bedroom	517	30%	\$ 789.00	\$ 85,212.00	\$ 9,268.60	\$ 94,480.60
4	9	1 Bedroom	517	30%	\$ 789.00	\$ 85,212.00	\$ 9,268.60	\$ 94,480.60
5	9	1 Bedroom	517	30%	\$ 789.00	\$ 85,212.00	\$ 9,268.60	\$ 94,480.60
Total								\$ 472,403.00

### c. Cash Flow Analysis

The cash flow analysis provides a four-year projection of revenue, expenses, and net cash flow to demonstrate the project's financial viability and sustainability.

By incorporating the ERF Program funds into the operating subsidy table and budget, we aim to ensure the successful implementation and operation of the permanent supportive housing project while meeting the underwriting standards outlined in the request for proposals.

20 Year Cash Flow Years 1-10		1	2	3	4	5	6	7	8	9	10
Income - Restricted Unit Rent	2.50 %	\$ 296,592	\$ 304,007	\$ 311,607	\$ 319,397	\$ 327,382	\$ 335,567	\$ 343,956	\$ 352,555	\$ 361,369	\$ 370,403
Income - Unrestricted Unit Rent	2.50 %	\$ 22,272	\$ 22,829	\$ 23,400	\$ 23,985	\$ 24,584	\$ 25,199	\$ 25,829	\$ 26,474	\$ 27,136	\$ 27,815
Income - Services (ERF)	2.50 %	\$ 90,112	\$ 92,365	\$ 94,674	\$ 97,041	\$ 99,467					
Laundry	2.50 %	\$ 7,500	\$ 7,688	\$ 7,880	\$ 8,077	\$ 8,279	\$ 8,486	\$ 8,698	\$ 8,915	\$ 9,138	\$ 9,366
<b>Gross Potential Income</b>		<b>\$ 416,476</b>	<b>\$ 426,888</b>	<b>\$ 437,560</b>	<b>\$ 448,499</b>	<b>\$ 459,712</b>	<b>\$ 369,251</b>	<b>\$ 378,482</b>	<b>\$ 387,944</b>	<b>\$ 397,643</b>	<b>\$ 407,584</b>
Vacancy - Restricted Unit Rent	5%	\$ (14,830)	\$ (15,585)	\$ (15,974)	\$ (16,374)	\$ (16,783)	\$ (17,203)	\$ (17,633)	\$ (18,073)	\$ (18,525)	\$ (18,988)
Vacancy - Unrestricted Unit Rent	5%	\$ (1,114)	\$ (1,141)	\$ (1,170)	\$ (1,199)	\$ (1,229)	\$ (1,260)	\$ (1,291)	\$ (1,324)	\$ (1,357)	\$ (1,391)
Vacancy - Services (ERF)	5%	\$ (4,506)	\$ (4,618)	\$ (4,734)	\$ (4,852)	\$ (4,973)	\$ -	\$ -	\$ -	\$ -	\$ -

Vacancy - Laundry		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Total Vacancy Loss</b>		(20,449)	(21,344)	(21,878)	(22,425)	(22,986)	(18,463)	(18,924)	(19,397)	(19,882)	(20,379)
<b>Effective Gross Income</b>		\$ 396,027	\$ 405,544	\$ 415,682	\$ 426,074	\$ 436,726	\$ 350,788	\$ 359,558	\$ 368,547	\$ 377,761	\$ 387,205
Less Operating Expenses	3.50 %	\$ (297,088 )	\$ (307,486 )	\$ (318,248 )	\$ (329,386 )	\$ (340,915 )	\$ (352,847 )	\$ (365,196 )	\$ (377,978 )	\$ (391,208 )	\$ (404,900 )
Less Supportive Services	2.50 %	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Expenses &amp; Reserves</b>		\$ (297,088 )	\$ (307,486 )	\$ (318,248 )	\$ (329,386 )	\$ (340,915 )	\$ (352,847 )	\$ (365,196 )	\$ (377,978 )	\$ (391,208 )	\$ (404,900 )
<b>Net Annual Operating Income</b>		\$ 98,940	\$ 98,058	\$ 97,435	\$ 96,688	\$ 95,811	\$ (2,058)	\$ (5,638)	\$ (9,431)	\$ (13,447)	\$ (17,695)
<b>Less MHP Debt Service</b>		\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)
<b>Perm Loan</b>											
<b>Cash Flow After Debt Service</b>		\$ 60,457	\$ 59,575	\$ 58,952	\$ 58,205	\$ 57,328	\$ (40,541)	\$ (44,121)	\$ (47,914)	\$ (51,930)	\$ (56,178)
<b>Debt Coverage Ratio</b>		2.57	2.55	2.53	2.51	2.49	-0.05	-0.15	-0.25	-0.35	-0.46

20 Year Cash Flow	11	12	13	14	15	16	17	18	19	20	21
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Years 11-21												
Income - Restricted Unit Rent	2.50%	\$ 379,663	\$ 389,154	\$ 398,883	\$ 408,855	\$ 419,077	\$ 429,554	\$ 440,292	\$ 451,300	\$ 462,582	\$ 474,147	\$ 486,001
Income - Unrestricted Unit Rent	2.50%	\$ 28,510	\$ 29,223	\$ 29,953	\$ 30,702	\$ 31,470	\$ 32,256	\$ 33,063	\$ 33,889	\$ 34,737	\$ 35,605	\$ 36,495
Income - Services (ERF)	2.50%											
Laundry	2.50%	\$ 9,601	\$ 9,841	\$ 10,087	\$ 10,339	\$ 10,597	\$ 10,862	\$ 11,134	\$ 11,412	\$ 11,697	\$ 11,990	\$ 12,290
<b>Gross Potential Income</b>		<b>\$ 417,774</b>	<b>\$ 428,218</b>	<b>\$ 438,923</b>	<b>\$ 449,896</b>	<b>\$ 461,144</b>	<b>\$ 472,672</b>	<b>\$ 484,489</b>	<b>\$ 496,601</b>	<b>\$ 509,016</b>	<b>\$ 521,742</b>	<b>\$ 534,785</b>
Vacancy - Restricted Unit Rent	5%	\$ (19,463)	\$ (19,950)	\$ (20,448)	\$ (20,960)	\$ (21,484)	\$ (22,021)	\$ (22,571)	\$ (23,136)	\$ (23,714)	\$ (24,307)	\$ (24,915)
Vacancy - Unrestricted Unit Rent	5%	\$ (1,426)	\$ (1,461)	\$ (1,498)	\$ (1,535)	\$ (1,573)	\$ (1,613)	\$ (1,653)	\$ (1,694)	\$ (1,737)	\$ (1,780)	\$ (1,825)
Vacancy - Services (ERF)	5%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Vacancy - Laundry		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Vacancy Loss</b>		<b>\$ (20,889)</b>	<b>\$ (21,411)</b>	<b>\$ (21,946)</b>	<b>\$ (22,495)</b>	<b>\$ (23,057)</b>	<b>\$ (23,634)</b>	<b>\$ (24,224)</b>	<b>\$ (24,830)</b>	<b>\$ (25,451)</b>	<b>\$ (26,087)</b>	<b>\$ (26,739)</b>
<b>Effective Gross Income</b>		<b>\$ 396,885</b>	<b>\$ 406,807</b>	<b>\$ 416,977</b>	<b>\$ 427,402</b>	<b>\$ 438,087</b>	<b>\$ 449,039</b>	<b>\$ 460,265</b>	<b>\$ 471,771</b>	<b>\$ 483,566</b>	<b>\$ 495,655</b>	<b>\$ 508,046</b>
Less Operating Expenses	3.50%	\$ (419,071)	\$ (433,739)	\$ (448,920)	\$ (464,632)	\$ (480,894)	\$ (497,725)	\$ (515,146)	\$ (533,176)	\$ (551,837)	\$ (571,151)	\$ (591,142)

Less Supportive Services	2.50%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Expenses &amp; Reserves</b>		<b>\$ (419,071 )</b>	<b>\$ (433,739 )</b>	<b>\$ (448,920 )</b>	<b>\$ (464,632 )</b>	<b>\$ (480,894 )</b>	<b>\$ (497,725 )</b>	<b>\$ (515,146 )</b>	<b>\$ (533,176 )</b>	<b>\$ (551,837 )</b>	<b>\$ (571,151 )</b>	<b>\$ (591,142 )</b>
<b>Net Annual Operating Income</b>		<b>\$ (22,187 )</b>	<b>\$ (26,932 )</b>	<b>\$ (31,943 )</b>	<b>\$ (37,230 )</b>	<b>\$ (42,807 )</b>	<b>\$ (48,687 )</b>	<b>\$ (54,881 )</b>	<b>\$ (61,404 )</b>	<b>\$ (68,271 )</b>	<b>\$ (75,496 )</b>	<b>\$ (83,095 )</b>
<b>Less MHP Debt Service</b>		<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>	<b>\$ (38,483 )</b>
<b>Perm Loan</b>												
<b>Cash Flow After Debt Service</b>		<b>\$ (60,670 )</b>	<b>\$ (65,415 )</b>	<b>\$ (70,426 )</b>	<b>\$ (75,713 )</b>	<b>\$ (81,290 )</b>	<b>\$ (87,170 )</b>	<b>\$ (93,364 )</b>	<b>\$ (99,887 )</b>	<b>\$ (106,754 )</b>	<b>\$ (113,979 )</b>	<b>\$ (121,578 )</b>
<b>Debt Coverage Ratio</b>		<b>-0.58</b>	<b>-0.70</b>	<b>-0.83</b>	<b>-0.97</b>	<b>-1.11</b>	<b>-1.27</b>	<b>-1.43</b>	<b>-1.60</b>	<b>-1.77</b>	<b>-1.96</b>	<b>-2.16</b>

## **6. Supportive Services Plan**

Salt + Light, as the Lead Service Provider, is dedicated to employing a holistic approach through its Neighbor Care Department to address the diverse needs of our neighbors at The Neighborhood Village. Our goal is to promote housing stability and sustainability while emphasizing community connection and healing. Through comprehensive services, ongoing guidance, and support, we aim to ensure that each participating neighbor engages in over 20 services annually. At The Neighborhood Village, building community and relationships are our first priorities. The Neighbor Care Department cultivates relationships with each person it serves to better understand their needs. By knowing our neighbors, we can effectively come alongside them and address their needs. Our dedicated case managers carry manageable caseloads and are equipped to prioritize neighbors' needs, including providing transportation assistance and accompanying neighbors to appointments for advocacy and support. Our supportive services plan encompasses a comprehensive array of on-site and off-site services designed to promote stability, well-being, and self-sufficiency among ERF neighbors. These services will be tailored to meet the unique needs of each individual and delivered in a manner that respects their autonomy and dignity.

### **On-Site Services:**

- **Counseling and Therapy:** Qualified mental health professionals will provide on-site counseling and therapy sessions to address trauma, mental health issues, and substance abuse challenges.
- **Case Management:** Salt + Light's dedicated case managers will offer individualized support and assistance to tenants in accessing resources, navigating systems, and co-creating an individualized service plan with each Neighbor that includes setting and achieving goals for housing stability and personal growth.
- **Life Skills Workshops:** Regular workshops on topics such as budgeting, cooking, job readiness, and conflict resolution will empower tenants with essential life skills and promote self-sufficiency.
- **Support Groups:** Peer-led support groups will provide tenants with opportunities to connect, share experiences, and receive encouragement and validation in a supportive and non-judgmental environment.
- **Employment Training:** We will provide employment training to engage in dignified earning opportunities.

### **Off-Site Services:**

- **Healthcare:** Through partnerships with local healthcare providers, tenants will have access to comprehensive medical, dental, and behavioral health services to address their healthcare needs.
- **Employment Assistance:** Salt + Light will collaborate with workforce development agencies and vocational training programs to facilitate access to job training, employment opportunities, and supportive employment services for tenants seeking to enhance their employability and financial stability.
- **Substance Abuse Treatment:** Off-site substance abuse treatment programs will be available to tenants who require specialized interventions and support in addressing substance use disorders.

- **Benefits Counseling and Advocacy:** Salt + Light will link neighbors with the Tulare County HHSA's TulareWORKS department, where eligibility workers can assist neighbors in accessing all mainstream benefits to which they may be entitled, including but not limited to SSI/SSP, Medi-Cal or VA benefits. Neighbor Care staff will assist neighbors with completing the necessary steps to retain their benefits and can provide transportation to and from benefit appointments.
- **Legal Assistance:** We will partner with legal aid organizations to provide tenants with access to legal assistance and advocacy services, including eviction prevention support.

Salt + Light has formed strategic partnerships with various organizations to broaden service offerings for our community. These alliances include Tulare County Health and Human Services, Family HealthCare Network, Kings View, Kings Tulare Homeless Alliance, and more.

Salt + Light, in conjunction with SHE, incorporate trauma-informed care across its operations, ensuring assessments address past traumas. This approach aims to enhance housing stability and health outcomes for individuals in permanent supportive housing units in Tulare County. We prioritize ongoing staff training to recognize and respond to trauma effectively.

Our empowerment model fosters tenant autonomy and conscious decision-making, promoting a sense of control and choice in their lives. Services are designed to be respectful, emphasizing strengths and resilience, while minimizing re-traumatization risks.

The success of our supportive housing programs is gauged by tenants' housing stability and retention rates. We utilize the CSH model "Dimensions of Quality Supportive Housing" to track outcomes such as housing tenure, improved health, increased income, and community engagement.

Our service delivery adheres to best practices:

1. **Low-Barrier Access:** Services are accessible to all tenants without unnecessary hurdles, targeting adults experiencing homelessness or at risk, including those with co-occurring issues.
2. **Housing First Approach:** We prioritize rapid access to housing without preconditions, emphasizing choice, recovery orientation, and community integration.
3. **Trauma-Informed and Person-Centered Care:** We create safe environments tailored to each tenant's strengths and needs, with cultural competency to serve diverse communities.
4. **Harm Reduction:** Our approach focuses on minimizing negative consequences while respecting tenant autonomy, with lease violations based on behaviors rather than substance use.

Salt + Light has established partnerships with numerous organizations to expand service options for our neighbors. These partnerships include Tulare County Health and Human Services, Family HealthCare Network, Kings View, Kings Tulare Homeless Alliance, Workforce Investment Board, C-SET, Altura, Adventist, Kaweah Health, The Source LGBT+ Center, Family Services of Tulare County, Visalia Unified School District, College of Sequoias, and FoodLink for Tulare County.

Year	Number of Units	Bedroom Type	Gross Sq/Ft	AMI%	Rent to project/unit	Yearly Rent to project	Supportive Services to Residents	Yearly ERF
1	9	1 Bedroom	517	30%	\$ 789.00	\$ 85,212.00	\$ 4,900.14	\$ 90,112.14
2	9	1 Bedroom	517	30%	\$ 808.73	\$ 87,342.30	\$ 4,900.14	\$ 92,242.44
3	9	1 Bedroom	517	30%	\$ 828.73	\$ 89,525.86	\$ 4,900.14	\$ 94,426.00
4	9	1 Bedroom	517	30%	\$ 849.67	\$ 91,764.00	\$ 4,900.14	\$ 96,664.14
5	9	1 Bedroom	517	30%	\$ 870.91	\$ 94,058.10	\$ 4,900.17	\$ 98,958.27
								\$ 472,402.99

Rental	Annual rental income (Low Income)	\$ 296,592	# of units	# bedrooms	Square feet	AMI %	2023 HCD rents	Util Allowance	Total Rental Income	Max HTC rent	FMR	Small Area FMR
	Annual rental income (Volunteer)	\$ 22,272	9	1		30%	\$ 464	\$ 81	\$ 200	\$ 200	\$ 989	
	Residential fee income		4	1		30%	\$ 464	\$ 81	\$ 200	\$ 200	\$ 989	
	Income - Supportive Services (ERF)	\$ 90,112.14	3	1		45%	\$ 696	\$ 81	\$ 615	\$ 615	\$ 989	
	Commercial income		3	1		45%	\$ 696	\$ 81	\$ 200	\$ 615		
	Vacancy 5%	\$ (15,943)	1	1		50%	\$ 773	\$ 81	\$ 692	\$ 692	\$ 989	
			1	1		50%	\$ 773	\$ 81	\$ 200	\$ 692		
Financial	Interest income		6	1		50%	\$ 773	\$ 81	\$ 692	\$ 692	\$ 989	
	Interest from reserve accounts		5	1		50%	\$ 773	\$ 81	\$ 200	\$ 692		
	Other financial income		12	2		30%	\$ 557	\$ 117	\$ 200	\$ 200	\$ 1,299	
			2	2		50%	\$ 743	\$ 117	\$ 626	\$ 626	\$ 1,299	
Service	Laundry	\$ 7,500					\$ 928	\$ 117	\$ 811	\$ 811	\$ 1,299	
	Tenant charges/fees		1	2		50%			\$ -	\$ -		
	Elderly care/service delivery		1	2		50%	\$ 928		\$ -	\$ -		
	Other		1	3		50%	\$ 928		\$ 928	\$ 928		
	Effective gross income	\$ 400,533	53			Avg AMI: 36.8%	\$ 928		\$ 928	\$ 928		

ERF COSR	Subsidy type	Rent to project per unit	Monthly rent to project
\$ 789	Tulare City ERF	\$ 989	\$ 8,901
		\$ 200	\$ 800
\$ -		\$ 615	\$ 1,845
		\$ 200	\$ 600
\$ -		\$ 692	\$ 692
		\$ 200	\$ 200
\$ -		\$ 692	\$ 4,152
		\$ 200	\$ 1,000
\$ -		\$ 200	\$ 2,400
\$ -		\$ 626	\$ 2,504
\$ -		\$ 811	\$ 1,622
		\$ -	\$ -
		\$ -	\$ -
		\$ 928	\$ 928
		\$ 928	\$ 928

Monthly ERF Grant from City of Tulare	\$ 7,101
Monthly Rental income from Residents	\$ 17,615
Monthly Rental income from Volunteers	\$ 1,856
Total Monthly Rental Income	\$ 26,572

The FY 2024 Visalia-Porterville, CA MSA FMRs for All Bedroom Sizes

Final FY 2024 & Final FY 2023 FMRs By Unit Bedrooms					
Year	<a href="#">Efficiency</a>	<a href="#">One-Bedroom</a>	Two-Bedroom	<a href="#">Three-Bedroom</a>	<a href="#">Four-Bedroom</a>
FY 2024 FMR	\$977	\$989	\$1,299	\$1,8 09	\$2,065
<a href="#">FY 2023 FMR</a>	\$825	\$848	\$1,116	\$1,5 52	\$1,790

20 Year Cash Flow		1	2	3	4	5	6	7	8	9	10	11
Income - Restricted Unit Rent	2.50%	\$ 296,592	\$ 304,007	\$ 311,607	\$ 319,397	\$ 327,382	\$ 335,567	\$ 343,956	\$ 352,555	\$ 361,369	\$ 370,403	\$ 379,663
Income - Unrestricted Unit Rent	2.50%	\$ 22,272	\$ 22,829	\$ 23,400	\$ 23,985	\$ 24,584	\$ 25,199	\$ 25,829	\$ 26,474	\$ 27,136	\$ 27,815	\$ 28,510
Income - Services (ERF)	2.50%	\$ 90,112	\$ 92,365	\$ 94,674	\$ 97,041	\$ 99,467						
Laundry	2.50%	\$ 7,500	\$ 7,688	\$ 7,880	\$ 8,077	\$ 8,279	\$ 8,486	\$ 8,698	\$ 8,915	\$ 9,138	\$ 9,366	\$ 9,601
<b>Gross Potential Income</b>		<b>\$ 416,476</b>	<b>\$ 426,888</b>	<b>\$ 437,560</b>	<b>\$ 448,499</b>	<b>\$ 459,712</b>	<b>\$ 369,251</b>	<b>\$ 378,482</b>	<b>\$ 387,944</b>	<b>\$ 397,643</b>	<b>\$ 407,584</b>	<b>\$ 417,774</b>
Vacancy - Restricted Unit Rent	5%	\$ (14,830)	\$ (15,585)	\$ (15,974)	\$ (16,374)	\$ (16,783)	\$ (17,203)	\$ (17,633)	\$ (18,073)	\$ (18,525)	\$ (18,988)	\$ (19,463)
Vacancy - Unrestricted Unit Rent	5%	\$ (1,114)	\$ (1,141)	\$ (1,170)	\$ (1,199)	\$ (1,229)	\$ (1,260)	\$ (1,291)	\$ (1,324)	\$ (1,357)	\$ (1,391)	\$ (1,426)
Vacancy - Services (ERF)	5%	\$ (4,506)	\$ (4,618)	\$ (4,734)	\$ (4,852)	\$ (4,973)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Vacancy - Laundry		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Vacancy Loss</b>		<b>\$ (20,449)</b>	<b>\$ (21,344)</b>	<b>\$ (21,878)</b>	<b>\$ (22,425)</b>	<b>\$ (22,986)</b>	<b>\$ (18,463)</b>	<b>\$ (18,924)</b>	<b>\$ (19,397)</b>	<b>\$ (19,882)</b>	<b>\$ (20,379)</b>	<b>\$ (20,889)</b>
<b>Effective Gross Income</b>		<b>\$ 396,027</b>	<b>\$ 405,544</b>	<b>\$ 415,682</b>	<b>\$ 426,074</b>	<b>\$ 436,726</b>	<b>\$ 350,788</b>	<b>\$ 359,558</b>	<b>\$ 368,547</b>	<b>\$ 377,761</b>	<b>\$ 387,205</b>	<b>\$ 396,885</b>
Less Operating Expenses	3.50%	\$ (297,088)	\$ (307,486)	\$ (318,248)	\$ (329,386)	\$ (340,915)	\$ (352,847)	\$ (365,196)	\$ (377,978)	\$ (391,208)	\$ (404,900)	\$ (419,071)
Less Supportive Services	2.50%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Expenses &amp; Reserves</b>		<b>\$ (297,088)</b>	<b>\$ (307,486)</b>	<b>\$ (318,248)</b>	<b>\$ (329,386)</b>	<b>\$ (340,915)</b>	<b>\$ (352,847)</b>	<b>\$ (365,196)</b>	<b>\$ (377,978)</b>	<b>\$ (391,208)</b>	<b>\$ (404,900)</b>	<b>\$ (419,071)</b>
<b>Net Annual Operating Income</b>		<b>\$ 98,940</b>	<b>\$ 98,058</b>	<b>\$ 97,435</b>	<b>\$ 96,688</b>	<b>\$ 95,811</b>	<b>\$ (2,058)</b>	<b>\$ (5,638)</b>	<b>\$ (9,431)</b>	<b>\$ (13,447)</b>	<b>\$ (17,695)</b>	<b>\$ (22,187)</b>
<b>Less MHP Debt Service</b>		<b>\$ (38,483)</b>	<b>\$ (38,483)</b>	<b>\$ (38,483)</b>	<b>\$ (38,483)</b>	<b>\$ (38,483)</b>	<b>\$ (38,483)</b>	<b>\$ (38,483)</b>	<b>\$ (38,483)</b>	<b>\$ (38,483)</b>	<b>\$ (38,483)</b>	<b>\$ (38,483)</b>
<b>Perm Loan</b>												
<b>Cash Flow After Debt Service</b>		<b>\$ 60,457</b>	<b>\$ 59,575</b>	<b>\$ 58,952</b>	<b>\$ 58,205</b>	<b>\$ 57,328</b>	<b>\$ (40,541)</b>	<b>\$ (44,121)</b>	<b>\$ (47,914)</b>	<b>\$ (51,930)</b>	<b>\$ (56,178)</b>	<b>\$ (60,670)</b>
<b>Debt Coverage Ratio</b>		2.57	2.55	2.53	2.51	2.49	-0.05	-0.15	-0.25	-0.35	-0.46	-0.58

12	13	14	15	16	17	18	19	20	21
\$ 389,154	\$ 398,883	\$ 408,855	\$ 419,077	\$ 429,554	\$ 440,292	\$ 451,300	\$ 462,582	\$ 474,147	\$ 486,001
\$ 29,223	\$ 29,953	\$ 30,702	\$ 31,470	\$ 32,256	\$ 33,063	\$ 33,889	\$ 34,737	\$ 35,605	\$ 36,495
\$ 9,841	\$ 10,087	\$ 10,339	\$ 10,597	\$ 10,862	\$ 11,134	\$ 11,412	\$ 11,697	\$ 11,990	\$ 12,290
\$ 428,218	\$ 438,923	\$ 449,896	\$ 461,144	\$ 472,672	\$ 484,489	\$ 496,601	\$ 509,016	\$ 521,742	\$ 534,785
\$ (19,950)	\$ (20,448)	\$ (20,960)	\$ (21,484)	\$ (22,021)	\$ (22,571)	\$ (23,136)	\$ (23,714)	\$ (24,307)	\$ (24,915)
\$ (1,461)	\$ (1,498)	\$ (1,535)	\$ (1,573)	\$ (1,613)	\$ (1,653)	\$ (1,694)	\$ (1,737)	\$ (1,780)	\$ (1,825)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ (21,411)	\$ (21,946)	\$ (22,495)	\$ (23,057)	\$ (23,634)	\$ (24,224)	\$ (24,830)	\$ (25,451)	\$ (26,087)	\$ (26,739)
\$ 406,807	\$ 416,977	\$ 427,402	\$ 438,087	\$ 449,039	\$ 460,265	\$ 471,771	\$ 483,566	\$ 495,655	\$ 508,046
\$ (433,739)	\$ (448,920)	\$ (464,632)	\$ (480,894)	\$ (497,725)	\$ (515,146)	\$ (533,176)	\$ (551,837)	\$ (571,151)	\$ (591,142)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ (433,739)	\$ (448,920)	\$ (464,632)	\$ (480,894)	\$ (497,725)	\$ (515,146)	\$ (533,176)	\$ (551,837)	\$ (571,151)	\$ (591,142)
\$ (26,932)	\$ (31,943)	\$ (37,230)	\$ (42,807)	\$ (48,687)	\$ (54,881)	\$ (61,404)	\$ (68,271)	\$ (75,496)	\$ (83,095)
\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)	\$ (38,483)
\$ (65,415)	\$ (70,426)	\$ (75,713)	\$ (81,290)	\$ (87,170)	\$ (93,364)	\$ (99,887)	\$ (106,754)	\$ (113,979)	\$ (121,578)
-0.70	-0.83	-0.97	-1.11	-1.27	-1.43	-1.60	-1.77	-1.96	-2.16

1	1.00	On-Site Manager(s)		\$22,150	\$0	taken from Sierra II - 1/2 salary is 22,150
		On-Site Assistant Manager(s)		\$0	\$0	
		Supportive Services Staff Supervisor(s)		\$0		
1		Supportive Services Coordinator, On-Site				Salt+Light Service Coordinator (balance of cost is leveraged)
		Other Supportive Services Staff (inc. Case Manager)				
1		On-Site Maintenance Employee(s)		\$0	\$0	
		On-Site Leasing Agent/Administrative Employee(s)		\$0	\$0	
		On-Site Security Employee(s)		\$0	\$0	
		Other (Specify)		\$0	\$0	
		Other (Specify)		\$0	\$0	
Total Salaries and Value of Free Rent Units				\$22,150	\$0	
	6711	Payroll Taxes		\$5,890		
	6722	Workers Compensation		\$4,749		
	6723	Employee Benefits		\$6,500		
Employee(s) Payroll Taxes, Workers Comp. & Benefits				\$17,139		
Total Employee(s) Expenses				\$39,289		

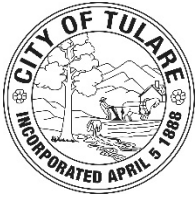
EMPLOYEE UNITS				
Income Limit	Job Title(s) of Employee(s) Living On-Site		Unit Type (No. of bdrms.)	Square Footage
None	On-Site Assistant Manager(s)		2	500
			Total Square Footage	500

	Administrative Expenses: 6200/6300			
6203	Conventions and Meetings	\$1,000	\$0	
6210	Advertising and Marketing	\$0	\$0	
6250	Other Renting Expenses	\$0	\$0	

6310	Office/Administrative Salaries -- from above		\$0	\$0
6311	Office Expenses		\$0	\$0
6312	Office or Model Apartment Rent		\$0	\$0
6320	Management Fee		\$40,704	\$0
6330	Site/Resident Manager(s) Salaries -- from above		\$22,150	\$0
6331	Administrative Free Rent Unit -- from above		\$0	\$0
6340	Legal Expense -- Project		\$2,000	\$0
6350	Audit Expense		\$7,000	\$0
6351	Bookkeeping Fees/Accounting Services		\$0	\$0
6390	Miscellaneous Administrative Expenses		\$0	\$0
6263T	<b>Total Administrative Expenses</b>		\$72,854	\$0
	<b>Utilities Expenses: 6400</b>			
6450	Electricity		\$15,000	\$0
6451	Water		\$15,000	\$0
6452	Gas		\$5,000	\$0
6453	Sewer		\$20,000	\$0
	Other Utilities: Internet		\$10,000	\$0
6400T	<b>Total Utilities Expenses</b>		\$65,000	\$0
	<b>Operating and Maintenance Expenses: 6500</b>			
6510	Payroll -- from above		\$0	\$0
6515	Supplies		\$1,500	\$0
6520	Contract with S+L for Maintenance, Janitorial, Landscape		\$0	\$0
6521	Operating & Maintenance Free Rent Unit -- from above		\$0	\$0
6525	Garbage and Trash Removal		\$8,000	\$0
6530	Security Contract		\$0	\$0
6531	Security Free Rent Unit -- from above		\$0	\$0
6546	Heating/Cooling Repairs and Maintenance		\$0	\$0
6548	Snow Removal		\$0	\$0
6570	Vehicle & Maintenance Equipment Operation/Reports		\$0	\$0
6590	Maintenance Supplies		\$15,000	\$0
6500T	<b>Total Operating and Maintenance Expenses</b>		\$24,500	\$0

Assumes \$64

	Taxes and Insurance: 6700		Residential	Commercial
6710	Real Estate Taxes		\$7,318	\$0
6711	Payroll Taxes (Project's Share) -- from above		\$5,890	\$0
6720	Property and Liability Insurance (Hazard)		\$12,861	\$0
6729	Other Insurance (e.g. Earthquake)		\$1,000	\$0
6721	Fidelity Bond Insurance		\$0	\$0
6722	Worker's Compensation -- from above		\$4,749	\$0
6723	Health Insurance/Other Employee Benefits--from above		\$6,500	\$0
6790	Miscellaneous Taxes, Licenses, Permits & Insurance		\$0	\$0
6700T	Total Taxes and Insurance		\$38,318	\$0
	Supportive Services Costs: 6900		Residential	Commercial
6990	Staff Supervisor(s) Salaries - from above		\$0	\$0
6990	Services Coordinator Salaries, On-Site - from above			\$0
6990	Other Supportive Services Staff Salaries - from above			\$0
6990	Supportive Services Admin Overhead		\$0	\$0
6990	Other Supportive Services Costs: (Specify)			\$0
6990	Other Supportive Services Costs: (Specify)		\$0	\$0
6900T	Total Supportive Services Costs		\$0	\$0
	Total Operating Expenses		\$200,672	\$0



# Staff Report

**Meeting:** City Council  
**Date:** June 4, 2024

**Item #: 13.5**  
**Consent**

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**Department:** Community Services  
**Submitted by:** Jason Glick Community Services Director  
**Agenda Title:** Afterschool Program Agreement

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## RECOMMENDED ACTION

Authorize the City Manager or designee to sign an agreement for afterschool programming between the City of Tulare and the Tulare City School District.

## SUMMARY

The Community Services Department proposes to continue the City's partnership with the Tulare City School District to utilize their acquired California Department of Education's Extended Learning Opportunity Program Grant (ELOP) funding for the provisions of free afterschool Bringing Everyone's Strengths Together (B.E.S.T.) Club programming for the 2024-25 school year.

The agreement, included as Attachment 1, will provide free afterschool programming during the regular school year (180 school days), Monday through Friday from 2:30 p.m. to 5:30 p.m. at the following school sites:

- Alpine Vista School,
- Cypress Elementary,
- Garden Elementary,
- Kohn Elementary,
- Maple Elementary,
- Heritage Elementary,
- Mission Valley Elementary, and
- Pleasant School Elementary.

The B.E.S.T. Club afterschool program will have registration limits to maintain an appropriate student to staff ratio in order to ensure provisions of a quality, fun and safe recreation-based afterschool program where students can enjoy group games, sports, arts and crafts, activities, homework assistance, and free play.

The Tulare City School district shall reimburse the City of Tulare \$5.12 per student, per day at 180 services days equaling \$922,000.00 for the 2024-2025 school year.

## FISCAL IMPACT & FUNDING SOURCE(S)

- 2,000 students per year x \$400 per student, equals \$800,000 in revenue.
- Tulare City School District will fund an additional Recreation Supervisor in the amount of \$95,000.00.
- Tulare City School District will fund a part time seasonal employee in the amount of \$13,000.00 and will fund recreational supplies in the amount \$14,000.00.

**LEGAL REVIEW**

This item was reviewed by the City Attorney's Office.

**ALTERNATIVE ACTION**

1. Approve with changes
2. Deny
3. Table

If denied, the Community Services Department would charge the participants \$400.00 per child for the provision of a similar level of service. The Department would lose participants to other afterschool programs that are free to the public.

**ATTACHMENTS**

1. Afterschool Programing Agreement

Reviewed/Approved: 

**Agreement for Afterschool Program (BEST)**

This Agreement (“Agreement”) is made and entered into effective July 1, 2024 by and between the Tulare City School District, a political subdivision of the State of California (hereinafter referred to as “TCSD”), and City of Tulare, a California Municipal Corporation (hereinafter referred to as “Program Host”). TCSD and Program Host, collectively referred to as “Parties”. The purpose of this Agreement is for the implementation of the Expanded Learning Opportunity Program (“ELO-P”). It is understood by and between the parties that the implementation of this Agreement is contingent upon continued funding received by TCSD from the California Department of Education.

**RECITALS**

- A. Whereas, the California Legislature enacted the ELO-P, which provides local educational agencies (“LEAs”) the opportunity to provide funding for afterschool and summer school enrichment programs for students; and
- B. Whereas, as part of its implementation of the ELO-P, TCSD determined to partner with community entities to provide an afterschool program with focus on developing the academic, social, emotional, and physical needs and interests of students through hands-on, engaging learning experiences in accordance with ELO-P (“Program”).
- C. Whereas, Program Host is able to provide such Program.

**AGREEMENT**

NOW, THEREFORE IT IS MUTUALLY AGREED between TCSD and Program Host as follows:

1. **Term of Agreement.** The term of this Agreement shall commence July 1, 2024 and terminate on June 30, 2025. Either TCSD or Program Host may terminate this Agreement for convenience upon Forty Five (45) days prior written notice to the other Party. In addition to and without limiting the above, if, through any cause, either Party fails to perform a material term or obligation under this Agreement, the other Party shall have the right to terminate this Agreement by giving Forty Five (45) days prior written notice of such termination.
2. **Location.** Program Host will utilize and operate the Program at designated TCSD school sites (“Facility”). The terms of use of the Facility shall be set forth by a separate facility use agreement.
3. **Program Hours.** The Program Host will operate the Program at the Facility, 2:30 p.m. to 5:30 p.m. Pacific Standard Time during the regular school year (180 school days). Start times may be adjusted due to shortened day student schedules.
4. **Program/Use Fee.** TCSD will pay Program Host for the services rendered during the Program as defined and incorporated in the attached “Fee Structure”. (See Exhibit A.)
5. **Services.** TCSD and Program Host are provided in the attached “Scope of Services”, Exhibit B.

6. **Independent Contractor.** In the performance of this Agreement, Program Host shall be and acknowledge that Program Host is in fact and law, an independent contractor and not an agent or employee of TCSD. Program Host has and retains the right to exercise full supervision and control over the manner and methods of performing its duties and obligations under this Agreement. Program Host retains full supervision and control over the employment, direction, compensation, and discharge of all persons assisting Program Host in its performance under this Agreement. With respect to Program Host's employees, Program Host shall be solely responsible for payment of wages, benefits and other compensation, compliance with all occupational safety, welfare and civil rights laws, tax withholding and payment of employment taxes whether Federal, State, or local, and compliance with any and all other laws regulating employment.
7. **Indemnification and Hold Harmless.** Program Host shall defend, indemnify, and hold harmless TCSD and its agents, representatives, officers, consultants, employees, Board of Trustees, members of the Board of Trustees (collectively, the "TCSD Parties"), from and against any and all claims, demands, liabilities, damages, losses, suits and actions, and expenses (including, but not limited to attorney fees and costs including fees of consultants) of any kind, nature and description (collectively, the "Claims") directly or indirectly arising out of or connected with, the performance by Program Host, the Program Host Parties or their respective agents, subcontractors, employees, material or equipment suppliers, invitees, or licensees in the performance of or failure to perform Program Host's obligations under this Agreement, including, but not limited Program Host's or the Program Host Parties' performance of the Services, Program Host's or the Program Host Parties' breach of any of the representations or warranties contained in this Agreement, or for injury to persons or damage to property or delay or damage to the TCSD or the TCSD Parties. Such obligation shall not be construed to negate, abridge, or reduce other rights or obligations of indemnity, which would otherwise exist as to a party, person, or entity described in this paragraph. Program Host's defense and indemnity obligations under this section shall arise immediately upon the filing and/or service of any claim or action against TCSD arising under this Agreement and shall extend to all such claims or actions except those based on the sole negligence or willful misconduct of TCSD. The indemnification provided for in this section also includes any claims that may be made against the TCSD by any taxing authority asserting that an employer-employee relationship exists by reason of this agreement, and any claims make against TCSD alleging civil rights violations by Program Host under the California Fair Employment and Housing Act. This indemnification obligation shall continue beyond the term of this Agreement as to any acts or omissions occurring under this Agreement or any extension of this Agreement.
8. **Insurance.** Program Host shall secure and maintain throughout the Term of this Agreement the following insurance: (i) comprehensive general liability insurance with limits of not less than \$1,000,000 each occurrence and \$5,000,000 in the aggregate (including sexual abuse/molestation coverage, either by separate policy or by an endorsement to the commercial general liability policy); (ii) commercial automobile liability insurance with limits not less than \$1,000,000 each occurrence and \$2,000,000 in the aggregate, if applicable; and (iii) worker's compensation insurance as required by Labor Code section 3200, *et seq.* Certificates indicating the required coverages shall be delivered to TCSD. All insurance policies shall include an endorsement stating that TCSD is a named additional insured. All of the policies shall provide that the insurance shall not be suspended, voided, canceled, reduced in coverage or in limits except after thirty (30) days' prior written notice

has been given to TCSD. If such a notice is not given or even if TCSD receives a notice, TCSD may, at its sole option, terminate this Agreement.

9. **Warranties.** Each party represents and warrants that: (a) It has secured and will secure all rights and licenses necessary for its performance of this Agreement; (b) That its performance or any part of its performance of this Agreement, will not infringe upon or violate any right or interest of any third-party or entity now existing under the laws of, or hereafter existing or issued by, any state, the United States, or any foreign country. There are currently no actual or threatened claims by any such third-party based on an alleged violation of any such right by either party; (c) It has appropriate systems and controls in place to ensure that state and federal funds will not be used in the performance of this Agreement in violation of state or federal law; and (d) It has no knowledge of any outstanding claims, licenses or other charges, liens or encumbrances of any kind or nature whatsoever that could affect in any way TCSD's and Program Host's performance of this Agreement.

10. **Notices.** Any and all notices relating to this Agreement shall be sufficient if personally served upon the TCSD at the following address:

Paula Adair, Superintendent  
600 North Cherry Street  
Tulare, CA 93274  
Telephone: 559-685-7200  
Email: [padair@tcsdk8.org](mailto:padair@tcsdk8.org)

Any and all notices relating to this Agreement shall be sufficient if personally served upon the Program Host at the following address:

Brian Beck, Assistant Community Services Director  
830 South Blackstone, Tulare, CA 93274  
Telephone: 559-684-4317  
Email: [bbeck@tulare.ca.gov](mailto:bbeck@tulare.ca.gov)

11. **Fingerprinting/Criminal Background Investigation Certification.** The Program Host and its employees shall at all times, and at no cost to the TCSD, comply with the fingerprinting and criminal background investigation requirements of the California Education Code. Program Host shall ensure that prior to the provision of services under the Responsibilities of the Program Host that the results of those background checks and fingerprints reveal that none of the Program Host's employees have been arrested or convicted of a serious or violent felony, as defined by the California Penal Code. The Program Host shall maintain on file information confirming that its employees have passed fingerprinting and criminal background investigation requirements of the Education Code. Program Host further agrees and acknowledges that if at any time during the Term, the Program Host learns or becomes aware of additional information which differs in any way from the representations set forth above, or the Program Host adds personnel, the Program Host shall immediately notify the TCSD and prohibit any new personnel from having any contact with TCSD students until the fingerprinting and background check requirements have been satisfied and the TCSD determines whether any contact is permissible. Program Host will comply with TCSD requirements for proof of compliance with this requirement.

(See Exhibit C.)

12. **Tuberculosis Certification.** The Program Host and its employees shall at all times, and at no cost to TCSD, comply with the tuberculosis ("TB") certification requirements of Education Code section 49406. Program Host shall maintain on file the certificates showing that its employees were examined and found free from active TB within the last four (4) years. These forms shall be regularly maintained and updated by the Program Host and shall be available to TCSD upon request or audit. Program Host further agrees and acknowledges that all new personnel hired after the Effective Date of this Agreement by the Program Host are subject to the TB certification requirements and shall be prohibited from having any contact with TCSD students until the TB certification requirements have been satisfied and the TCSD determines whether any contact is permissible.
13. **Drug and Smoke Free.** The Program Host shall ensure that there is no consumption or possession of drugs, alcohol, and/or tobacco products at any time during the Program, other than those items which are necessary for a student or employee's disability as permitted by law and TCSD policies.
14. **Compliance with Law.** Each and every provision of law and clause required by law to be inserted into this Agreement shall be deemed to be inserted herein and this Agreement shall be read and enforced as though it were included therein. The Parties agree that they shall comply with all legal requirements for the performance of duties under this Agreement, including, but not limited to the requirements of the ELO-P.
15. **Non-Discrimination.** There shall be no unlawful discrimination in the performance or implementation of this Agreement because of race, color, national origin, age, ancestry, religion, sex, or sexual orientation of such persons.
16. **Dispute Resolution.** TCSD and Program Host shall use their best efforts to mutually resolve any disputes which may arise between the parties relating to this Agreement. The Parties understand and acknowledge that using their best efforts to mutually resolve any dispute may include meeting with the other Party to discuss grievances; not making assumptions without speaking to the other Party; not making unilateral decisions on how to resolve a grievance; and using good faith efforts to come to an amicable resolution. If there is no resolution to the dispute following the Parties' best efforts, either TCSD or Program Host may file an action in a court of law.
17. **Governing Law.** TCSD and Program Host agree that the provisions of this Agreement will be construed in accordance with the laws of the State of California. Venue shall be the Superior Court of the State of California of and for the County of Tulare.
18. **No Authority to Bind.** It is understood that neither Party, in its performance of any and all duties under this Agreement, has authority to bind the other Party to any agreements or undertakings with respect to any and all persons or entities with whom such Party deals in the course of its business.
19. **Modifications.** This Agreement may be modified or amended only by the written agreement of TCSD and Program Host. No waiver or modification of this Agreement or of any covenant, condition or limitation herein contained shall be valid unless in writing and duly executed by TCSD and Program Host.

20. **Assignment.** Neither Party shall assign any right, title, or interest it may acquire by reason of this Agreement, except after first obtaining the written consent of the other Party.
21. **Records and Audit.** Program Host shall maintain complete and accurate records with respect to the services rendered and the costs incurred under this Agreement, including records with respect to any payments to employees and subcontractors. All such records shall be prepared in accordance with generally accepted accounting procedures. Upon request, Program Host shall make such records available to TCSD for the purpose of auditing and copying such records for a period of five years from the date of final payment under this Agreement.
22. **Conflict of Interest.** The parties to this Agreement have read and are aware of the provisions of Section 1090 et seq. and Section 87100 of the Government Code relating to conflict of interest of public officers and employees. All parties hereto agree that they are unaware of any financial or economic interest of any public officer or employee of Program Host relating to this Agreement.
23. **Signature Authority.** Each person executing this Agreement on behalf of a Party represents and warrants that he or she is duly authorized by such Party to execute and deliver this Agreement on behalf of such Party and that this Agreement is binding upon the Party in accordance with its terms.
24. **Counterparts.** This agreement may be executed in counterparts, each of which will be deemed to be an original, but all of which, taken together, will constitute one and the same agreement.

IN WITNESS WHEREOF, the parties have hereunto set hands on the day and year first above written.

**TULARE CITY SCHOOL DISTRICT**

By: \_\_\_\_\_  
Paula Adair  
Superintendent

Date: \_\_\_\_\_

**CITY OF TULARE**

By: \_\_\_\_\_  
Marc Mondell  
City Manager

Date: \_\_\_\_\_

### Fee Structure

1. Payment will be \$5.12 per student each day of Program service. In order to receive payment for a student for a month, the child must attend the Program at least 1 day of that month.
2. Program Host must submit a monthly invoice to TCSD, including attendance records for each student. TCSD shall pay the Program Host invoice within 60 days of receipt of the monthly invoice, provided it contains sufficient reasonable documentation as determined by TCSD.
3. The contract total for Program Host services to be provided under this Agreement shall not exceed \$922,000 for the Program ("Total Fee"). Any work performed by the Program Host in excess of the Total Fee shall not be compensated.

[illegible]

## Exhibit B

### Scope of Services

The Agreement will cover operation by Program Host of an afterschool program pursuant to the ELO-P. The ELO-P focuses on developing the academic, social, emotional, and physical needs and interests of students through hands-on, engaging learning experiences.

### TCSD's Duties.

- i. TCSD will provide "Super Snack", a USDA At-Risk Child and Adult Care Food Program supper meal, every day to every student. "Super Snack" is in conformance with the nutrition standards of the United States Department of Agriculture's at-risk afterschool meal component of the Child and Adult Care Food Program.
- ii. TCSD shall provide a Program calendar of the days the Program will operate.

### Program Host's Duties.

- i. **Program.** Program Host shall provide and be responsible for administering the Program in accordance with the ELO-P requirements. Program Host will provide the afterschool program, during the regular school year (180 school days), Monday through Friday from 2:30 p.m. to 5:30 p.m. at the following school sites:

Alpine Vista  
Cypress  
Garden  
Heritage  
Kohn  
Maple  
Mission Valley  
Pleasant

Each site will host approximately Alpine Vista 185, Cypress 100, Garden 175, Heritage 80, Kohn 100, Maple 80, Mission Valley 180, and Pleasant 100, students for a total of 1,000 students.

- ii. **Enrollment.** Program Host shall enroll only TCSD students and give priority enrollment in the Program to TCSD students who are in the unduplicated pupil category. The unduplicated pupil category currently includes foster students, low socioeconomic status students, English learner students, and homeless students. If a student misses a full week, the Program Host shall contact the parent or guardian to inquire as to whether the student will continue in the Program.

Program Host may disenroll students who have not attended the Program for two weeks in a row without a valid excuse. Prior to disenrolling the student, Program Host staff shall notify the student's parent or guardian by phone and by written notice received

by the parent or guardian at least four days prior to disenrolling the student. Program Host must then enroll waitlisted students per TCSD clearance and based on priority.

- iii. **Supervision and Records.** Program host shall provide and be responsible for the adequate and proper supervision of students during involvement in the Program. Program Host will be responsible for maintaining evaluation data, attendance forms, and other relevant Program documentation as needed by the Program, as approved by TCSD. Program Host will submit such documents to TCSD on a monthly basis.
- iv. **Confidentiality.** Program Host will maintain the confidentiality of, and protection from unauthorized disclosure, any and all confidential individual student information received from TCSD, if any, including but not limited to student names and other identifying information. Program Host shall not use such student information for any purpose other than carrying out the obligations under this Agreement. Upon termination of this Agreement, Program Host shall turn over to TCSD all confidential student information, if any, in its possession and obtained in the performance of this Agreement.
- v. **Covid-19 Mitigation Measures.** Program Host will strictly, and without exception, follow all local, state, and federal guidelines regarding human protection from COVID-19 in accordance with the Tulare County Public Health Services Department, Center for Disease Control (“CDC”), and California Department of Public Health (“CDPH”) (Collectively "COVID-19 Guidelines") as such guidelines may change from time to time.
- vi. Program Host shall be responsible for serving meals to students during the Program in accordance with applicable laws, including food safety laws. Program Host and staff will be responsible for following sanitary food safety practices when serving food to the students.
- vii. **Staffing Levels.** Program Host will comply with staffing requirements of ELO-P, which currently are approximately one (1) staff per twenty (20) students in first through sixth grade, and one (1) staff per ten (10) students in TK through kindergarten. The total level of staffing is based upon the number of students participating in the Program.
- viii. **After School Program Content and Requirement.** Program Host will provide a program in compliance with applicable laws, including by not limited to, Education Code sections 46120 et seq., 8483.4 and 8482.3, this includes, but is not limited to providing:
  - a. All staff members who directly supervise students meet the minimum qualifications for an instructional aide, pursuant to TCSD Board Policy/Administrative Regulation 4222. All Program staff and volunteers shall be subject to the health screening and fingerprint clearance requirements in current law and District policy for school personnel and volunteers in the school district.
  - b. An educational and literacy element in which tutoring, or homework

assistance is provided in one or more of the following areas:

- i. language arts,
    - ii. mathematics,
    - iii. history and social sciences,
    - iv. computer training,
    - v. science.
  - c. An educational enrichment element that may include, but not be limited to:
    - i. fine arts,
    - ii. career technical education,
    - iii. recreation,
    - iv. physical fitness,
    - v. prevention activities.
  - d. Program Host will provide planned and age-appropriate recreational activities for students registered for the Program.
  - e. Program Host will provide all materials, supplies, and equipment related to the Program.
- ix. **After School Program Personnel and Volunteer.** Program Host will be responsible for coordinating all matters regarding personnel. Program Host employees will meet qualifications that ensure “highly qualified” status, in compliance with California Education Code and aligned to TCSD policy.
- x. **Student Attendance/Enrollment Reports.** Program Host will submit TCSD a monthly attendance/enrollment report of the students who participate in the Program.
- xi. **Safety on/off Campus After School.** Program Host and TCSD are committed to promoting the safety of all TCSD students. Program Host and TCSD will work collaboratively to develop a modified plan for execution during the after school program that is aligned to the Crisis Response Plan and/or School Safety Plan used by the TCSD.
- xii. **Requests for Change in Scope of Services.** Requests for operational changes initiated by TCSD must receive approval by Program Host. Requests must be submitted to the Program Host in writing prior to implementing any changes in Program operation. Operational changes may include, but are not limited to the following:
- a. Increasing student Program capacity
  - b. Increasing/decreasing number of operational Program days
  - c. Increasing/decreasing Program hours
  - d. School site locations to conduct Program

## Exhibit C

### Fingerprinting Notice and Acknowledgement for Contracts Other Than Construction Contracts

#### FINGERPRINTING NOTICE AND ACKNOWLEDGEMENT (Education Code Section 45125.1)

Other than business entities performing construction, reconstruction, rehabilitation, or repair who have complied with Education Code section 45125.2, business entities entering into contracts with the TCSD must comply with Education Code sections 45125.1. Such entities are responsible for ensuring full compliance with the law and should therefore review all applicable statutes and regulations. The following information is provided simply to assist such entities with compliance with the law:

1. You (as a business entity) shall ensure that each of your employees who interacts with pupils outside of the immediate supervision and control of the pupil's parent or guardian or a TCSD or school employee has a valid criminal records summary as described in Education Code section 44237. (Education Code, § 45125.1(a).) You shall do the same for any other employees as directed by TCSD. (Education Code, § 45125.1(c).) When you perform the criminal background check, you shall immediately provide any subsequent arrest and conviction information it receives to the TCSD pursuant to the subsequent arrest service. (Education Code, § 45125.1(a).)

2. You shall not permit an employee to interact with pupils until the Department of Justice has ascertained that the employee has not been convicted of a felony as defined in Education Code section 45122.1. (Education Code, § 45125.1(e).) See the lists of violent and serious felonies in Attachment A to this Notice.

3. Prior to performing any work or services under your contract with the TCSD, and prior to being present on TCSD property or being within the vicinity of TCSD pupils, you shall certify in writing to the TCSD under the penalty of perjury that neither the employer nor any of its employees who are required to submit fingerprints, and who may interact with pupils, have been convicted of a felony as defined in Education Code section 45122.1, and that you are in full compliance with Education Code section 45125.1. (Education Code, § 45125.1(f).) For this certification, you shall use the form in Attachment B to this Notice.

4. If you are providing the above services in an emergency or exceptional situation, you are not required to comply with Education Code section 45125.1, above. An "emergency or exceptional" situation is one in which pupil health or safety is endangered or when repairs are needed to make a facility safe and habitable. The TCSD shall determine whether an emergency or exceptional situation exists. (Education Code, § 45125.1(b).)

5. If you are an individual operating as a sole proprietor of a business entity, you are considered an employee of that entity for purposes of Education Code section 45125.1, and the TCSD shall prepare and submit your fingerprints to the Department of Justice as described in Education Code section 45125.1(a). (Education Code, § 45125.1(h).)

I, Marc Mondell, as City Manager, for the City of Tulare, have read the foregoing and agree that the City of Tulare will comply with the requirements of Education Code, § 45125.1 as applicable, including submission of the certificate mentioned above.

Dated: \_\_\_\_\_

Name: \_\_\_\_\_

Signature: \_\_\_\_\_

Title: \_\_\_\_\_

## ATTACHMENT A

### Violent and Serious Felonies

Under Education Code sections 45122.1 and 45125.1, no employee of a contractor or subcontractor who has been convicted of or has criminal proceedings pending for a violent or serious felony may come into contact with any student. A violent felony is any felony listed in subdivision (c) of Section 667.5 of the Penal Code. Those felonies are presently defined as:

- (1) Murder or voluntary manslaughter.
- (2) Mayhem.
- (3) Rape as defined in paragraph (2) or (6) of subdivision (a) of Section 261 or paragraph (1) or (4) of subdivision (a) of Section 262.
- (4) Sodomy as defined in subdivision (c) or (d) of Section 286.
- (5) Oral copulation as defined in subdivision (c) or (d) of Section 288a.
- (6) Lewd or lascivious act as defined in subdivision (a) or (b) of Section 288.
- (7) Any felony punishable by death or imprisonment in the state prison for life.
- (8) Any felony in which the defendant inflicts great bodily injury on any person other than an accomplice which has been charged and proved as provided for in Section 12022.7, 12022.8, or 12022.9 on or after July 1, 1977, or as specified prior to July 1, 1977, in Sections 213, 264, and 461, or any felony in which the defendant uses a firearm which use has been charged and proved as provided in subdivision (a) of Section 12022.3, or Section 12022.5 or 12022.55.
- (9) Any robbery.
- (10) Arson, in violation of subdivision (a) or (b) of Section 451.
- (11) Sexual penetration as defined in subdivision (a) or (j) of Section 289.
- (12) Attempted murder.
- (13) A violation of Section 18745, 18750, or 18755.
- (14) Kidnapping.
- (15) Assault with the intent to commit a specified felony, in violation of Section 220.
- (16) Continuous sexual abuse of a child, in violation of Section 288.5.
- (17) Carjacking, as defined in subdivision (a) of Section 215.

- (18) Rape, spousal rape, or sexual penetration, in concert, in violation of Section 264.1.
- (19) Extortion, as defined in Section 518, which would constitute a felony violation of Section 186.22 of the Penal Code.
- (20) Threats to victims or witnesses, as defined in Section 136.1, which would constitute a felony violation of Section 186.22 of the Penal Code.
- (21) Any burglary of the first degree, as defined in subdivision (a) of Section 460, wherein it is charged and proved that another person, other than an accomplice, was present in the residence during the commission of the burglary.
- (22) Any violation of Section 12022.53.
- (23) A violation of subdivision (b) or (c) of Section 11418.

A serious felony is any felony listed in subdivision (c) Section 1192.7 of the Penal Code. Those felonies are presently defined as:

(1) Murder or voluntary manslaughter; (2) Mayhem; (3) Rape; (4) Sodomy by force, violence, duress, menace, threat of great bodily injury, or fear of immediate and unlawful bodily injury on the victim or another person; (5) Oral copulation by force, violence, duress, menace, threat of great bodily injury, or fear of immediate and unlawful bodily injury on the victim or another person; (6) Lewd or lascivious act on a child under the age of 14 years; (7) Any felony punishable by death or imprisonment in the state prison for life; (8) Any felony in which the defendant personally inflicts great bodily injury on any person, other than an accomplice, or any felony in which the defendant personally uses a firearm; (9) Attempted murder; (10) Assault with intent to commit rape, or robbery; (11) Assault with a deadly weapon or instrument on a peace officer; (12) Assault by a life prisoner on a non-inmate; (13) Assault with a deadly weapon by an inmate; (14) Arson; (15) Exploding a destructive device or any explosive with intent to injure; (16) Exploding a destructive device or any explosive causing bodily injury, great bodily injury, or mayhem; (17) Exploding a destructive device or any explosive with intent to murder; (18) Any burglary of the first degree; (19) Robbery or bank robbery; (20) Kidnapping; (21) Holding of a hostage by a person confined in a state prison; (22) Attempt to commit a felony punishable by death or imprisonment in the state prison for life; (23) Any felony in which the defendant personally used a dangerous or deadly weapon; (24) Selling, furnishing, administering, giving, or offering to sell, furnish, administer, or give to a minor any heroin, cocaine, phencyclidine (PCP), or any methamphetamine-related drug, as described in paragraph (2) of subdivision (d) of Section 11055 of the Health and Safety Code, or any of the precursors of methamphetamines, as described in subparagraph (A) of paragraph (1) of subdivision (f) of Section 11055 or subdivision (a) of Section 11100 of the Health and Safety Code; (25) Any violation of subdivision (a) of Section 289 where the act is accomplished against the victim's will by force, violence, duress, menace, or fear of immediate and unlawful bodily injury on the victim or another person; (26) Grand theft involving a firearm; (27) carjacking; (28) any felony offense, which would also constitute a felony violation of Section 186.22; (29) assault with the intent to commit mayhem, rape, sodomy, or oral copulation, in violation of Section 220; (30) throwing acid or flammable substances, in violation of Section 244; (31) assault with a deadly weapon, firearm, machine gun, assault weapon, or

semiautomatic firearm or assault on a peace officer or firefighter, in violation of Section 245; (32) assault with a deadly weapon against a public transit employee, custodial officer, or school employee, in violation of Sections 245.2, 245.3, or 245.5; (33) discharge of a firearm at an inhabited dwelling, vehicle, or aircraft, in violation of Section 246; (34) commission of rape or sexual penetration in concert with another person, in violation of Section 264.1; (35) continuous sexual abuse of a child, in violation of Section 288.5; (36) shooting from a vehicle, in violation of subdivision (c) or (d) of Section 26100; (37) intimidation of victims or witnesses, in violation of Section 136.1; (38) criminal threats, in violation of Section 422; (39) any attempt to commit a crime listed in this subdivision other than an assault; (40) any violation of Section 12022.53; (41) a violation of subdivision (b) or (c) of Section 11418; and (42) any conspiracy to commit an offense described in this subdivision.

**ATTACHMENT B**

Form for Certification of Lack of Felony Convictions

Note: This form must be submitted by the owner, or an officer, of the contracting entity before it may commence any work or services, and before it may be present on TCSD property or being within the vicinity of TCSD pupils.

Entity Name: PROGRAM HOST  
Date of Entity's Contract with TCSD: 7/1/2024  
Scope of Entity's Contract with TCSD: 7/1/2024 through 6/30/2025

I, Marc Mondell, am the City Manager for the City of Tulare, which entered a contract on July 1, 2024, with the Super for Tulare City School District ELOP services.

I certify that (1) neither the Entity, nor any of its employees who are required to submit fingerprints and who may interact with pupils, have been convicted of a felony as defined in Education Code section 45122.1; and (2) the Entity is in full compliance with Education Code section 45125.1, including but not limited to each employee who will interact with a pupil outside of the immediate supervision and control of the pupil's parent or guardian having a valid criminal background check as described in Education Code section 44237.

I declare under penalty of perjury that the foregoing is true and correct to the best of my knowledge.

Dated: \_\_\_\_\_

Signature: \_\_\_\_\_

Typed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Entity: \_\_\_\_\_



# Staff Report

**Meeting:** City Council  
**Date:** June 4, 2024

**Item #: 13.6**  
**Consent**

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**Department:** City Manager

**Submitted by:** Melissa Hermann, Chief Deputy City Clerk

**Agenda Title:** Resolution Calling the Election and Request for Consolidation

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## RECOMMENDED ACTION

Adopt a resolution calling the General Municipal Election on November 5, 2024, requesting and consenting to consolidation of elections, setting specifications of the election order, and requesting the Tulare County Board of Supervisors permit the Tulare County Registrar of Voters to render specified services to the City relating to the conduct of the election.

## SUMMARY

Attached is a resolution calling the General Municipal Election for three City Council seats on November 5, 2024, requesting the services of the Tulare County Registrar of Voters, and requesting consolidation of the General Municipal Election with any other election called for this jurisdiction for this date.

The following City Council seats are up for election this year for full terms (four years, December 2024-December 2028):

- District 1, currently held by Councilmember Jose Sigala
- District 3, currently held by Councilmember Stephen C. Harrell
- District 5, currently held by Vice Mayor Patrick Isherwood

There are no term limits established for councilmembers for the City of Tulare; therefore, all three councilmembers are eligible to seek reelection if they choose to do so.

The nomination period is July 15 to August 9. If an incumbent fails to file during this period, there is a five-day extension (deadline August 14). If no one or only one candidate files by the close of the nomination period, the City Clerk shall submit a certificate of these facts to the City Council and inform the Council that it may, at a regular or special meeting held before the municipal election, adopt one of the following courses of action:

1. Appoint to the office the person who has been nominated.
2. Appoint to the office an eligible elector if no one has been nominated.
3. Hold the election, if either no one or only one person has been nominated.

If, by the 75<sup>th</sup> day before the municipal election, no person has been appointed to office, the election shall be held. (Elections Code § 10229)

## FISCAL IMPACT & FUNDING SOURCES

The estimated cost of the November 2024 election is \$27,500-\$30,500.

**LEGAL REVIEW**

This item does not require legal review.

**ALTERNATIVE ACTION**

1. Approve with changes
2. Deny
3. Table

**ATTACHMENTS**

1. Resolution

Reviewed/Approved: 

**RESOLUTION 2024-XX**

**A RESOLUTION OF THE COUNCIL OF THE CITY OF TULARE  
CALLING THE GENERAL MUNICIPAL ELECTION, REQUESTING AND  
CONSENTING TO CONSOLIDATION OF ELECTIONS, SETTING SPECIFICATIONS  
OF THE ELECTION ORDER, AND REQUESTING THE TULARE COUNTY BOARD  
OF SUPERVISORS PERMIT THE TULARE COUNTY REGISTRAR OF VOTERS TO  
RENDER SPECIFIED SERVICES TO THE CITY RELATING TO THE CONDUCT OF  
THE ELECTION**

**WHEREAS**, California Elections Code requires a general district election be held in each district to choose a successor for each elective officer whose term will expire on the first Friday in December following the election to be held on the first Tuesday after the first Monday in November in each even-numbered year; and

**WHEREAS**, Section 11 of the Tulare City Charter requires that regular municipal elections be held in even-numbered years at the same time as the general election for the state offices for the State of California, in accordance with the Elections Code of the State of California as amended from time to time; and

**WHEREAS**, a statewide election is scheduled to be held on Tuesday, November 5, 2024; and

**WHEREAS**, other elections may be held in whole or in part of the territory of the district, and it is to the advantage of the district to consolidate pursuant to Elections Code Section 10400; and

**WHEREAS**, pursuant to the Elections Code, beginning at Section 10400, the governing body of any city may, by resolution, request the Board of Supervisors of the county to permit the County Registrar of Voters to render specified services to the city relating to the conduct of an election; and

**WHEREAS**, Elections Code Section 10520 requires each district involved in a general election to reimburse the county for the actual costs incurred by the county elections official in conducting the election for that district; and

**WHEREAS**, Elections Code Section 13307(f) requires that before the nominating period opens, the governing body must determine whether a charge shall be levied against each candidate submitting a candidate's statement to be sent to the voters; and

**WHEREAS**, Elections Code Section 12112 requires the elections official of the principal county to publish a notice of the election once in a newspaper of general circulation in the district.

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Tulare, as follows, to wit:

**Section 1. Call of Election:** An election shall be held for the City of Tulare on Tuesday, November 5, 2024, for the purpose of electing successors for the following offices:

District 1 City Councilmember, Full Term, December 2024-December 2028  
District 3 City Councilmember, Full Term, December 2024-December 2028  
District 5 City Councilmember, Full Term, December 2024-December 2028

**Section 2. Request to Consolidate:** The Council of the City of Tulare hereby requests and consents to the consolidation of this election with other elections which may be held in whole or in part of the territory of the city, as provided in Elections Code Section 10400. The Council acknowledges that the election will be held and conducted according to procedures in the Elections Code, including Section 10418.

**Section 3. Request for County Services:** Pursuant to Section 10002 of the Elections Code, the Council of the City of Tulare requests the Board of Supervisors of Tulare County to permit the Registrar of Voters to render services to the City of Tulare relating to the conduct of the November 5, 2024 General Municipal Election as follows:

- a. Distribute and file nomination papers and candidate statements for the candidates for city offices.
- b. Make all required publications.
- c. Prepare, print, and mail to the qualified electors of the city sample ballots and voter pamphlets.
- d. Provide Vote by Mail ballots for said Municipal Election for use by the qualified electors who may be entitled to Vote by Mail ballots in the manner provided by law.
- e. Order consolidation of precincts, appoint precinct boards, designate polling places, and instruct election officers concerning their duties.
- f. Conduct and canvass the returns of the election and certify the votes cast to the city.
- g. Receive and process Vote by Mail ballot voter applications.
- h. Prepare, print, and deliver to the polling places supplies, including the official ballots and a receipt for said supplies.
- i. Recount votes, if requested, in accordance with State Law.
- j. Conduct the above election duties in accordance with the Voting Rights Act of 1975, as amended.
- k. Perform all other pertinent services required to be performed for said election other than the requirements of the Fair Political Practices Commission; said Fair Political Practices Commission requirements to be performed by the City Clerk.

**Section 4. Consolidation of Measures:** The Council of the City of Tulare requests the County Registrar of Voters to include on the ballots and sample ballots all qualified measures submitted by the City of Tulare to be ratified by the qualified electors of the City of Tulare.

**Section 5. Designated Hours:** The City, in accordance with Elections Code Section 10242, hereby designates that polling places shall be open at 7:00 a.m. and remain open until 8:00 p.m. on the day of the election.

**Section 6. Candidate Statement:** The Council of the City of Tulare has determined that the Candidate shall pay for the Candidate's Statement. The Candidate's Statement shall be limited to 200 words.

**Section 7. Contract Authority:** The City will reimburse the Registrar of Voters for the actual cost incurred in conducting the election upon receipt of a bill stating the amount due as determined by the elections official provided that no fees shall be charged for services which the Registrar of Voters is otherwise required by law to perform.

**Section 8. Notice of Election Publication:** The City requests the Registrar of Voters publish the Notice of Election in the Tulare Advance Register, which is a newspaper of general circulation that is regularly circulated in the City.

**Section 9. Transmittal of Resolution:** The City Clerk shall submit a certified copy of this resolution to the Tulare County Board of Supervisors and to the Tulare County Registrar of Voters.

**PASSED, APPROVED, AND ADOPTED** on this 4<sup>th</sup> day of June 2024.

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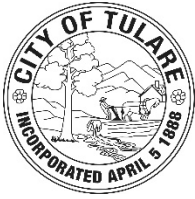
TERRY A. SAYRE, MAYOR

ATTEST:

MARC MONDELL, CITY CLERK

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By Melissa Hermann, Chief Deputy City Clerk



# Staff Report

**Meeting:** City Council  
**Date:** June 4, 2024

**Item #: 13.7**  
**Consent**

**Department:** Finance

**Submitted by:** Mark Roberts, Chief Financial Officer

**Agenda Title:** Parking and Business Improvement Area Assessments

## RECOMMENDED ACTION

Approve the report filed by the Tulare Downtown Association Board of Directors as the appointed Advisory Board for the Parking and Business Improvement Area; and adopt a resolution of intention to levy an annual assessment for Fiscal Year 2025 and set a public hearing to levy the proposed assessments on June 18, 2024.

## SUMMARY

On May 5, 1987, the City Council adopted Ordinance 1523 establishing the Parking and Business Improvement Area ("Area") to fund property-related improvements and activities within the designated boundaries (direct benefit) in the downtown area. The Area is split into two zones: Zone A (Primary Benefit Zone) and Zone B (Secondary Benefit Zone).

There are assessments and charges fixed and levied on business located within the Parking and Business Improvement Area. The following table provides the assessments for each Zone. Assessments are due at the same time business license fees are due.

Zone A (business license required)	175% of business license fee
Zone A (business license not required)	\$30/employee*; min. semiannual assessment of \$200, max. semiannual assessment of \$1,000
Zone B (business license required)	87.5% of business license fee
Zone B (business license not required)	\$17.57/employee*; min. semiannual assessment of \$122.06, max. semiannual assessment of \$610.33

*\*Employed for at least 20 hours per week*

Revenue generated from the collection of the assessments for the Area may be used for acquisition, construction, installation, or maintenance of any tangible property with an estimated useful life of five years or more including, but not limited to, parking facilities, benches, trash receptacles, street lighting, decorations, parks, and fountains. Revenue may also be used for promotion of activities including, but not limited to, promotion of public events which benefit businesses in the Area and take place on or in public places within the Area, furnishing music in any public place in the Area, and activities which benefit businesses located and operating in the Area.

An Advisory Board was appointed by Council as required by the Ordinance to make recommendations on the expenditure of revenues derived from the levy of assessments, on any proposed changes to the Area including any benefit zones within the Area, on the classification of businesses, as applicable, and on the method and basis of levying the

assessments. The Advisory Board is required to prepare and submit a report for each fiscal year which shall include the following:

1. Any proposed changes in the boundaries of the Area or benefit zones within the Area.
2. The improvements and activities to be provided for the fiscal year.
3. An estimate of the cost of providing the improvements and activities for the fiscal year.
4. The method and basis of levying the assessment in sufficient detail to allow each business owner to estimate the amount of the assessment to be levied against their business for the fiscal year.
5. The amount of any surplus or deficit revenues to be carried over from a previous fiscal year.
6. The amount of any contribution to be made from sources other than the assessments levied.

Following the creation of the Parking and Business Improvement Area, the City Council appointed the Tulare Improvement Program Corporation, now known as the Tulare Downtown Association, as the Advisory Board and has continued to serve as such since then. The report filed by the Tulare Downtown Association for Fiscal Year 2025 is attached for Council review. Once Council approves the report, Council shall adopt a resolution of intention to levy an annual assessment for Fiscal Year 2025 and set a public hearing for same. The City Clerk's Office will give notice of the public hearing by publishing the resolution of intention once in a newspaper of general circulation in Tulare not less than seven days before the public hearing.

#### **FISCAL IMPACT & FUNDING SOURCE(S)**

The cost to publish the resolution of intention is estimated to be \$600-800 and will be paid from the 001-4110-2017 account.

#### **LEGAL REVIEW**

This item does not require legal review.

#### **ALTERNATIVE ACTION**

1. Approve with changes
2. Deny
3. Table

#### **ATTACHMENTS**

1. Resolution of Intention
2. Tulare Downtown Association Report

Reviewed/Approved: 

RESOLUTION 2024-XX

**A RESOLUTION OF INTENTION OF THE COUNCIL OF THE CITY OF TULARE  
DECLARING THE INTENTION TO LEVY AND COLLECT ASSESSMENTS WITHIN  
THE PARKING AND BUSINESS IMPROVEMENT AREA FOR FISCAL YEAR 2025**

**WHEREAS**, the City of Tulare, pursuant to Streets and Highways Code Sections 36500 et seq. and Tulare Municipal Code Chapter 8.48, has previously created the Parking and Business Improvement Area ("Area") which contains Benefit Zone A and Benefit Zone B; and

**WHEREAS**, the City Council has designated the Tulare Downtown Association as the Advisory Board for said Area; and

**WHEREAS**, pursuant to Tulare Municipal Code Section 8.48.08, said Advisory Board has prepared a report for Fiscal Year 2025 for said Area and has presented same to the City Council; and

**WHEREAS**, it is appropriate and necessary that the City Council review said report, address any proposed changes in regard to boundaries of the Area and Benefit Zones or method and basis of levying assessments, and establish a date for a public hearing to be held on the levy of the proposed assessment for Fiscal Year 2025.

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Tulare, as follows, to wit:

**Section 1.** The City Council has received and reviewed the Fiscal Year 2025 report filed by the Advisory Board which is on file with the City Clerk.

**Section 2.** A full and detailed description of the improvements and activities to be provided for Fiscal Year 2025, the boundaries of the Area and Benefit Zones within the Area, and the proposed assessments to be levied upon the businesses within the Area are included in Exhibit A attached hereto and incorporated herein by reference.

**Section 3.** A public hearing shall be held by the City Council on June 18, 2024, at, or shortly thereafter, 7:00 p.m., or soon thereafter, in the Council Chamber, 491 North M Street, Tulare, on the levying of the proposed assessments for Fiscal Year 2025 at which time written and oral protests may be made.

**PASSED, APPROVED, AND ADOPTED** on this 4<sup>th</sup> day of June 2024.

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TERRY A. SAYRE, MAYOR

ATTEST:

MARC MONDELL, CITY CLERK

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By Melissa Hermann, Chief Deputy City Clerk

## ATTACHMENT 2

### TULARE DOWNTOWN ASSOCIATION

#### Annual Report



2024-2025

Lino Pimentel, President

## **TULARE DOWNTOWN ASSOCIATION**

### **Board of Directors**

<b>Member- At-Large</b>	<b>Don LeBaron</b> 830 Sycamore, Tulare, CA 93274, 936-3244
<b>Member-At-Large</b>	<b>Lino Pimentel</b> Lino Pimentel Real Estate, 260 N “J” St, Tulare, CA 93274 (559) 688-1900
<b>Zone A</b>	<b>Artemisa Valdez</b> Kings View South Tulare Mobile Services, 201 N K St, Tulare, CA 93274,
<b>Zone A</b>	<b>Jacob Fraga</b> Tulare Real Estate Team, 241 E Kern Ave, Tulare, CA 93274, 334 7990
<b>Zone A</b>	<b>Christian Herrera</b> 204 South “K” Street, Tulare, CA 93274 (650)468-4028
<b>Zone A</b>	<b>Chris Beck</b> <b>Motor Cars Inc</b> , 213 E King Ave, Tulare, CA 93274, 688 0404
<b>Zone A</b>	<b>Mike Limas</b> Property Owner, 126 E Kern Ave Tulare, CA 93274, (707)592-7997
<b>Zone B</b>	<b>Monica Leal</b> Monica Leal Therapy, 440 E. King Ave Therapy, Phone: (559) 509-9932
<b>Zone B</b>	<b>Karen Bravo</b> Land O Lakes, 400 S M St, Tulare, CA 93274, (559) 687-8287
<b>Zone B</b>	<b>Rigo Moya</b> Rigo Signs, 301 E Inyo Ave, Tulare, CA 93274, (559) 687-8750

### **City Appointments**

<b>City Council</b>	<b>Steve Harrell, Councilmember</b> 411 E. Kern Avenue Tulare, CA 93274 (559) 684-4200
<b>Police Department</b>	<b>Sgt. Tony Espinoza</b> , Tulare Police Department

## **Past Projects and Objectives**

Worked with Tulare Police Department to develop and implement synthetic cannabinoid control ordinance, implemented 24-Hour downtown graffiti removal initiative, assisted in mitigating the impact of vagrants in downtown, implemented the Tower Square PBID and established Tulare Downtown Foundation.

During the COVID-19 pandemic, the Association continued management of the Tower Square PBID, focused the TDA "Clean and Safe" program for Downtown on weed removal and eradication along with clean-up of sidewalks, alleys, streets, and trash enclosures, etc. The Clean and Safe program grew thru grants from Land O Lakes and WestAmerica Bank, to support and provide community service hours for volunteers from the Tulare Volunteer Bureau. TDA created a part-time position for a cart operator for the Clean and Safe cart.

TDA focused on improving its real estate listing and activity in attracting new businesses to downtown core.

## **Recent Projects and Objectives**

- 1 The Association continues activities designed to bring people downtown.
  - a. Working with foundation, co-produced several events.
- 2 Focused on real estate to revitalize core.
  - a. Worked with groups to fill vacancies.
  - b. Made recommendations on business implementation and site usage.
  - c. Monitored vacancies to reduce vagrant incursions and criminal damage.
  - d. Continued to offer an online vacancy listing.
- 3 Continued with Clean and Safe initiative.
  - a. Continued co-operative agreement with Tulare County Volunteer Bureau.
  - b. Created paid position to address inconsistencies in program and volunteer participation.
- 4 Continued with PBID at Tower Square.
  - a. Board working on next capital improvement project.

## 2024-2025 Outlook

For this fiscal year, the Tulare Downtown Association:

- Continues its representation of the downtown Business and Parking District.
- Continues implementation of the Clean and Safe program for Downtown Tulare.
- Supports and manages the Tulare Tower Square PBID
- Continually updates improved real estate vacancy tracking system.
- The TDA teams with its sister organization, the Tulare Downtown Foundation, to bring events and other promotional activities to the Downtown. These events include but are not limited to:
  - Cherry Festival
  - Mad Scientist Night STEAM Educational Event
  - Crowfest
  - Jack-O-Lantern Jubilee/Historic Wild West Wagon Ride
  - Tulare Christmas Parade
- The TDA is actively engaged in addressing homelessness and under-employment issues in downtown through job initiatives and assistance.
- The TDA continues to build alliances with businesses outside the downtown district to bring more activity to the core of downtown.
- The TDA is in full support of the park renovation project and the Downtown revitalization project.

Conclusion: The Board will continue to support efforts that add to the success of the Tulare downtown area and make recommendations to the City of Tulare regarding same.

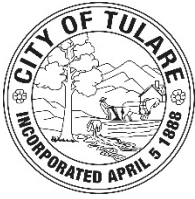
Tulare City Council  
411 East Kern Avenue  
Tulare, California 93274

The Tulare Downtown Association Inc. Board of Directors, offers the following recommendations for the management and operation of activities associated with the Tulare Parking and Business Area during the fiscal year (July 1, 2023-June 30, 2024):

- No changes in boundaries or benefit zones.
- Continue working with City Staff on projects and business recruitment.
- Continue to track real estate and work with realtors.
- Work with the City, Code Enforcement and Police Department to control graffiti, vandalism, and crime in the downtown.
- Continue to seek additional means to address the demands of a changing economy and the downtown business community.
- Continue to work with the Tulare Chamber of Commerce as well as other organizations and individuals in their efforts to encourage growth in Downtown Tulare.
- Support efforts to market and develop downtown, encourage other groups and individuals in producing events and attractions, implement new strategies aligned with existing strategies to improve the business climate in the downtown.
- Continue efforts to develop cooperative marketing plans with Association members.
- Attached is the approved TDA budget for providing the improvements and the activities for fiscal year 2024-2025.

Lino Pimentel, President  
Tulare Downtown Association

<b>Budget for Tulare Downtown Association</b>	<b>Jul '24 - Jun 25</b>
<b>Ordinary Income/Expense</b>	
<b>Income</b>	
401 - District Assessments	70,500.00
410 - Promotional Income	16,935.97
420 - Other Income	5,641.00
<b>Total Income</b>	<b>93,076.97</b>
<b>Expense</b>	
700 - Administrative Expenses	
701 - Liability Insurance	2,914.00
702 - Office Rent	7,800.00
703 - Office Supplies	300.00
704 - Misc Office Expense	105.00
705.1 - Coordinator	35,335.33
705.2 - Office Assistant Salary	8,406.41
706 - PR Taxes and Benefits	12,429.35
707 - Professional Services	11,447.82
708 - Telephone Expense	5,482.75
709 - Utilities	2,162.65
711 - Dues and Memberships	400.00
<b>Total 700 - Administrative Expenses</b>	<b>86,783.31</b>
720 - Parking / Clean&Safe	
722 - Fees	50.00
723 - Fuel and Auto Expense	469.47
724 - Misc and Other Exp	25.84
725 - Personnel	588.40
726 - Supplies	3,244.00
727 - Equipment	621.98
<b>Total 720 - Parking / Clean&amp;Safe</b>	<b>4,999.69</b>
730 - Market Recruit & Retention	
731 - Conferences	500.01
<b>Total 730 - Market Recruit &amp; Retention</b>	<b>500.01</b>
<b>Total Expense</b>	<b>-92,283.01</b>
<b>Net Ordinary Income</b>	<b>-92,283.01</b>
<b>Other Income/Expense</b>	
<b>Other Income</b>	
905 - Interest Income	4.98
<b>Net Other Income</b>	<b>4.98</b>
<b>Net Income</b>	<b>798.94</b>



# Staff Report

**Meeting:** City Council

**Date:** June 4, 2024

**Item #: 13.8**  
**Consent**

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**Department:** Engineering Services - Project Management

**Submitted by:** Michael Miller, City Engineer

**Agenda Title:** Community Project Funding/Congressionally Directed Spending Grant

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## RECOMMENDED ACTION

Adopt a resolution authorizing the City Manager or designee to accept a grant in the amount of \$4,000,000 from the “Community Project Funding/Congressionally Directed Spending” component of the Fiscal Year 2024 Highway Infrastructure Programs (HIP); authorizing the City Manager or designee to execute all necessary documents for allocation of grant funds; and appropriating grant funds to City Project EN0097 – International Agri-Center Way Extension.

## SUMMARY

On or about March 3, 2023, the City of Tulare submitted a federal appropriation request to the office of Congressman David Valadao for funding through the “Community Project Funding / Congressionally Directed Spending” component of the FY 2024 Highway Infrastructure Programs (HIP). The Community Project Funding/Congressionally Directed Spending (CPFCDs) Program is a spending provision in federal appropriations legislation that provides a designated amount of discretionary funding to a specific entity for a specific purpose. The CPFCDs Program empowers members of Congress to direct aid to specific projects in their districts and ensures that they are responsive to local needs. The CPFCDs Program process allows Members of Congress to request direct funding for projects that benefit the communities they represent. CPFCDs grants provide investment in a wide variety of projects such as housing, homelessness prevention, workforce training, public facilities, parks, resilience planning and other critical infrastructure and services.

The City’s appropriation request sought CPFCDs grant funding to support City CIP Project EN0097 – International AgriCenter Way Extension, which will construct roadway and utility improvements in International AgriCenter Way between Laspina Street and Turner Drive. The project includes construction of a traffic signal at the intersection of International AgriCenter Way and Laspina Street, and sewer main extension in Turner Drive from Tahoe Avenue to International AgriCenter Way. This project will significantly increase regional connectivity to the new International AgriCenter Interchange, thereby maximizing the substantial investment being made by State and local partners to construct the interchange facility. Turner Drive is a regionally significant roadway serving as an important farm-to-market route. It also serves to connect the City of Tulare with numerous communities located in the southeastern part of Tulare County. The extension of International AgriCenter Way to Turner Drive will provide an alternative connection to SR-99 for traffic on Turner Drive, which will increase safety, reduce congestion, increase connectivity, and improve travel-time reliability of time-sensitive goods. Currently, traffic on Turner Drive relies on the substandard interchange at Paige Avenue and SR-99 to access or cross over SR-99.

On May 10, 2024, staff received notification that the City's appropriation request had been approved and incorporated into the FY 2024 Highway Infrastructure Program as a CPFCDs grant funded project. The allocation and administration of funding will be through Caltrans. There is no local match requirement for these funds.

The resolution will provide the acknowledgement of funding acceptance and designation of signing authority needed for staff to move forward with the process to request the allocation of funds through Caltrans.

#### **FISCAL IMPACT & FUNDING SOURCE(S)**

There are no local match requirements associated with the CPFCDs grant funding, however additional funds will be necessary to fully fund Project EN0097. The following additional funding sources have been identified, and were previously incorporated into the project sheet that was approved as part of the CIP Program Budget for Fiscal Years 2023/2024 thru 2027/2028:

Fund 021 – Measure R Local  
Fund 077 – CDBG  
Fund 230 – Local Streets and Traffic Signal DIF  
Fund 260 – Water DIF  
Fund 290 – Sewer DIF  
Fund TBD – IAC Way Benefit District

A revised project sheet incorporating the CPFCDs grant funding is attached.

#### **LEGAL REVIEW**

The City Attorney's Office will review any agreements or non-standard documentation that the City is required to execute to allocate the CPFCDs grant funding.

#### **ALTERNATIVE ACTION**

1. Approve with changes
2. Deny
3. Table

#### **ATTACHMENTS**

1. Resolution

Reviewed/Approved: 

**RESOLUTION 2024-XX**

**A RESOLUTION OF THE COUNCIL OF THE CITY OF TULARE  
AUTHORIZING THE CITY MANAGER OR HIS DESIGNEE TO ACCEPT A GRANT  
AWARD IN THE AMOUNT OF \$4,000,000 FROM THE COMMUNITY PROJECT  
FUNDING/CONGRESSIONALLY DIRECTED SPENDING COMPONENT OF THE FY  
2024 HIGHWAY INFRASTRUCTURE PROGRAMS (HIP); AUTHORIZING THE CITY  
MANAGER OR HIS DESIGNEE TO EXECUTE ALL NECESSARY DOCUMENTS FOR  
ALLOCATION OF GRANT FUNDS; AND APPROPRIATING GRANT FUNDS TO CITY  
PROJECT EN0097 – INTERNATIONAL AGRICENTER WAY EXTENSION**

**WHEREAS**, the City of Tulare undertook the process of requesting an allocation of grant funding under the “Community Project Funding/Congressionally Directed Spending” (CPFCDs) component of the Fiscal Year 2024 Highway Infrastructure Programs through the office of Congressman David G. Valadao; and

**WHEREAS**, the purpose of the CPFCDs grant is specifically for construction of City of Tulare CIP Project EN0097 – International AgriCenter Way Extension, which will construct roadway and utility infrastructure improvements for the extension of International AgriCenter Way between Laspina Street and Turner Drive; and

**WHEREAS**, On May 10, 2024, City of Tulare received notification through the Federal Highways Administration that the City of Tulare’s CPFCDs grant allocation request was approved and incorporated into the Fiscal Year 2024 Highway Infrastructure Programs (HIP) programming; and

**WHEREAS**, funding for the CPFCDs grant will be administered by the California Department of Transportation (Caltrans), through whom the City will execute the required documentation to obligate and receive the grant funds.

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Tulare, as follows, to wit:

**Section 1.** The City Manager, or designee, is hereby authorized to accept the Fiscal Year 2024 Community Project Funding/Congressionally Directed Spending (CPFCDs) grant funds in the amount of \$4,000,000.

**Section 2.** The City Manager, or designee, is hereby authorized to execute all necessary documents for the allocation of grant funds.

**Section 3.** The Chief Financial Officer, or designee, is hereby authorized to make any necessary budget adjustments and/or appropriations to facilitate the allocation and application of grant funds to City Project EN0097 – International AgriCenter Way Extension in accordance with the required terms and conditions of the funding source.

**PASSED, APPROVED, AND ADOPTED** on this 4<sup>th</sup> day of June 2024.

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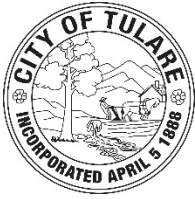
TERRY A. SAYRE, MAYOR

ATTEST:

MARC MONDELL, CITY CLERK

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By Melissa Hermann, Chief Deputy City Clerk



# Staff Report

**Meeting:** City Council

**Date:** June 4, 2024

**Item #: 14.1**  
**General Business**

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**Department:** City Manager

**Submitted by:** Marc Mondell, City Manager

**Agenda Title:** Transit Representative Nomination to TCAG Board

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## RECOMMENDED ACTION

Select one of the nominees to serve as the Transit Representative on the Tulare County Association of Governments Board of Directors from July 1, 2024 through June 30, 2027.

## SUMMARY

In 2015, a Transit Representative position on the Tulare County Association of Governments (TCAG) Board of Directors was created which carries a three-year term. This position is a full voting member of the Board that is appointed by the Council of Cities. The person holding this position should be an elected official from a City that directly provides fixed route service who is willing to fulfill the job which includes the following items:

- Receive orientation and training on the roles and responsibility of TCAG as an agency as well as the responsibilities of individual board members.
- Represent the interests of public transit in Tulare County. This includes the interest of residents and riders in the county as well as all agencies that provide public transit in Tulare County.
- Serve as the TCAG representative on the CalVans Board of Governors.
- Attend various meetings, functions, conferences, etc. Examples include:
  - CalVans Board meetings
  - Stakeholder and community meetings
  - Unmet Needs public hearings
  - Transit forum meetings
  - Meetings of the Social Services Transportation Advisory Council (SSTAC)
  - Events, functions, etc. with local, regional, state, and federal partner agencies
  - Advocacy trips to Sacramento and Washington D.C.
  - Project groundbreakings
- Ensure that you are provided the necessary information for decision-making.
- Attend board member training.
- Attend TCAG board meetings and workshops.
- Promote and advocate for public transit that serves the residents of Tulare County.

The Tulare County Council of Cities put out a call for nominations to fill a full term as the Transit Representative. On May 21, 2024, the Council selected Councilmember Sigala to be considered for nomination for this position. The only other name provided by the member cities was Liz Wynn from the City of Visalia.

Since more than one city put forth names of interested councilmembers for consideration, each city has been provided the list of nominees to select from. The candidate that garners the most votes will be forwarded to the TCAG Board as the Transit Representative with the person

receiving the second highest number of votes given the opportunity to serve as the alternate. A tie will be forwarded to the Council of Cities for a final decision.

Currently, Mayor Sayre serves as the primary, with Councilmember Sigala as the alternate, on the TCAG Board of Directors as the City's representative. The Transit Representative is a separate position than those that are held by all eight cities. This selection does not affect Mayor Sayre's current position on the Board. The City could potentially have two councilmembers appointed to the TCAG Board of Directors.

#### **FISCAL IMPACT & FUNDING SOURCES**

There is no fiscal impact associated with this action.

#### **LEGAL REVIEW**

This item does not require legal review.

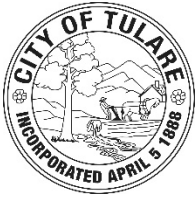
#### **ALTERNATIVE ACTION**

1. Approve with changes
2. Deny
3. Table

#### **ATTACHMENTS**

None

Reviewed/Approved: 



# Staff Report

**Meeting:** City Council  
**Date:** June 4, 2024

**Item #: 14.3**  
**General Business**

**Department:** Finance

**Submitted by:** Mark Roberts, Chief Financial Officer

**Agenda Title:** Fiscal Year 2025 Preliminary Budget and Strategic Plan Review

## RECOMMENDED ACTION

Review the preliminary City of Tulare Fiscal Year 2025 Budget and provide direction thereto; and review the draft Strategic Plan for Fiscal Year 2025 and provide direction thereto.

## SUMMARY

This is the first draft of the proposed budget for Fiscal Year 2025 which provides a preliminary overview of the City's overall budget.

### General Fund

Anticipated General Fund Revenues	\$61,392,242
Anticipated General Fund Transfers In	58,370
Estimated Expenditures	56,153,312
Estimated Transfers Out	4,840,667
Financing Sources in Excess of Financing Uses	\$ 456,633

The draft Strategic Plan for Fiscal Year 2025 is being provided as part of this budget item for review and discussion.

## FISCAL IMPACT & FUNDING SOURCES

There is no fiscal impact to the current Fiscal Year 2024 budget as this is in preparation for the Fiscal Year 2025 budget.

## LEGAL REVIEW

This item does not require legal review.

## ALTERNATIVE ACTION

1. Approve with changes
2. Deny
3. Table

## ATTACHMENTS

1. Fund Balance Impact Summary
2. Expenditure Summary by Category
3. Individual Fund Budget Summaries
4. Draft Strategic Plan FY 2025

**Reviewed/Approved:** 

# ATTACHMENT 1

**Fund Balance Impact  
Surplus / (Deficit)  
Fiscal Year 2025**

<b>Fund</b>	<b>Fund Name</b>	<b>Revenues</b>	<b>Transfers In</b>	<b>Transfers Out</b>	<b>Expenditures</b>	<b>Fund Bal. Impact</b>
001	General Fund	\$61,392,242	\$58,370	(\$4,840,667)	(\$56,153,312)	\$456,633
004	Fleet Maintenance Fund	1,743,000	0	0	(1,854,924)	(111,924)
005	Aviation Fund	128,600	50,000	0	(492,375)	(313,775)
007	Senior Services Fund	342,800	375,000	0	(852,078)	(134,278)
008	Development Services Fund	3,055,490	300,000	(2,020)	(4,683,525)	(1,330,055)
009	Transit Fund	57,000	0	0	(1,196,536)	(1,139,536)
010	Water Fund	10,304,050	0	(711,150)	(12,899,586)	(3,306,686)
012	Solid Waste / Street Sweeping Fund	12,881,848	0	(506,150)	(13,315,069)	(939,371)
015	Sewer & Wastewater Fund	28,495,100	0	(462,290)	(26,971,953)	1,060,857
017	Financing Authority Debt Service Fund	4,400	1,886,667	0	(4,120,557)	(2,229,490)
018	Downtown Parking Fund	0	113,500	0	(117,050)	(3,550)
019	Parking & Business Improvement Area Fund	82,400	0	0	(86,100)	(3,700)
021	Measure R Fund	1,170,000	0	0	0	1,170,000
022	Gas Tax Fund	3,534,800	0	0	0	3,534,800
023	Traffic Safety Fund	60,100	0	(50,000)	0	10,100
031	OTS Grant Fund	7,000	0	(8,370)	(1,630)	(3,000)
033	COPS - State Grant Fund	150,900	0	0	(160,061)	(9,161)
036	COPS Hiring Recovery Program Fund	120,000	0	0	(120,000)	0
039	Vehicle Abatement Fund	29,400	0	0	(47,180)	(17,780)
048	Property Management Fund	2,123,500	250,000	0	(2,656,412)	(282,912)
049	Dangerous Building Abatement Fund	2,900	0	0	(1,460)	1,440
050	Landscape & Lighting Fund	1,783,600	0	0	(1,167,699)	615,901
060	Employee Welfare Fund	5,173,000	0	0	(5,060,758)	112,242
061	Workers' Compensation Insurance Fund	2,994,413	0	0	(2,993,198)	1,215
062	General Insurance Fund	4,874,104	0	0	(153,143)	4,720,961
063	Unemployment Insurance Fund	0	50,000	0	(28,592)	21,408
066	Purchasing Fund	2,320,000	0	0	(2,195,000)	125,000
067	Surface Water Management Fund	41,200	1,425,800	(1,250,000)	(406,512)	(189,512)
071	Encampment Resolution Funding Fund	0	0	0	(66,805)	(66,805)
077	Redevelopment - CDBG Fund	929,100	0	0	(59,312)	869,788

<b>Fund</b>	<b>Fund Name</b>	<b>Revenues</b>	<b>Transfers In</b>	<b>Transfers Out</b>	<b>Expenditures</b>	<b>Fund Bal. Impact</b>
200	DIF - Law Enforcement Facilities & Equipment F	73,000	0	0	0	73,000
210	DIF - Fire Facilities & Equipment Fund	218,300	0	0	0	218,300
215	DIF - Library Fund	204,900	0	0	0	204,900
220	DIF - General Facilities & Equipment Fund	282,300	0	0	0	282,300
225	DIF - General Plan Maintenance Fund	2,500	0	0	0	2,500
230	DIF - Streets / Interchanges / Traffic Signals Fui	1,454,000	0	0	0	1,454,000
235	DIF - Grade Separation Fund	96,900	0	0	0	96,900
245	DIF - State Highway Projects Fund	166,900	0	0	0	166,900
250	DIF - Streets/Medians/Landscaping Fund	3,500	0	0	0	3,500
260	DIF - Water Supply Facility Fund	1,441,400	0	0	0	1,441,400
265	DIF - Ground Water Recharge Fund	207,700	0	0	0	207,700
290	DIF - Wastewater Treatment Facility Fund	892,400	0	0	0	892,400
301	DIF - Storm Drain Facility Fund	278,400	0	0	0	278,400
390	DIF - Parks/Recreation Facilities & Equipment F	1,081,800	0	0	0	1,081,800
600	CIP Administration Fund	340,000	0	0	(841,631)	(501,631)
601	Other General CIP Fund	0	550,000	0	(108,946)	441,054
603	Technology CIP Fund	0	77,810	0	(10,000)	67,810
604	Fleet Replacement Fund	1,242,300	0	0	(1,165,000)	77,300
610	Water CIP Fund	3,300,000	0	0	0	3,300,000
612	Solid Waste CIP Fund	0	500,000	0	0	500,000
615	Sewer/Wastewater CIP Fund	8,600,000	0	0	0	8,600,000
623	Equipment Replacement Fund	1,484,200	0	0	0	1,484,200
643	Streets/Transportation CIP Fund	420,600	505,000	0	(2,105,697)	(1,180,097)
647	Surface Water CIP Fund	0	1,450,000	0	0	1,450,000
680	Water Reserve Fund	1,500,000	0	0	0	1,500,000
685	Sewer/Wastewater Reserve Fund	1,740,000	0	0	0	1,740,000
690	Catastrophic Fund	0	150,000	0	0	150,000
695	Personnel Fund	0	50,000	0	0	50,000
<b>Total</b>		<b>\$168,832,047</b>	<b>\$7,792,147</b>	<b>(\$7,830,647)</b>	<b>(\$142,092,098)</b>	

# ATTACHMENT 2

## Expenditure Summary by Category Fiscal Year 2025

Fund	Fund Name	Salaries & Benefits	Maintenance & Operations	Special M&O Proj. *	Capital Outlay	Debt Service	Capital Improvements	Expenditure Total
<b>General Fund</b>								
001	General Fund							
Dept	Department Name							
4010	Mayor & Council	\$12,560	\$111,740	\$0	\$0	\$0	\$0	\$124,300
4020	City Manager	545,687	234,786	0	0	0	0	780,473
4030	Finance	1,216,235	734,345	0	0	0	0	1,950,580
4035	Information Technology	339,986	699,481	0	0	0	0	1,039,467
4040	Economic Development	223,031	179,951	0	0	0	0	402,982
4060	Human Resources	363,265	264,784	0	0	0	0	628,049
4100	Code Enforcement	607,757	360,063	0	0	0	0	967,819
4101	Code Enforcement - Measure I	118,835	29,063	0	0	0	0	147,898
4105	Animal Control	719,640	443,641	0	0	0	0	1,163,280
4220	Police - Administration	3,645,189	1,733,894	0	0	0	0	5,379,083
4221	Police - Patrol	7,323,444	1,883,995	0	0	0	0	9,207,439
4222	Police - Investigations	2,233,486	549,688	0	0	0	0	2,783,174
4224	Police - Measure I	5,285,022	467,618	0	0	0	0	5,752,640
4230	Fire Suppression/Prevention	7,533,648	2,865,458	0	0	0	0	10,399,106
4231	Fire - Measure I	2,641,681	140,358	0	0	0	0	2,782,040
4320	Streets Maintenance	1,140,360	579,421	0	0	54,320	0	1,774,101
4322	Graffiti Abatement	199,806	69,867	0	0	0	0	269,673
4323	Street Lighting	8,610	971,391	0	0	0	0	980,000
4400	Parks & Recreation Administration	390,427	143,551	0	0	0	0	533,978
4410	Parks	1,352,599	1,791,392	0	0	54,330	0	3,198,321
4420	Recreation & Community Services	1,498,215	455,768	0	0	0	0	1,953,983
4451	Library	990,356	755,895	0	0	0	0	1,746,251
4751	Storm Drainage	0	0	0	0	56,490	0	56,490
4800	Printing	0	10,000	0	0	0	0	10,000
4110	Non-Departmental	0	2,122,184	0	0	0	0	2,122,184
<b>001</b>	<b>General Fund Total</b>	<b>\$38,389,837</b>	<b>\$17,598,334</b>	<b>\$0</b>	<b>\$0</b>	<b>\$165,140</b>	<b>\$0</b>	<b>\$56,153,312</b>
<b>Enterprise Funds</b>								
005	Aviation Fund	\$13,913	\$478,462	\$0	\$0	\$0	\$0	\$492,375
008	Development Services Fund	3,426,098	1,257,427	0	0	0	0	4,683,525
009	Transit Fund	24,779	1,171,756	0	0	0	0	1,196,536
010	Water Fund	2,657,501	6,986,605	735,000	0	2,405,980	114,500	12,899,586
012	Solid Waste / Street Sweeping Fund	4,332,809	8,067,560	263,700	651,000	0	0	13,315,069
015	Sewer & Wastewater Fund	4,336,554	10,613,909	1,615,000	0	10,406,490	0	26,971,953
<b>Enterprise Funds Total</b>		<b>\$14,791,654</b>	<b>\$28,575,719</b>	<b>\$2,613,700</b>	<b>\$651,000</b>	<b>\$12,812,470</b>	<b>\$114,500</b>	<b>\$59,559,043</b>

<b>Fund</b>	<b>Fund Name</b>	<b>Salaries &amp; Benefits</b>	<b>Maintenance &amp; Operations</b>	<b>Special M&amp;O Proj. *</b>	<b>Capital Outlay</b>	<b>Debt Service</b>	<b>Capital Improvements</b>	<b>Expenditure Total</b>
<b>Internal Service Funds</b>								
004	Fleet Maintenance Fund	\$1,101,284	\$753,639	\$0	\$0	\$0	\$0	\$1,854,924
060	Employee Welfare Fund	57,001	5,003,756	0	0	0	0	5,060,758
061	Workers' Compensation Insurance Fund	90,430	2,902,768	0	0	0	0	2,993,198
062	General Insurance Fund	74,776	78,367	0	0	0	0	153,143
063	Unemployment Insurance Fund	0	28,592	0	0	0	0	28,592
604	Fleet Replacement Fund	0	0	0	1,165,000	0	0	1,165,000
<b>Internal Service Funds Total</b>		<b>\$1,323,492</b>	<b>\$8,767,122</b>	<b>\$0</b>	<b>\$1,165,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,255,614</b>
<b>Grant/Intergovernmental Funds</b>								
031	OTS Grant Fund	\$0	\$1,630	\$0	\$0	\$0	\$0	\$1,630
033	COPS - State Grant Fund	156,013	4,048	0	0	0	0	160,061
036	COPS Hiring Recovery Program Fund	120,000	0	0	0	0	0	120,000
039	Vehicle Abatement Fund	42,319	4,861	0	0	0	0	47,180
<b>Grant/Intergovernmental Funds Total</b>		<b>\$318,332</b>	<b>\$10,539</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$328,872</b>
<b>Capital Projects Fund</b>								
601	Other General CIP Fund	\$0	\$0	\$108,946	\$0	\$0	\$0	\$108,946
603	Technology CIP Fund	0	0	10,000	0	0	0	10,000
610	Water CIP Fund	0	0	0	0	0	0	0
612	Solid Waste CIP Fund	0	0	0	0	0	0	0
615	Sewer/Wastewater CIP Fund	0	0	0	0	0	0	0
643	Streets/Transportation CIP Fund	0	2,105,697	0	0	0	0	2,105,697
647	Surface Water CIP Fund	0	0	0	0	0	0	0
<b>Capital Projects Fund Total</b>		<b>\$0</b>	<b>\$2,105,697</b>	<b>\$118,946</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,224,643</b>
<b>Other/Miscellaneous Funds</b>								
007	Senior Services Fund	\$228,399	\$623,679	\$0	\$0	\$0	\$0	\$852,078
017	Financing Authority Debt Service Fund	0	8,890	0	0	4,111,667	0	4,120,557
018	Downtown Parking Fund	0	117,050	0	0	0	0	117,050
019	Parking & Business Improvement Area Fund	0	86,100	0	0	0	0	86,100
048	Property Management Fund	1,195,105	1,461,308	0	0	0	0	2,656,412
049	Dangerous Building Abatement Fund	0	1,460	0	0	0	0	1,460
050	Landscape & Lighting Fund	139,219	1,028,480	0	0	0	0	1,167,699
066	Purchasing Fund	0	2,195,000	0	0	0	0	2,195,000
067	Surface Water Management Fund	192,903	213,609	0	0	0	0	406,512
071	Encampment Resolution Funding Fund	0	66,805	0	0	0	0	66,805
077	Redevelopment - CDBG Fund	0	29,388	29,924	0	0	0	59,312
600	CIP Administration Fund	737,072	104,559	0	0	0	0	841,631
<b>Other/Miscellaneous Funds Total</b>		<b>\$2,492,696</b>	<b>\$5,936,328</b>	<b>\$29,924</b>	<b>\$0</b>	<b>\$4,111,667</b>	<b>\$0</b>	<b>\$12,570,615</b>
<b>Total</b>		<b>\$57,316,012</b>	<b>\$62,993,739</b>	<b>\$2,762,570</b>	<b>\$1,816,000</b>	<b>\$17,089,277</b>	<b>\$114,500</b>	<b>\$142,092,098</b>

\* Studies, Maintenance, Non-Tangible

### ATTACHMENT 3

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**General Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Sales & Use Tax	\$14,900,000	\$15,177,000	(\$277,000)
Transactions & Use Tax	8,400,000	8,323,000	77,000
Property Taxes	8,244,600	7,196,500	1,048,100
Property Tax In Lieu of VLF	7,900,000	7,020,266	879,734
Utility Users Tax	8,400,000	6,834,000	1,566,000
Franchise Taxes	1,740,000	1,623,407	116,593
Cannabis/Dispensary Tax	1,100,000	300,000	800,000
Transient Occupancy Tax	2,000,000	1,877,750	122,250
Other Revenues	8,707,642	7,430,894	1,276,748
<u>Total Revenues</u>	<u>\$61,392,242</u>	<u>\$55,782,817</u>	<u>\$5,609,425</u>
<u>Total Transfers In</u>	<u>58,370</u>	<u>58,370</u>	<u>0</u>
Total Revenues & Transfers In	\$61,450,612	\$55,841,187	\$5,609,425
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$38,389,837	\$35,883,006	\$2,506,831
Maintenance & Operations	17,598,334	14,490,025	3,108,309
Special M&O Projects *	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Improvements	0	0	0
Capital Outlay	0	0	0
Debt Service	165,140	165,140	0
<b>Total Expenditures</b>	<b>\$56,153,312</b>	<b>\$50,538,171</b>	<b>\$5,615,141</b>
<b>Total Transfers Out</b>	<b>4,840,667</b>	<b>4,086,751</b>	<b>753,916</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$60,993,979</b>	<b>\$54,624,922</b>	<b>\$6,369,057</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$61,392,242</b>	<b>\$55,782,817</b>	<b>\$5,609,425</b>
<b>Transfers In</b>	<b>58,370</b>	<b>58,370</b>	<b>0</b>
<b>Expenditures</b>	<b>(56,153,312)</b>	<b>(50,538,171)</b>	<b>(5,615,141)</b>
<b>Transfers Out</b>	<b>(4,840,667)</b>	<b>(4,086,751)</b>	<b>(753,916)</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$456,633</b>	<b>\$1,216,265</b>	<b>(\$759,632)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Fleet Maintenance Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	55,200	53,500	1,700
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	1,687,800	1,388,000	299,800
Total Revenues	\$1,743,000	\$1,441,500	\$301,500
Total Transfers In	0	375,000	(375,000)
Total Revenues & Transfers In	\$1,743,000	\$1,816,500	(\$73,500)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$1,101,284	\$0	\$1,101,284
Maintenance & Operations	753,639	0	753,639
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$1,854,924</b>	<b>\$0</b>	<b>\$1,854,924</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$1,854,924</b>	<b>\$0</b>	<b>\$1,854,924</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,743,000</b>	<b>\$1,441,500</b>	<b>\$301,500</b>
<b>Transfers In</b>	<b>0</b>	<b>375,000</b>	<b>(375,000)</b>
<b>Expenditures</b>	<b>(1,854,924)</b>	<b>0</b>	<b>(1,854,924)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$111,924)</b>	<b>\$1,816,500</b>	<b>(\$1,928,424)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Aviation Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$16,000	\$12,000	\$4,000
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	107,100	109,028	(1,928)
Intergovernmental	0	0	0
Charges for Services	200	0	200
Other Revenues	5,300	4,800	500
Total Revenues	\$128,600	\$125,828	\$2,772
Total Transfers In	50,000	50,000	0
Total Revenues & Transfers In	\$178,600	\$175,828	\$2,772
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$13,913	\$13,378	\$535
Maintenance & Operations	478,462	265,450	213,012
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$492,375</b>	<b>\$278,828</b>	<b>\$213,547</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$492,375</b>	<b>\$278,828</b>	<b>\$213,547</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$128,600</b>	<b>\$125,828</b>	<b>\$2,772</b>
<b>Transfers In</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>
<b>Expenditures</b>	<b>(492,375)</b>	<b>(278,828)</b>	<b>(213,547)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$313,775)</b>	<b>(\$103,000)</b>	<b>(\$210,775)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Senior Services Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	305,800	463,400	(157,600)
Charges for Services	0	0	0
Other Revenues	37,000	31,000	6,000
Total Revenues	<u>\$342,800</u>	<u>\$494,400</u>	<u>(\$151,600)</u>
Total Transfers In	375,000	357,751	17,249
Total Revenues & Transfers In	\$717,800	\$852,151	(\$134,351)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$228,399	\$220,811	\$7,588
Maintenance & Operations	623,679	495,960	127,719
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$852,078</b>	<b>\$716,771</b>	<b>\$135,307</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$852,078</b>	<b>\$716,771</b>	<b>\$135,307</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$342,800</b>	<b>\$494,400</b>	<b>(\$151,600)</b>
<b>Transfers In</b>	<b>375,000</b>	<b>357,751</b>	<b>17,249</b>
<b>Expenditures</b>	<b>(852,078)</b>	<b>(716,771)</b>	<b>(135,307)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$134,278)</b>	<b>\$135,380</b>	<b>(\$269,658)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Development Services Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	1,558,500	1,543,500	15,000
Fines & Forfeits	0	0	0
Use of Money & Property	3,500	4,000	(500)
Intergovernmental	138,800	138,790	10
Charges for Services	1,234,390	1,169,516	64,874
Other Revenues	120,300	125,250	(4,950)
Total Revenues	<u>\$3,055,490</u>	<u>\$2,981,056</u>	<u>\$74,434</u>
Total Transfers In	300,000	300,000	0
Total Revenues & Transfers In	\$3,355,490	\$3,281,056	\$74,434
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$3,426,098	\$2,824,919	\$601,179
Maintenance & Operations	1,257,427	1,018,726	238,701
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$4,683,525</b>	<b>\$3,843,645</b>	<b>\$839,880</b>
<b>Total Transfers Out</b>	<b>2,020</b>	<b>2,020</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$4,685,545</b>	<b>\$3,845,665</b>	<b>\$839,880</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$3,055,490</b>	<b>\$2,981,056</b>	<b>\$74,434</b>
<b>Transfers In</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>
<b>Expenditures</b>	<b>(4,683,525)</b>	<b>(3,843,645)</b>	<b>(839,880)</b>
<b>Transfers Out</b>	<b>(2,020)</b>	<b>(2,020)</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$1,330,055)</b>	<b>(\$564,609)</b>	<b>(\$765,446)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Transit Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	57,000	0	57,000
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	<u>\$57,000</u>	<u>\$0</u>	<u>\$57,000</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$57,000	\$0	\$57,000
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$24,779	\$29,108	(\$4,329)
Maintenance & Operations	1,171,756	1,161,975	9,781
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$1,196,536</b>	<b>\$1,191,083</b>	<b>\$5,453</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$1,196,536</b>	<b>\$1,191,083</b>	<b>\$5,453</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$57,000</b>	<b>\$0</b>	<b>\$57,000</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(1,196,536)</b>	<b>(1,191,083)</b>	<b>(5,453)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$1,139,536)</b>	<b>(\$1,191,083)</b>	<b>\$51,547</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Water Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	200,000	250,000	(50,000)
Use of Money & Property	105,000	113,000	(8,000)
Intergovernmental	0	0	0
Charges for Services	9,979,050	9,931,750	47,300
Other Revenues	20,000	25,000	(5,000)
Total Revenues	\$10,304,050	\$10,319,750	(\$15,700)
Total Transfers In	0	150,000	(150,000)
Total Revenues & Transfers In	\$10,304,050	\$10,469,750	(\$165,700)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$2,657,501	\$2,466,280	\$191,221
Maintenance & Operations	6,986,605	6,406,240	580,365
Special M&O Projects *	735,000	675,000	60,000
Capital Improvements	114,500	102,000	12,500

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	2,405,980	2,410,630	(4,650)
<b>Total Expenditures</b>	<b>\$12,899,586</b>	<b>\$12,060,150</b>	<b>\$839,436</b>
<b>Total Transfers Out</b>	<b>711,150</b>	<b>711,230</b>	<b>(80)</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$13,610,736</b>	<b>\$12,771,380</b>	<b>\$839,356</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$10,304,050</b>	<b>\$10,319,750</b>	<b>(\$15,700)</b>
<b>Transfers In</b>	<b>0</b>	<b>150,000</b>	<b>(150,000)</b>
<b>Expenditures</b>	<b>(12,899,586)</b>	<b>(12,060,150)</b>	<b>(839,436)</b>
<b>Transfers Out</b>	<b>(711,150)</b>	<b>(711,230)</b>	<b>80</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$3,306,686)</b>	<b>(\$2,301,630)</b>	<b>(\$1,005,056)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Solid Waste / Street Sweeping Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	200,000	250,000	(50,000)
Use of Money & Property	34,600	40,000	(5,400)
Intergovernmental	205,890	17,890	188,000
Charges for Services	8,801,000	8,392,500	408,500
Other Revenues	3,640,358	3,425,500	214,858
<b>Total Revenues</b>	<b>\$12,881,848</b>	<b>\$12,125,890</b>	<b>\$755,958</b>
<b>Total Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues &amp; Transfers In</b>	<b>\$12,881,848</b>	<b>\$12,125,890</b>	<b>\$755,958</b>
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$4,332,809	\$4,309,580	\$23,229
Maintenance & Operations	8,067,560	7,609,820	457,740
Special M&O Projects *	263,700	263,700	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	651,000	521,000	130,000
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$13,315,069</b>	<b>\$12,704,100</b>	<b>\$610,969</b>
<b>Total Transfers Out</b>	<b>506,150</b>	<b>506,150</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$13,821,219</b>	<b>\$13,210,250</b>	<b>\$610,969</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$12,881,848</b>	<b>\$12,125,890</b>	<b>\$755,958</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(13,315,069)</b>	<b>(12,704,100)</b>	<b>(610,969)</b>
<b>Transfers Out</b>	<b>(506,150)</b>	<b>(506,150)</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$939,371)</b>	<b>(\$1,084,360)</b>	<b>\$144,989</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Sewer & Wastewater Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	325,000	375,000	(50,000)
Use of Money & Property	318,000	300,000	18,000
Intergovernmental	0	0	0
Charges for Services	26,511,600	25,221,100	1,290,500
Other Revenues	1,340,500	1,260,500	80,000
<b>Total Revenues</b>	<b>\$28,495,100</b>	<b>\$27,156,600</b>	<b>\$1,338,500</b>
<b>Total Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues &amp; Transfers In</b>	<b>\$28,495,100</b>	<b>\$27,156,600</b>	<b>\$1,338,500</b>
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$4,336,554	\$4,253,560	\$82,994
Maintenance & Operations	10,613,909	9,443,110	1,170,799
Special M&O Projects *	1,615,000	1,700,000	(85,000)
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	10,406,490	10,406,490	0
<b>Total Expenditures</b>	<b>\$26,971,953</b>	<b>\$25,803,160</b>	<b>\$1,168,793</b>
Total Transfers Out	462,290	462,290	0
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$27,434,243</b>	<b>\$26,265,450</b>	<b>\$1,168,793</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$28,495,100</b>	<b>\$27,156,600</b>	<b>\$1,338,500</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(26,971,953)</b>	<b>(25,803,160)</b>	<b>(1,168,793)</b>
<b>Transfers Out</b>	<b>(462,290)</b>	<b>(462,290)</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,060,857</b>	<b>\$891,150</b>	<b>\$169,707</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Financing Authority Debt Service Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	4,400	5,000	(600)
Intergovernmental	0	1,468,210	(1,468,210)
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	<u>\$4,400</u>	<u>\$1,473,210</u>	<u>(\$1,468,810)</u>
Total Transfers In	1,886,667	1,100,000	786,667
Total Revenues & Transfers In	\$1,891,067	\$2,573,210	(\$682,143)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	8,890	8,890	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	4,111,667	4,111,667	0
<b>Total Expenditures</b>	<b>\$4,120,557</b>	<b>\$4,120,557</b>	<b>\$0</b>
Total Transfers Out	0	0	0
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$4,120,557</b>	<b>\$4,120,557</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$4,400</b>	<b>\$1,473,210</b>	<b>(\$1,468,810)</b>
<b>Transfers In</b>	<b>1,886,667</b>	<b>1,100,000</b>	<b>786,667</b>
<b>Expenditures</b>	<b>(4,120,557)</b>	<b>(4,120,557)</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$2,229,490)</b>	<b>(\$1,547,347)</b>	<b>(\$682,143)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Downtown Parking Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$0	\$0	\$0
Total Transfers In	113,500	113,500	0
Total Revenues & Transfers In	\$113,500	\$113,500	\$0
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	117,050	117,050	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$117,050</b>	<b>\$117,050</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$117,050</b>	<b>\$117,050</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers In</b>	<b>113,500</b>	<b>113,500</b>	<b>0</b>
<b>Expenditures</b>	<b>(117,050)</b>	<b>(117,050)</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$3,550)</b>	<b>(\$3,550)</b>	<b>\$0</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Parking & Business Improvement Area Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	82,400	80,300	2,100
Total Revenues	<u>\$82,400</u>	<u>\$80,300</u>	<u>\$2,100</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$82,400	\$80,300	\$2,100
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	86,100	86,100	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$86,100</b>	<b>\$86,100</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$86,100</b>	<b>\$86,100</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$82,400</b>	<b>\$80,300</b>	<b>\$2,100</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(86,100)</b>	<b>(86,100)</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$3,700)</b>	<b>(\$5,800)</b>	<b>\$2,100</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Measure R Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$1,170,000	\$1,200,000	(\$30,000)
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$1,170,000	\$1,200,000	(\$30,000)
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$1,170,000	\$1,200,000	(\$30,000)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,170,000</b>	<b>\$1,200,000</b>	<b>(\$30,000)</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,170,000</b>	<b>\$1,200,000</b>	<b>(\$30,000)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Gas Tax Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$3,517,500	\$3,532,197	(\$14,697)
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	17,300	20,000	(2,700)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	<u>\$3,534,800</u>	<u>\$3,552,197</u>	<u>(\$17,397)</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$3,534,800	\$3,552,197	(\$17,397)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$3,534,800</b>	<b>\$3,552,197</b>	<b>(\$17,397)</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$3,534,800</b>	<b>\$3,552,197</b>	<b>(\$17,397)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Traffic Safety Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	60,000	60,000	0
Use of Money & Property	100	100	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$60,100	\$60,100	\$0
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$60,100	\$60,100	\$0
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$60,100</b>	<b>\$60,100</b>	<b>\$0</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>(50,000)</b>	<b>0</b>	<b>(50,000)</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$10,100</b>	<b>\$60,100</b>	<b>(\$50,000)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**OTS Grant Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	7,000	7,000	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	<u>\$7,000</u>	<u>\$7,000</u>	<u>\$0</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$7,000	\$7,000	\$0
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	1,630	1,630	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$1,630</b>	<b>\$1,630</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>8,370</b>	<b>8,370</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$0</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(1,630)</b>	<b>(1,630)</b>	<b>0</b>
<b>Transfers Out</b>	<b>(8,370)</b>	<b>(8,370)</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$3,000)</b>	<b>(\$3,000)</b>	<b>\$0</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**COPS - State Grant Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	900	1,000	(100)
Intergovernmental	150,000	107,000	43,000
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	<u>\$150,900</u>	<u>\$108,000</u>	<u>\$42,900</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$150,900	\$108,000	\$42,900
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$156,013	\$145,988	\$10,025
Maintenance & Operations	4,048	2,827	1,221
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$160,061</b>	<b>\$148,815</b>	<b>\$11,246</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$160,061</b>	<b>\$148,815</b>	<b>\$11,246</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$150,900</b>	<b>\$108,000</b>	<b>\$42,900</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(160,061)</b>	<b>(148,815)</b>	<b>(11,246)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$9,161)</b>	<b>(\$40,815)</b>	<b>\$31,654</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**COPS Hiring Recovery Program Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	120,000	0	120,000
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$120,000	\$0	\$120,000
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$120,000	\$0	\$120,000
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$120,000	\$0	\$120,000
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$120,000</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$120,000</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$120,000</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(120,000)</b>	<b>0</b>	<b>(120,000)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Vehicle Abatement Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	400	450	(50)
Intergovernmental	29,000	0	29,000
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	<u>\$29,400</u>	<u>\$450</u>	<u>\$28,950</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$29,400	\$450	\$28,950
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$42,319	\$42,231	\$88
Maintenance & Operations	4,861	4,572	289
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$47,180</b>	<b>\$46,803</b>	<b>\$377</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$47,180</b>	<b>\$46,803</b>	<b>\$377</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$29,400</b>	<b>\$450</b>	<b>\$28,950</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(47,180)</b>	<b>(46,803)</b>	<b>(377)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$17,780)</b>	<b>(\$46,353)</b>	<b>\$28,573</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Property Management Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	19,500	10,700	8,800
Intergovernmental	430,000	426,099	3,901
Charges for Services	1,600,000	1,403,390	196,610
Other Revenues	74,000	39,800	34,200
Total Revenues	\$2,123,500	\$1,879,989	\$243,511
Total Transfers In	250,000	250,000	0
Total Revenues & Transfers In	\$2,373,500	\$2,129,989	\$243,511
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$1,195,105	\$1,062,720	\$132,385
Maintenance & Operations	1,461,308	1,207,851	253,457
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$2,656,412</b>	<b>\$2,270,571</b>	<b>\$385,841</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$2,656,412</b>	<b>\$2,270,571</b>	<b>\$385,841</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$2,123,500</b>	<b>\$1,879,989</b>	<b>\$243,511</b>
<b>Transfers In</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>
<b>Expenditures</b>	<b>(2,656,412)</b>	<b>(2,270,571)</b>	<b>(385,841)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$282,912)</b>	<b>(\$140,582)</b>	<b>(\$142,330)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Dangerous Building Abatement Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	2,200	2,500	(300)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	700	0	700
Total Revenues	<u>\$2,900</u>	<u>\$2,500</u>	<u>\$400</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$2,900	\$2,500	\$400
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	1,460	1,460	0
Special M&O Projects *	0	0	0
Capital Improvements	0	30,000	(30,000)

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$1,460</b>	<b>\$31,460</b>	<b>(\$30,000)</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$1,460</b>	<b>\$31,460</b>	<b>(\$30,000)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$2,900</b>	<b>\$2,500</b>	<b>\$400</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(1,460)</b>	<b>(31,460)</b>	<b>30,000</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,440</b>	<b>(\$28,960)</b>	<b>\$30,400</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Landscape & Lighting Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$1,773,300	\$0	\$1,773,300
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	10,300	10,000	300
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$1,783,600	\$10,000	\$1,773,600
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$1,783,600	\$10,000	\$1,773,600
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$139,219	\$136,650	\$2,569
Maintenance & Operations	1,028,480	24,122	1,004,358
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$1,167,699</b>	<b>\$160,772</b>	<b>\$1,006,927</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$1,167,699</b>	<b>\$160,772</b>	<b>\$1,006,927</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,783,600</b>	<b>\$10,000</b>	<b>\$1,773,600</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(1,167,699)</b>	<b>(160,772)</b>	<b>(1,006,927)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$615,901</b>	<b>(\$150,772)</b>	<b>\$766,673</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Employee Welfare Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	60,000	(60,000)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	5,173,000	5,603,090	(430,090)
Total Revenues	\$5,173,000	\$5,663,090	(\$490,090)
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$5,173,000	\$5,663,090	(\$490,090)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$57,001	\$0	\$57,001
Maintenance & Operations	5,003,756	0	5,003,756
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$5,060,758</b>	<b>\$0</b>	<b>\$5,060,758</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$5,060,758</b>	<b>\$0</b>	<b>\$5,060,758</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$5,173,000</b>	<b>\$5,663,090</b>	<b>(\$490,090)</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(5,060,758)</b>	<b>0</b>	<b>(5,060,758)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$112,242</b>	<b>\$5,663,090</b>	<b>(\$5,550,848)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Workers' Compensation Insurance Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	97,900	95,000	2,900
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	2,896,513	3,834,338	(937,825)
Total Revenues	<u>\$2,994,413</u>	<u>\$3,929,338</u>	<u>(\$934,925)</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$2,994,413	\$3,929,338	(\$934,925)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$90,430	\$0	\$90,430
Maintenance & Operations	2,902,768	0	2,902,768
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$2,993,198</b>	<b>\$0</b>	<b>\$2,993,198</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$2,993,198</b>	<b>\$0</b>	<b>\$2,993,198</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$2,994,413</b>	<b>\$3,929,338</b>	<b>(\$934,925)</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(2,993,198)</b>	<b>0</b>	<b>(2,993,198)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,215</b>	<b>\$3,929,338</b>	<b>(\$3,928,123)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**General Insurance Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	4,874,104	2,788,657	2,085,447
Total Revenues	<u>\$4,874,104</u>	<u>\$2,788,657</u>	<u>\$2,085,447</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$4,874,104	\$2,788,657	\$2,085,447
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$74,776	\$0	\$74,776
Maintenance & Operations	78,367	0	78,367
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$153,143</b>	<b>\$0</b>	<b>\$153,143</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$153,143</b>	<b>\$0</b>	<b>\$153,143</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$4,874,104</b>	<b>\$2,788,657</b>	<b>\$2,085,447</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(153,143)</b>	<b>0</b>	<b>(153,143)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$4,720,961</b>	<b>\$2,788,657</b>	<b>\$1,932,304</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Unemployment Insurance Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$0	\$0	\$0
Total Transfers In	50,000	50,000	0
Total Revenues & Transfers In	\$50,000	\$50,000	\$0
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	28,592	0	28,592
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$28,592</b>	<b>\$0</b>	<b>\$28,592</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$28,592</b>	<b>\$0</b>	<b>\$28,592</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers In</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>
<b>Expenditures</b>	<b>(28,592)</b>	<b>0</b>	<b>(28,592)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$21,408</b>	<b>\$50,000</b>	<b>(\$28,592)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Purchasing Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	2,320,000	2,250,000	70,000
Total Revenues	<u>\$2,320,000</u>	<u>\$2,250,000</u>	<u>\$70,000</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$2,320,000	\$2,250,000	\$70,000
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	2,195,000	0	2,195,000
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$2,195,000</b>	<b>\$0</b>	<b>\$2,195,000</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$2,195,000</b>	<b>\$0</b>	<b>\$2,195,000</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$2,320,000</b>	<b>\$2,250,000</b>	<b>\$70,000</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(2,195,000)</b>	<b>0</b>	<b>(2,195,000)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$125,000</b>	<b>\$2,250,000</b>	<b>(\$2,125,000)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Surface Water Management Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	41,200	40,000	1,200
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	<u>\$41,200</u>	<u>\$40,000</u>	<u>\$1,200</u>
Total Transfers In	1,425,800	1,425,800	0
Total Revenues & Transfers In	\$1,467,000	\$1,465,800	\$1,200
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$192,903	\$191,982	\$921
Maintenance & Operations	213,609	190,002	23,607
Special M&O Projects *	0	0	0
Capital Improvements	0	773,800	(773,800)

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$406,512</b>	<b>\$1,155,784</b>	<b>(\$749,272)</b>
<b>Total Transfers Out</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$1,656,512</b>	<b>\$2,405,784</b>	<b>(\$749,272)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$41,200</b>	<b>\$40,000</b>	<b>\$1,200</b>
<b>Transfers In</b>	<b>1,425,800</b>	<b>1,425,800</b>	<b>0</b>
<b>Expenditures</b>	<b>(406,512)</b>	<b>(1,155,784)</b>	<b>749,272</b>
<b>Transfers Out</b>	<b>(1,250,000)</b>	<b>(1,250,000)</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$189,512)</b>	<b>(\$939,984)</b>	<b>\$750,472</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Encampment Resolution Funding Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	4,822,586	(4,822,586)
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$0	\$4,822,586	(\$4,822,586)
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$0	\$4,822,586	(\$4,822,586)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	66,805	0	66,805
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$66,805</b>	<b>\$0</b>	<b>\$66,805</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$66,805</b>	<b>\$0</b>	<b>\$66,805</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$4,822,586</b>	<b>(\$4,822,586)</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(66,805)</b>	<b>0</b>	<b>(66,805)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$66,805)</b>	<b>\$4,822,586</b>	<b>(\$4,889,391)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Redevelopment - CDBG Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	890,000	725,421	164,579
Charges for Services	0	0	0
Other Revenues	39,100	34,000	5,100
Total Revenues	<u>\$929,100</u>	<u>\$759,421</u>	<u>\$169,679</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$929,100	\$759,421	\$169,679
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	29,388	0	29,388
Special M&O Projects *	29,924	0	29,924
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$59,312</b>	<b>\$0</b>	<b>\$59,312</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$59,312</b>	<b>\$0</b>	<b>\$59,312</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$929,100</b>	<b>\$759,421</b>	<b>\$169,679</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(59,312)</b>	<b>0</b>	<b>(59,312)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$869,788</b>	<b>\$759,421</b>	<b>\$110,367</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Law Enforcement Facilities & Equipment Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	400	0	400
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	72,600	0	72,600
Total Revenues	<u>\$73,000</u>	<u>\$0</u>	<u>\$73,000</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$73,000	\$0	\$73,000
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$73,000</b>	<b>\$0</b>	<b>\$73,000</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$73,000</b>	<b>\$0</b>	<b>\$73,000</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Fire Facilities & Equipment Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	10,300	14,000	(3,700)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	208,000	0	208,000
Total Revenues	<u>\$218,300</u>	<u>\$14,000</u>	<u>\$204,300</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$218,300	\$14,000	\$204,300
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$218,300</b>	<b>\$14,000</b>	<b>\$204,300</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$218,300</b>	<b>\$14,000</b>	<b>\$204,300</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Library Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	4,200	8,500	(4,300)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	200,700	0	200,700
Total Revenues	<u>\$204,900</u>	<u>\$8,500</u>	<u>\$196,400</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$204,900	\$8,500	\$196,400
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$204,900</b>	<b>\$8,500</b>	<b>\$196,400</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$204,900</b>	<b>\$8,500</b>	<b>\$196,400</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - General Facilities & Equipment Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	7,300	13,000	(5,700)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	275,000	0	275,000
Total Revenues	<u>\$282,300</u>	<u>\$13,000</u>	<u>\$269,300</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$282,300	\$13,000	\$269,300
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$282,300</b>	<b>\$13,000</b>	<b>\$269,300</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$282,300</b>	<b>\$13,000</b>	<b>\$269,300</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Streets / Interchanges / Traffic Signals Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	31,000	55,000	(24,000)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	1,423,000	0	1,423,000
Total Revenues	<u>\$1,454,000</u>	<u>\$55,000</u>	<u>\$1,399,000</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$1,454,000	\$55,000	\$1,399,000
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,454,000</b>	<b>\$55,000</b>	<b>\$1,399,000</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,454,000</b>	<b>\$55,000</b>	<b>\$1,399,000</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Grade Separation Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	7,500	8,000	(500)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	89,400	0	89,400
Total Revenues	<u>\$96,900</u>	<u>\$8,000</u>	<u>\$88,900</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$96,900	\$8,000	\$88,900
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$96,900</b>	<b>\$8,000</b>	<b>\$88,900</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$96,900</b>	<b>\$8,000</b>	<b>\$88,900</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - State Highway Projects Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	9,700	10,000	(300)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	157,200	0	157,200
Total Revenues	\$166,900	\$10,000	\$156,900
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$166,900	\$10,000	\$156,900
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$166,900</b>	<b>\$10,000</b>	<b>\$156,900</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$166,900</b>	<b>\$10,000</b>	<b>\$156,900</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Streets/Medians/Landscaping Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	1,300	1,000	300
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	2,200	0	2,200
Total Revenues	<u>\$3,500</u>	<u>\$1,000</u>	<u>\$2,500</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$3,500	\$1,000	\$2,500
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$3,500</b>	<b>\$1,000</b>	<b>\$2,500</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$3,500</b>	<b>\$1,000</b>	<b>\$2,500</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Water Supply Facility Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	58,400	72,000	(13,600)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	1,383,000	0	1,383,000
Total Revenues	<u>\$1,441,400</u>	<u>\$72,000</u>	<u>\$1,369,400</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$1,441,400	\$72,000	\$1,369,400
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,441,400</b>	<b>\$72,000</b>	<b>\$1,369,400</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,441,400</b>	<b>\$72,000</b>	<b>\$1,369,400</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Ground Water Recharge Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	1,600	0	1,600
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	206,100	0	206,100
Total Revenues	<u>\$207,700</u>	<u>\$0</u>	<u>\$207,700</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$207,700	\$0	\$207,700
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$207,700</b>	<b>\$0</b>	<b>\$207,700</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$207,700</b>	<b>\$0</b>	<b>\$207,700</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Wastewater Treatment Facility Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	6,700	0	6,700
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	885,700	0	885,700
Total Revenues	<u>\$892,400</u>	<u>\$0</u>	<u>\$892,400</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$892,400	\$0	\$892,400
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$892,400</b>	<b>\$0</b>	<b>\$892,400</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$892,400</b>	<b>\$0</b>	<b>\$892,400</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Storm Drain Facility Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	6,500	6,000	500
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	271,900	0	271,900
Total Revenues	<u>\$278,400</u>	<u>\$6,000</u>	<u>\$272,400</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$278,400	\$6,000	\$272,400
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$278,400</b>	<b>\$6,000</b>	<b>\$272,400</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$278,400</b>	<b>\$6,000</b>	<b>\$272,400</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**DIF - Parks/Recreation Facilities & Equipment Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	59,400	70,000	(10,600)
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	1,022,400	0	1,022,400
Total Revenues	<u>\$1,081,800</u>	<u>\$70,000</u>	<u>\$1,011,800</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$1,081,800	\$70,000	\$1,011,800
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,081,800</b>	<b>\$70,000</b>	<b>\$1,011,800</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,081,800</b>	<b>\$70,000</b>	<b>\$1,011,800</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**CIP Administration Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	340,000	675,000	(335,000)
<u>Total Revenues</u>	<u>\$340,000</u>	<u>\$675,000</u>	<u>(\$335,000)</u>
<u>Total Transfers In</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues & Transfers In	\$340,000	\$675,000	(\$335,000)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$737,072	\$723,634	\$13,438
Maintenance & Operations	104,559	92,355	12,204
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$841,631</b>	<b>\$815,989</b>	<b>\$25,642</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$841,631</b>	<b>\$815,989</b>	<b>\$25,642</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$340,000</b>	<b>\$675,000</b>	<b>(\$335,000)</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(841,631)</b>	<b>(815,989)</b>	<b>(25,642)</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$501,631)</b>	<b>(\$140,989)</b>	<b>(\$360,642)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Other General CIP Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$0	\$0	\$0
Total Transfers In	550,000	3,849,236	(3,299,236)
Total Revenues & Transfers In	\$550,000	\$3,849,236	(\$3,299,236)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	108,946	73,368	35,578
Capital Improvements	0	10,299,415	(10,299,415)

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	5,116,560	(5,116,560)
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$108,946</b>	<b>\$15,489,343</b>	<b>(\$15,380,397)</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$108,946</b>	<b>\$15,489,343</b>	<b>(\$15,380,397)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers In</b>	<b>550,000</b>	<b>3,849,236</b>	<b>(3,299,236)</b>
<b>Expenditures</b>	<b>(108,946)</b>	<b>(15,489,343)</b>	<b>15,380,397</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$441,054</b>	<b>(\$11,640,107)</b>	<b>\$12,081,161</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Technology CIP Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$0	\$0	\$0
Total Transfers In	77,810	127,810	(50,000)
Total Revenues & Transfers In	\$77,810	\$127,810	(\$50,000)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	10,000	10,000	0
Capital Improvements	0	175,000	(175,000)

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$10,000</b>	<b>\$185,000</b>	<b>(\$175,000)</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$10,000</b>	<b>\$185,000</b>	<b>(\$175,000)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers In</b>	<b>77,810</b>	<b>127,810</b>	<b>(50,000)</b>
<b>Expenditures</b>	<b>(10,000)</b>	<b>(185,000)</b>	<b>175,000</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$67,810</b>	<b>(\$57,190)</b>	<b>\$125,000</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Fleet Replacement Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	77,300	75,000	2,300
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	1,165,000	2,208,880	(1,043,880)
Total Revenues	<u>\$1,242,300</u>	<u>\$2,283,880</u>	<u>(\$1,041,580)</u>
Total Transfers In	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues & Transfers In	\$1,242,300	\$2,283,880	(\$1,041,580)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	95,000	(95,000)

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	1,165,000	4,259,102	(3,094,102)
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$1,165,000</b>	<b>\$4,354,102</b>	<b>(\$3,189,102)</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>375,000</b>	<b>(375,000)</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$1,165,000</b>	<b>\$4,729,102</b>	<b>(\$3,564,102)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,242,300</b>	<b>\$2,283,880</b>	<b>(\$1,041,580)</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>(1,165,000)</b>	<b>(4,354,102)</b>	<b>3,189,102</b>
<b>Transfers Out</b>	<b>0</b>	<b>(375,000)</b>	<b>375,000</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$77,300</b>	<b>(\$2,445,222)</b>	<b>\$2,522,522</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Aviation CIP Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$0	\$0	\$0
Total Transfers In	0	50,000	(50,000)
Total Revenues & Transfers In	\$0	\$50,000	(\$50,000)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers In</b>	<b>0</b>	<b>50,000</b>	<b>(50,000)</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$0</b>	<b>\$50,000</b>	<b>(\$50,000)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Water CIP Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	3,000,000	(3,000,000)
Charges for Services	3,300,000	3,150,000	150,000
Other Revenues	0	0	0
Total Revenues	<u>\$3,300,000</u>	<u>\$6,150,000</u>	<u>(\$2,850,000)</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$3,300,000	\$6,150,000	(\$2,850,000)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	5,612,298	(5,612,298)

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$5,612,298</b>	<b>(\$5,612,298)</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>1,970,508</b>	<b>(1,970,508)</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$7,582,806</b>	<b>(\$7,582,806)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$3,300,000</b>	<b>\$6,150,000</b>	<b>(\$2,850,000)</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>(5,612,298)</b>	<b>5,612,298</b>
<b>Transfers Out</b>	<b>0</b>	<b>(1,970,508)</b>	<b>1,970,508</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$3,300,000</b>	<b>(\$1,432,806)</b>	<b>\$4,732,806</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Solid Waste CIP Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$0	\$0	\$0
Total Transfers In	500,000	500,000	0
Total Revenues & Transfers In	\$500,000	\$500,000	\$0
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	75,000	(75,000)

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$75,000</b>	<b>(\$75,000)</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$75,000</b>	<b>(\$75,000)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers In</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>(75,000)</b>	<b>75,000</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$500,000</b>	<b>\$425,000</b>	<b>\$75,000</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Sewer/Wastewater CIP Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	8,600,000	8,300,000	300,000
Other Revenues	0	0	0
Total Revenues	<u>\$8,600,000</u>	<u>\$8,300,000</u>	<u>\$300,000</u>
Total Transfers In	0	0	0
Total Revenues & Transfers In	\$8,600,000	\$8,300,000	\$300,000
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	5,579,000	(5,579,000)

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$5,579,000</b>	<b>(\$5,579,000)</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>1,836,540</b>	<b>(1,836,540)</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$7,415,540</b>	<b>(\$7,415,540)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$8,600,000</b>	<b>\$8,300,000</b>	<b>\$300,000</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>(5,579,000)</b>	<b>5,579,000</b>
<b>Transfers Out</b>	<b>0</b>	<b>(1,836,540)</b>	<b>1,836,540</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$8,600,000</b>	<b>\$884,460</b>	<b>\$7,715,540</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Equipment Replacement Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	25,800	25,000	800
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	1,458,400	1,399,279	59,121
<b>Total Revenues</b>	<b>\$1,484,200</b>	<b>\$1,424,279</b>	<b>\$59,921</b>
<b>Total Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues &amp; Transfers In</b>	<b>\$1,484,200</b>	<b>\$1,424,279</b>	<b>\$59,921</b>
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	373,345	(373,345)
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$373,345</b>	<b>(\$373,345)</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>560,000</b>	<b>(560,000)</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$933,345</b>	<b>(\$933,345)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,484,200</b>	<b>\$1,424,279</b>	<b>\$59,921</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>(373,345)</b>	<b>373,345</b>
<b>Transfers Out</b>	<b>0</b>	<b>(560,000)</b>	<b>560,000</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,484,200</b>	<b>\$490,934</b>	<b>\$993,266</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Streets/Transportation CIP Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$400,000	\$355,000	\$45,000
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	20,600	20,000	600
Intergovernmental	0	3,691,717	(3,691,717)
Charges for Services	0	0	0
Other Revenues	0	3,283,621	(3,283,621)
Total Revenues	\$420,600	\$7,350,338	(\$6,929,738)
Total Transfers In	505,000	13,063,931	(12,558,931)
Total Revenues & Transfers In	\$925,600	\$20,414,269	(\$19,488,669)
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	2,105,697	1,192,000	913,697
Special M&O Projects *	0	0	0
Capital Improvements	0	19,533,714	(19,533,714)

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$2,105,697</b>	<b>\$20,725,714</b>	<b>(\$18,620,017)</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$2,105,697</b>	<b>\$20,725,714</b>	<b>(\$18,620,017)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$420,600</b>	<b>\$7,350,338</b>	<b>(\$6,929,738)</b>
<b>Transfers In</b>	<b>505,000</b>	<b>13,063,931</b>	<b>(12,558,931)</b>
<b>Expenditures</b>	<b>(2,105,697)</b>	<b>(20,725,714)</b>	<b>18,620,017</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>(\$1,180,097)</b>	<b>(\$311,445)</b>	<b>(\$868,652)</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Surface Water CIP Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
Total Revenues	\$0	\$0	\$0
Total Transfers In	1,450,000	1,450,000	0
Total Revenues & Transfers In	\$1,450,000	\$1,450,000	\$0
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>514,802</b>	<b>(514,802)</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$514,802</b>	<b>(\$514,802)</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers In</b>	<b>1,450,000</b>	<b>1,450,000</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>(514,802)</b>	<b>514,802</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,450,000</b>	<b>\$935,198</b>	<b>\$514,802</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Water Reserve Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	1,500,000	1,450,000	50,000
Other Revenues	0	0	0
Total Revenues	<u>\$1,500,000</u>	<u>\$1,450,000</u>	<u>\$50,000</u>
Total Transfers In	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues & Transfers In	\$1,500,000	\$1,450,000	\$50,000
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,500,000</b>	<b>\$1,450,000</b>	<b>\$50,000</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,500,000</b>	<b>\$1,450,000</b>	<b>\$50,000</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Sewer/Wastewater Reserve Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	1,740,000	1,680,000	60,000
Other Revenues	0	0	0
Total Revenues	<u>\$1,740,000</u>	<u>\$1,680,000</u>	<u>\$60,000</u>
Total Transfers In	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues & Transfers In	\$1,740,000	\$1,680,000	\$60,000
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$1,740,000</b>	<b>\$1,680,000</b>	<b>\$60,000</b>
<b>Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$1,740,000</b>	<b>\$1,680,000</b>	<b>\$60,000</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Catastrophic Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
<u>Total Revenues</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>Total Transfers In</u>	<u>150,000</u>	<u>150,000</u>	<u>0</u>
Total Revenues & Transfers In	\$150,000	\$150,000	\$0
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers In</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$0</b>

\* Studies, Maintenance, Non-Tangible

**Budgeted Revenues, Expenditures, & Transfers by Category**  
**Personnel Fund**  
**Fiscal Year 2025 Preliminary vs Fiscal Year 2024 Adopted**

	<u>Preliminary 2025</u>	<u>Adopted 2024</u>	<u>Difference</u>
<u>Revenues &amp; Transfers In</u>			
Taxes	\$0	\$0	\$0
Licenses & Permits	0	0	0
Fines & Forfeits	0	0	0
Use of Money & Property	0	0	0
Intergovernmental	0	0	0
Charges for Services	0	0	0
Other Revenues	0	0	0
<u>Total Revenues</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>Total Transfers In</u>	<u>50,000</u>	<u>50,000</u>	<u>0</u>
Total Revenues & Transfers In	\$50,000	\$50,000	\$0
<u>Expenditures &amp; Transfers Out</u>			
Salaries & Benefits	\$0	\$0	\$0
Maintenance & Operations	0	0	0
Special M&O Projects *	0	0	0
Capital Improvements	0	0	0

	<b>Preliminary 2025</b>	<b>Adopted 2024</b>	<b>Difference</b>
Capital Outlay	0	0	0
Debt Service	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Summary</u></b>			
<b>Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers In</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Projected Surplus / (Use of Fund Balance)</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>

\* Studies, Maintenance, Non-Tangible

# City of Tulare Strategic Plan

**FY 2024 - 2025**

DRAFT

Anticipated Adoption by City Council  
Tuesday June 18, 2024





# Background

- City Council adopted a Strategic Planning Summary and Strategic Profile in January 2021.
- Those efforts were led by the Mejorando Group and addressed; 1) the benefits of good government, 2) refresher on the form of government (roles and responsibilities), and 3) identification of key results areas including:
  - Fiscal Management
  - Economic Development and Innovation
  - Natural Resources
  - Arts and Culture
  - Smart Growth
  - Community Affordability
  - Community Engagement/Communication
  - Infrastructure
  - Community Health
  - Organizational Excellence
- The Strategic Profile includes the City's Mission Statement, Guiding Principles, and strategies for addressing the key results areas listed above. Management is not recommending any changes to these items at this time.



# Background Continued

- The purpose of the annual Strategic Plan is to; 1) establish a vision or direction (5-10 year horizon), and 2) establish the FY 23-24 work program.
- In 2022 the City did not hold a Strategic Planning Session because it was focused on obligating \$18,024,068 in Federal ARPA funds which effectively became that year's work program.
- City Council held a Strategic Planning Session on January 27, 2023 to review the draft Strategic Plan and provide comments.
- City Council adopted the FY 23-24 budget on June 20, 2023 of which pertinent components have been incorporated herein.
- City Council held a Strategic Planning Session on January 26, 2024 to review the draft Strategic Plan and provide comments.
- Staff revised the Strategic Plan based on Council's input and is now bringing the revised Strategic Plan back for Council consideration.
- While the adopted Strategic Plan provides staff areas of focus for the coming year, **flexibility in implementation is important** given that more information will become available and new opportunities may present themselves throughout the year.



# Current Work Plan

- Many of the strategies identified in the adopted 2021 Strategic Profile are already underway or completed and so management anticipates continuing to work on remaining items in 2024 - 2025.
- In addition, management continues to work on items identified as part of the ARPA project list including:
  - ARPA Consultant Ongoing
  - Marketing Underway
  - **Business Accelerator** Underway (September 2024)
  - **Downtown Rehab Program** Underway
  - **Downtown Masterplan** Completed
  - **Homeless Shelter** Underway
  - **Zumwalt Park** Underway (October 2024)
  - Ladder Truck Completed
  - Dispatch Radio Replacement Completed
  - CAD/RMS Completed
  - Hwy 99 Water Crossing Underway
  - Financial System Underway
  - Chambers Upgrade Completed
  - Mission Oak Pool Underway
  - Council Member Items Underway



# Capital Projects

The following list includes some of the capital projects planned for 2024-2025 and the status:

Phase	Project	Total Cost	06-30-25
C	Well 43 Equipping & I Street Water Main	\$8,119,332	100%
C	Academy & Apricot Improvements	\$12,741,518	78%
C	International AgriCenter Interchange	\$3,471,392	50%
D-C	International AgriCenter Way Extension	\$10,249,620	50%
C	Zumwalt Park Renovation	\$14,632,352	100%
C	Business Incubator & Parking Lot Rehab	\$7,292,232	100%
C	K-9 Bane Dog Park	\$1,608,797	100%
C	Tulare Homeless Shelter	\$12,970,102	100%
C	Tulare/Morrison Roundabout	\$2,191,150	100%
C	Prosperity/West Traffic Signal	\$5,416,925	75%
C	Cross Improvements W/o West	\$2,423,786	100%
C	Hwy 99 Water Crossing N/o Prosperity	\$2,100,000	100%
C	Bardsley Sidewalk Improvements	\$303,444	80%
D-C	Prosperity/Cross/Kern UPRR Crossings	\$8,447,063	50%
D-C	South K Street Reconstruction	\$7,532,025	50%
D	South I Street Water Main Extension	\$4,625,358	100%

The following additional projects are under consideration:

Phase	Project	Total Cost	06-30-25
C	Tulare-Dayton Improvements	\$13,067,359	TBD
C	Mountain View Improvements	\$14,752,651	TBD
D	Oaks Street Improvements	\$4,002,980	TBD
D	New Water Well	\$3,078,430	TBD
D	Water Storage Tank & Booster Pump	\$7,810,000	TBD

D = Design

C = Construction



# SWOT Analysis

- In addition to the current work plan, management held several meetings to discuss future needs in order to develop a potential vision for the City's future.
- This effort started with what management believes to be the City's primary strengths and weaknesses as follows:

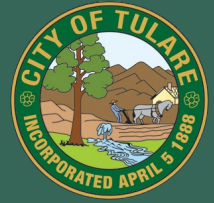
Strengths	Weaknesses
Motivated staff	Rising pension liability costs
<b>Politically stable</b>	<b>Water shortage</b>
Fiscally sound	<b>Aging infrastructure</b>
Communication	Resistant to change
<b>Controlled utilities (WWTP)</b>	<b>Homelessness</b>
<b>Location</b>	Lack of educational attainment
<b>Affordability</b>	Low wages
<b>South Interchange</b>	Lack of skilled labor
Motivated community	Unbalanced political representation
Partnerships	Not a destination
Public safety	Communication
Trust	Aging workforce
Climate	
Pride	
<b>Outlet Mall</b>	
<b>Ag Center</b>	



# SWOT Analysis Continued

- Management has also identified what it believes to be the City's primary opportunities and threats as follows:

Opportunities	Threats
<b>Land availability</b> Cannabis revenue Measure I <b>South Interchange</b> <b>Ag Center expansion</b> <b>Cartmill Interchange</b> <b>Airport</b> <b>Downtown</b> <ul style="list-style-type: none"><li><b>Zumwalt</b></li><li><b>Business Incubator</b></li><li><b>Homeless Shelter</b></li></ul> <b>Marketing/Promotions</b> Diversity <ul style="list-style-type: none"><li>Cultural events</li><li>Youth</li></ul> Political support for technology Broadband <b>Inyo Corridor</b> New investors	Legislature Economy Unfunded mandates Crime <b>Recruitment</b> Inflation Non-competitive wages and benefits Drought Increasing cost of housing <b>Lack of funding for infrastructure</b>



# Additional Work Plan

- Management has identified a number of other projects and initiatives that will likely need to be addressed this year or in coming years as follows:

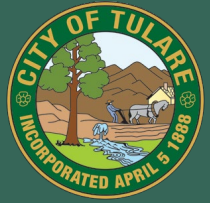
	06-30-25
• Labor Negotiations	Completed
• <b>Woman's Clubhouse</b>	Underway
• <b>Nielsen's and Civic Affairs</b>	Completed
• Promoting the Arts	Underway
• <b>Corporation Yard</b>	Underway
• <b>Domestic Treatment Plant Expansion</b>	Underway
• Masterplan Implementation	Underway
• Del Lago Streetscape	Underway
• Affordable Housing	Underway
• <b>Regional Sportsplex</b>	Underway
• Energy Saving Improvements	Completed
• <b>Airport Development</b> (Aviation and Non-Aviation)	Underway
• New Fire Station	Underway
• <b>Fiscal Impact Analysis</b>	Completed
• <b>Impact Fee Nexus Studies</b>	Underway
• <b>CFD Maintenance Districts</b>	Underway
• <b>Determine Bonding Capacity (3-5 Years)</b>	Underway

- Part of the challenge is that each of these projects or initiatives alone are likely in the millions of dollars and collectively in the tens of millions of dollars if not more which represents a significant challenge.

# Solution



- **In management's opinion, the primary solution is to continue our focus on economic development** which will increase private sector investment and job creation which in turn will result in additional tax and utility revenue for use by the City to fund these important projects and initiatives.
- Another approach is to accomplish shared goals through partnership with both the for profit and non-profit sectors as well as pursuing grants and earmarks when possible.
- The final approach is to right-size operations where feasible and to remain competitive from a fee and taxation perspective.



# Solution Continued

- In management's opinion, focusing on economic development will include a number of initiatives including but not limited to:
  - Marketing 06-30-25 Underway
  - Economic Development Plan or Strategy Underway
  - **Creating pipelines for project leads** Underway
  - **Creating incentive programs** Completed
  - Focusing on opportunity sites Underway
  - Developing catalytic projects Underway
- In management's opinion we need to be strategic in how we approach economic development opportunities but remain flexible and opportunistic. Some other opportunities may include but not be limited to the following:
  - Strategic annexation Underway
  - Business park development Underway
  - Inland port project Underway



# Challenge - Opportunity

- There are a number of additional challenges that could impact our economic development efforts including but not limited to:
  - CEQA
  - Construction supply chain issues
  - Cost of labor (non-right to work state)
  - Cost of electricity
  - Prevailing wages
  - Corporate taxation
  - Regulation (ie. Cal-OSHA)
  - Lack of state incentives
  - Out of state recruitment
  - Farmland mitigation
  - **Local Political Will**
- **However, in management's opinion, there are number of companies that want to enter or expand in California because it is the largest consumer market and producer of goods in the United States and one of the largest in the world.**
- **We can make very good arguments that if you want to grow in California then the right place is in Tulare.**



# Proposed Plan

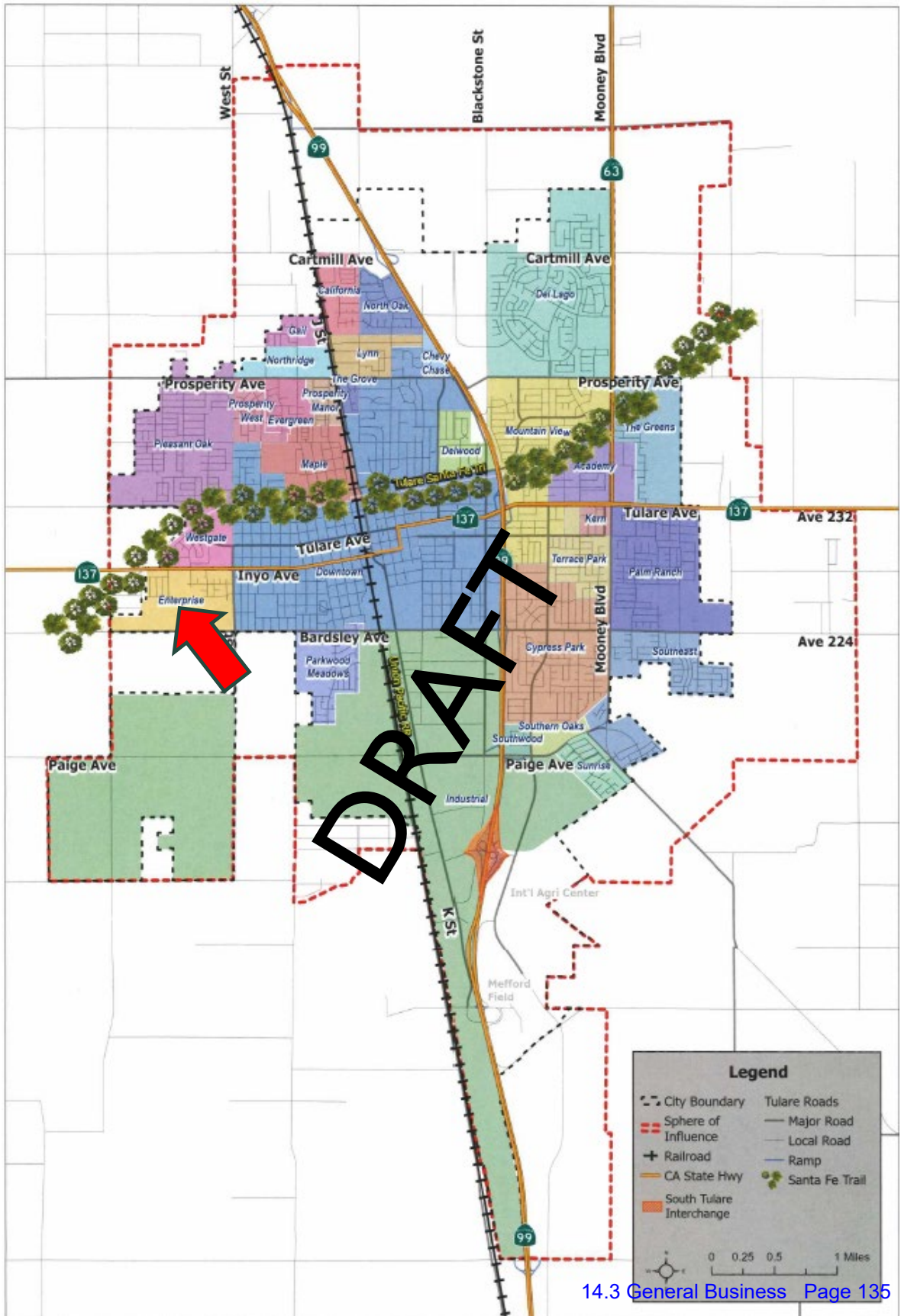
- The following concepts begin to paint a potential vision for Tulare's future that could include the following:
  - Regional Sportsplex
  - Trail System Expansion
  - Neighborhood Expansion and Redevelopment
  - Importance of Activity Centers
  - Potential Annexation
  - Potential Business Park
  - Potential In-Land Port Project
- **These concepts would require significant time, partnership, and financial resources but could pay huge dividends for the community in terms of revenue and jobs leading to long-term fiscal sustainability.**
- **Assuming adoption, management will begin the process of reaching out to potential partner organizations to solicit their interest.**

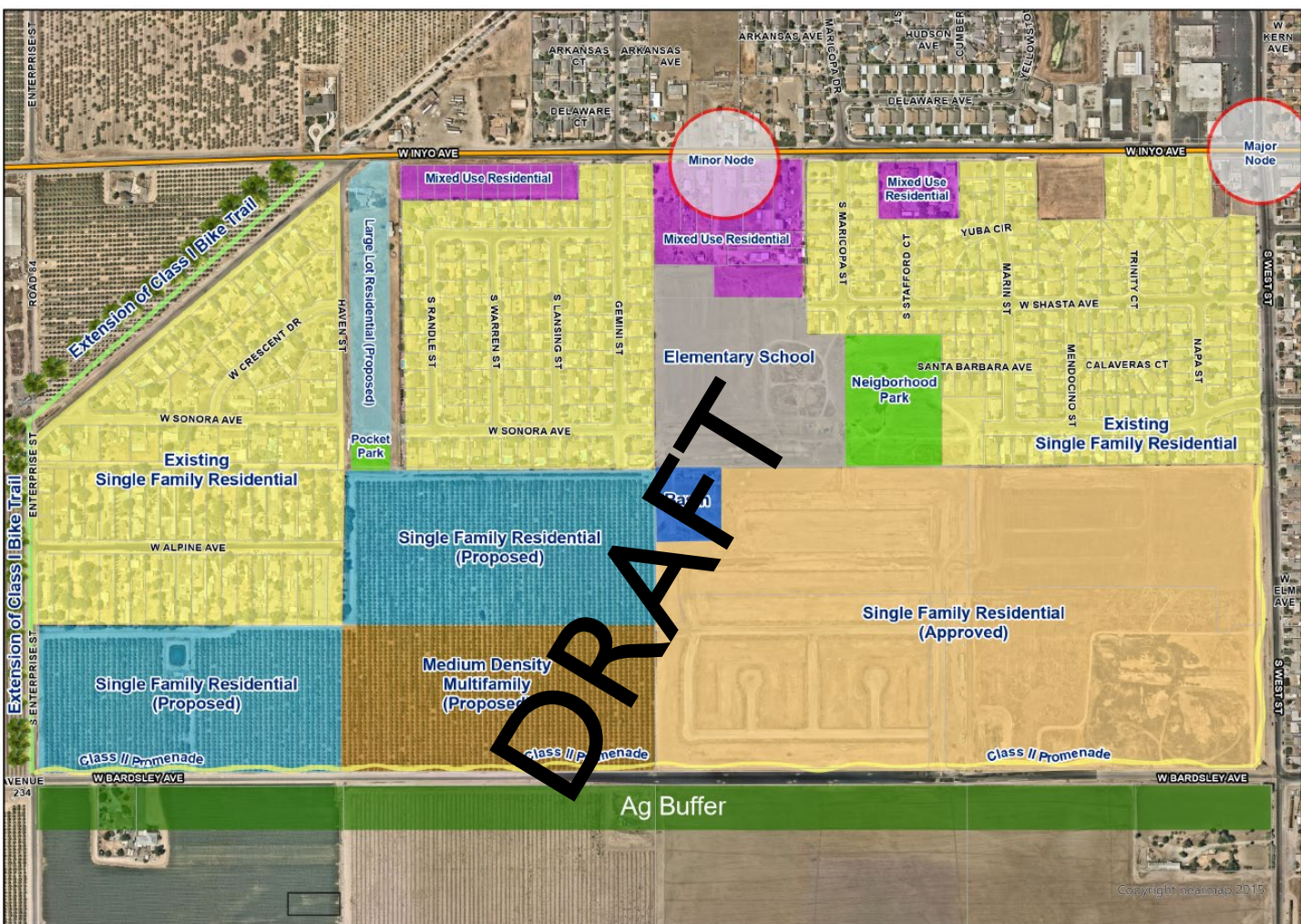


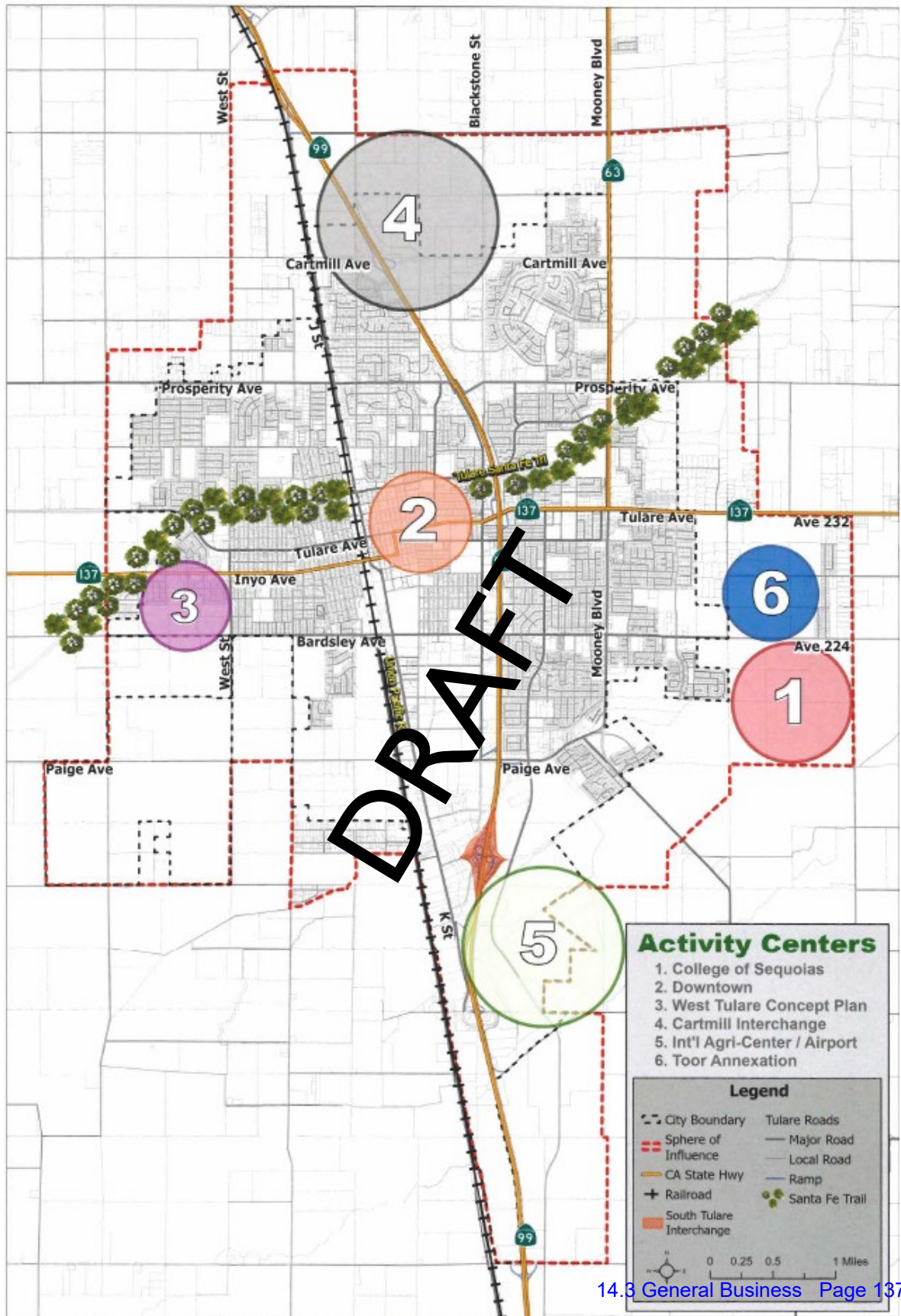
# Proposed Plan Continued

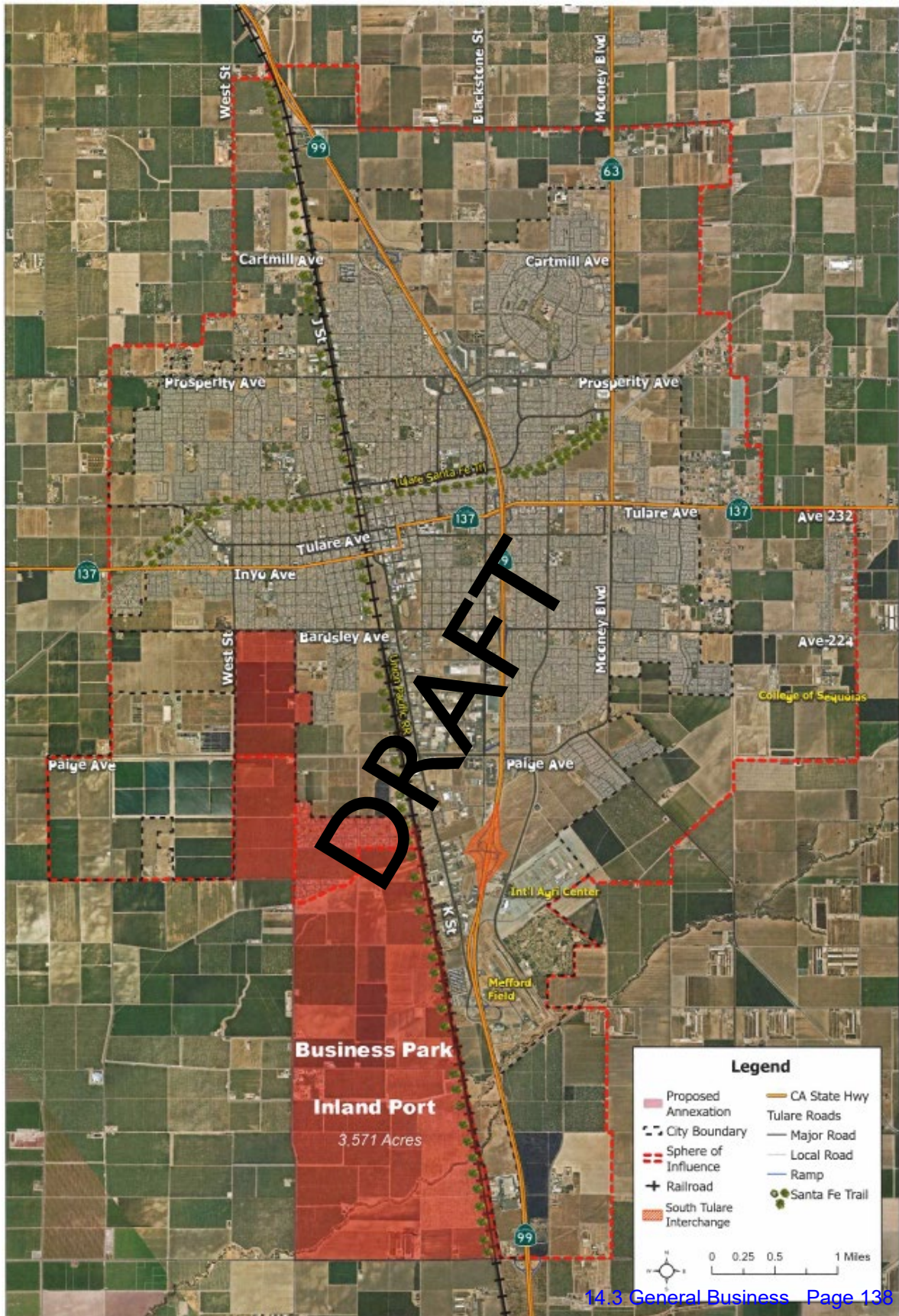
## Major Projects List

Project	Timeframe	Estimated Cost	Priority
Regional Sportsplex	By 2030	\$50,000,000	3
Community Center	By 2030	\$25,000,000	7
Fire Station	By 2030	\$16,000,000	2
Water	By 2030	\$61,900,000	6
Water	By 2035	\$117,200,000	8
Water	Beyond 2035	\$301,000,000	13
		\$480,100,000	
Sewer	By 2030	\$35,700,000	9
	By 2035	\$49,400,000	10
	Beyond 2035	\$62,900,000	14
		\$148,000,000	
Storm Drain	By 2030	\$146,700,000	11
	By 2035	\$79,200,000	12
	Beyond 2035	\$492,100,000	15
		\$718,000,000	
Corporation Yard	By 2035	\$30,000,000	5
Water Treatment Plant	By 2030	\$60,000,000	1
Business Park	By 2030	\$50,000,000	4
Funding Sources:			
Utility Rates, Capital Funds, Bond Funds, Development Impact Fees,			
Grants, Earmarks, Sales Tax Measure, and Developer Funded			











Potential Inland Port and Business Park Project



## City Council

### Additional Projects and Initiatives

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# Councilman Harrell

- The following items are for Council consideration:
  - **Mefford Hanger Rehabilitation and Reuse**
  - **Woman's Clubhouse Rehabilitation and Reuse**
  - Signalization of Bardsley – Hwy 99 Ramps
  - Additional Dedicated Turn Lanes
  - Improved Street Lighting
  - **Address Downtown Vacant Buildings**
  - Improve the K Street Corridor (Vacant and Dilapidated Buildings)
  - Develop Property at Tulare Avenue and West Street
  - **Old Library Building**
  - Address the Old Grammar School



# Vice-Mayor Isherwood

- The following items are for Council consideration:
- Add New Items:
  - Transportation Corridors
    - Address City's Development Standards
      - Cul-de-sacs (Lighting)
      - Improve Aesthetics at Four-Way Intersections
    - Additional Sidewalks
    - Improve Park Lighting
    - Collaboration with Partner Organizations to Discuss Community Improvement Projects
    - Improve Streets including:
      - Dover Canyon Drive
      - Bardsley-Mooney Intersection
      - Restriping Crosswalks
      - Mooney Center Lane Timing
      - Intersection Improvements (Cross – Mooney)



# Councilman Mederos

- The following items are for Council consideration:
  - **International Agri-Center Way Extension**
  - Bella Oaks Exit at Mooney
  - Traffic Control M Street at Merritt Avenue
  - Public Works Administration Office
  - **Energy Improvements at City Sites**
  - Streamline Special Event Process
  - **Old Library Building**
  - Tulare Community Band Use of Senior Center
  - Old Nielsen's and Civic Affairs Buildings
  - **Completing South Blackstone Avenue at K Street**

# Mayor Sayre



- The following items are for Council consideration:
  - **Woman's Clubhouse**
  - **Special Study Sessions on Miscellaneous Topics** (ie. Human Trafficking)

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# Councilman Sigala

- The following items are for Council consideration:
  - **Economic Development**
  - **Public Safety**
  - **Community Beautification**
  - Reward Program
  - Arts Funding
  - **Additional Items:**
    - **Citizen Reward Program (Graffiti Abatement)**
    - **Community Garden**
    - **Pot-Hole Strike Team**
    - **Community Choice Aggregation**
    - **Annual Development Standards Workshop (ie. Traffic Calming)**



**END OF STRATEGIC PLAN**



# City of Tulare

*Agri-Center of the World*

## COUNCIL ITEM REQUEST FORM

The Council Item Request Form is for members of the City Council to submit written requests to the City Clerk's Office for inclusion of an item on a future City Council meeting agenda. At the meeting where the initial written request is heard, discussion shall be limited to whether the item should be added to an agenda and a date, not the merit of the item. A majority vote of the City Council is required for the item to be added to a future Council meeting agenda for action. No more than 10 items may be submitted collectively for consideration by all councilmembers at any regular meeting of the Council, and in that regard, no individual councilmember may submit more than three items for consideration at any regular meeting of the Council. In the event more than 10 items are submitted collectively, no more than two items shall be accepted for consideration from any one councilmember.

NAME OF REQUESTING COUNCILMEMBER	TODAY'S DATE	AGENDA DATE
ITEM TITLE		
BRIEF DESCRIPTION/BACKGROUND INFORMATION OF ITEM		

*Stephen C. Harrell*